## bulloing the FUTURE OF MOBILITY with you.


$[5]_{\substack{\text { BRASIL } \\ \text { BOLSAA } \\ \text { BALCAO }}}^{\substack{\text { Br }}}$

Dear Investors,

In 3Q18, Localiza continued to show strong growth and reached EBITDA margin expansion in the annual comparison in the two business divisions, Car Rental and Fleet Rental. We overcame the mark of 220 thousand cars on the platform and the Seminovos broke the record sales volume, selling more than 30 thousand cars in the quarter.

In the Car Rental division, the average rented fleet grew $36.0 \%$ compared to 3017 , contributing to a $34.9 \%$ increase in net revenues. In the Fleet Rental division, the average rented fleet increased $20.6 \%$, with a $15.3 \%$ increase in revenues. In this division, the lower interest rates scenario allowed us to practice lower rental rates, maintaining profitability.

Seminovos, an efficiency area, met the target of accelerating sales in 3Q18, as a consequence of the greater purchases of 3Q17. There were sold 30,084 cars with higher average prices than 2Q18, being $7.5 \%$ higher for cars decommissioned from Car Rental division and $6.0 \%$ for Fleet Rental division. The combination of new points of sale and efficiency of the sales channels allowed an increase of volumes sold with stable SG\&A as a percentage of the Seminovos revenues.

In 3Q18, we concluded the issuance of $R \$ 1,0$ billion in local bonds (debentures), being $R \$ 200$ million in a series of 5 years and 4 months tenor and a rate of $107.9 \%$ of the CDI and $R \$ 800$ million in a series of 8 years tenor and a rate of $112.3 \%$ of the CDI. This issuance reinforces Localiza's competitive advantage in accessing the capital market with competitive terms and costs. The leverage remained stable at 3.1x Net Debt/EBITDA.

Another highlight was the appointment of Paulo Veras to the Company's Board of Directors. The new independent member of our Board brings additional competences to Localiza's Management in terms of mobility and innovation.

The operating context remains positive and the Company continues to invest in technology, people, management and new products to support the challenges and market opportunities for the coming years. This reinforces our conviction in the market potential, our capacity of growing with value creation!

## Operational Highlights




## Consolidated financial Highlights

EBITDA (R\$ millions)


Net Income ( $\mathbf{R}$ \$ millions)


## Average rented fleet



Net revenues ( $\mathrm{R} \$$ million)


In 3Q18, the average rented fleet of the Car Rental division grew $36.0 \%$ in relation to $3 Q 17$. On the same comparison basis, net revenues increased $34.9 \%$, with a $2.2 \%$ reduction in the average rental rate.

In 9M18, the volume grew $44.8 \%$ and net revenues increased $40.8 \%$ when compared with the same period of the previous year, due to $4.6 \%$ reduction in the average rental rate.

The reduction in average rental rate in 3 Q 18 and 9 M 18 reflects the business mix and the flexibility in pricing in a context of lower interest rates. This quarter there was an improvement in the pricing trend when compared with the previous quarter and a reduction in the pace of rental rates decreases year over year.

The efficient asset management coupled with a strong demand for rentals contributed to maintain the utilization rate at $81.1 \%$, stable when compared with $3 Q 17$, but with a significant gain when compared with 2 Q18, which had been impacted by the truckers' strike.


| Operating fleet utilization rate (\%) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 81.0\% |  |  |  | 78.7\% |  | 81.1\% |
|  |  |  |  |  |  |  |
| 1 Q17 | 2 Q17 | 3 Q 17 | 4Q17 | 1 Q18 | $2 \mathrm{Q18}$ | 3Q18 |

## Number of car rental locations Brazil and abroad



In the year, Localiza's corporate network was expanded by 11 locations, going from 384 on 12/31/2017 to 395 as of September 30, 2018, including 5 locations previously operated by franchisees.

By the end of 3Q18, Localiza system had 583 rental locations, being 522 in Brazil and 61 in 5 other South American countries. The reduction of branches outside Brazil reflects the adjustment in the network of franchisees in Argentina and Chile.

## Average rented fleet



Net revenues ( $R \$$ million)


In 3Q18, the Fleet Rental division registered a $20.6 \%$ increase in the average rented fleet and $15.3 \%$ in net revenues compared with the same period of the previous year, reflecting $6.0 \%$ reduction in the average rental rate. In 9 M 18 , there was an increase of $21.3 \%$ in the average rented fleet and $16.0 \%$ in the net revenues of this division, due to a $5.9 \%$ reduction in average rental rate.

The decrease in average rental rate of the Fleet Rental division mainly reflects the renewal of the contracts that are being priced in a context of lower interest rates when compared with previous years.

Future interest curve - $\mathbf{2}$ and $\mathbf{3}$ years


## 3.1 - Net investment in the fleet

## Car purchase and sales (quantity)



## Net investment in fleet ( $R$ \$ million)



In 3Q18, 44,464 cars were purchased and 30,084 cars were sold, reflecting an increase of 14,380 cars in the fleet and a net investment of $R \$ 745.6$ million.

The strong fleet addition occurred in $3 Q 17$ resulted in the greater decommissioning and sale of cars in 3Q18, demonstrating the Company's selling capacity. Compared with 3Q17, the volume of cars sold grew $25.7 \%$.

## Number of points of sale (Brazil)



On September 30, 2018, Seminovos network was comprised of 101 stores distributed in 67 cities in Brazil.

In 3Q18, the Company accelerated the pace of sales to support the need for fleet renewal. 8 stores were opened since 3Q17, which contributed to the increase in the Company's sales capacity, with no impact on selling expenses that remained stable at $6.8 \%$ as a percentage of Seminovos revenues.

New stores will continue to be opened to meet the growing need for fleet renewal.

## 5 - End of period fleet

## End of period fleet (quantity)



After we overcame the mark of 200 thousand cars in 2Q18, we maintained the strong rhythm of growth and reached a consolidated fleet of 222,177 cars, including 14,505 cars of franchisees.

## Consolidated net revenues ( $\mathbf{R} \$$ million)



In 3Q18, consolidated net revenues grew $32.6 \%$ when compared with $3 Q 17$. Net rental revenues increased $29.2 \%$, $34.9 \%$ in the Car Rental division and $15.3 \%$ in the Fleet Rental division, even with the strong comparison base of 3 Q 17.

Seminovos net revenues in 3Q18 grew $35.2 \%$ compared with the same period last year, due to a $25.7 \%$ increase in sales volumes with a higher average price of $7.5 \%$ in the Car Rental division and $6.0 \%$ in the Fleet Rental division.

In 9M18, consolidated net revenues grew $32.7 \%$ when compared with 9 M 17 . Net revenues from rentals increased by 33.3\% and net revenues from Seminovos increased 32.2\%.

## Consolidated EBITDA (R\$ million)



One-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation
EBITDA margin:

| Divisions | 2013 | $2014^{*}$ | 2015 | 2016 | 2017 | 9 M 17 | 9 M 18 | 3 Q17 | 3Q18 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental | $36.8 \%$ | $38.7 \%$ | $31.8 \%$ | $32.3 \%$ | $34.9 \%^{* *}$ | $34.2 \%^{* *}$ | $34.3 \%$ | $32.2 \%^{* *}$ | $35.1 \%$ |
| Fleet Rental | $65.5 \%$ | $60.0 \%$ | $62.2 \%$ | $64.5 \%$ | $61.9 \%^{* *}$ | $62.7 \%$ | $64.2 \%$ | $63.4 \%$ | $66.7 \%$ |
| Rental Consolidated | $46.5 \%$ | $45.3 \%$ | $41.7 \%$ | $42.3 \%$ | $42.6 \%^{* *}$ | $42.6 \%^{* *}$ | $42.1 \%$ | $41.0 \%^{* *}$ | $43.1 \%$ |
| Used Car Sales | $5.7 \%$ | $6.0 \%$ | $7.3 \%$ | $5.5 \%$ | $5.9 \%$ | $6.2 \%$ | $3.7 \%$ | $6.6 \%$ | $2.1 \%$ |

(*) From 2014 on, it considers the new appropriation criteria of the overhead, which is also appropriated to Seminovos.
$\left({ }^{* *}\right)$ Adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation.

In 3Q18, consolidated EBITDA totaled $\mathrm{R} \$ 396.2$ million, $19.2 \%$ higher than the same period of the previous year.

The EBITDA margin of the Car Rental division was $35.1 \%$ in 3Q18, representing an increase of 2.9 p.p. in relation to 3Q17, due to the operational excellence and cost management.

In the Fleet Rental division, EBITDA margin was $66.7 \%$ in $3 Q 18,3.3$ p.p. higher when compared with $3 Q 17$, due to better management of costs and expenses, as well as lower average fleet age.

Seminovos EBITDA margin in 3Q18 was $2.1 \%$, mainly reflecting the reduction in depreciation in the Car Rental division of the last quarters, causing the depreciated cost of book value to be closer to the sale price of cars.

Depreciation is the difference between the car's purchasing and selling prices net of selling expenses. At the time of cars purchase, the Company estimates the selling price and expenses. The depreciation is recorded over the life of the car. Periodically, price and selling expenses estimates are revised based on fluctuations in the car market and depreciation is recalculated to reflect the marking of our asset to market.

## 8.1 - Rent a Car

## Average annualized depreciation per car ( $R \$$ ) - RAC



In 9M18, the annualized average depreciation per car in the Car Rental division was $R \$ 946.5,30.0 \%$ lower than in 9 M 17 . Meanwhile if we compare 3 Q 18 with 3017 , depreciation increased by $6.8 \%$, despite the increase in scale and efficiency in managing the operating costs of the Seminovos, as a reflection of the context of lower increases in new car prices.

## 8.2 - Fleet Rental

## Average annualized depreciation per car (R\$) - Fleet Rental



In the Fleet Rental division, the annualized average depreciation per car in 9 M 18 was $\mathrm{R} \$ 3,475.6,11.9 \%$ higher than 9M17. It reflects lower increases in new car prices and a higher depreciation due to the use of SOYD (sum of digits) method as the average fleet age felt from 18.5 to 15.2 months.

## Consolidated EBIT (R\$ million)



## ---iOne-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation

The EBIT margin is calculated over the rental revenues:

| Divisions | 2013 | 2014 | 2015 | 2016 | 2017 | 9 M 17 | 9M18 | 3Q17 | 3Q18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car Rental | 32.8\% | 36.2\% | 34.3\% | 30.2\% | 35.5\%* | 34.8\%* | 32.9\% | 34.4\%* | 29.8\% |
| Fleet Rental | 45.1\% | 44.3\% | 48.9\% | 51.2\% | 51.4\%* | 52.7\% | 50.0\% | 53.1\% | 50.4\% |
| Consolidated | 37.1\% | 38.8\% | 39.1\% | 36.8\% | 40.0\%* | 40.0\%* | 37.3\% | 39.7\%* | 35.0\% |

(*) Adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation
Consolidated EBIT for 3 Q18 reached $\mathrm{R} \$ 300.5$ million, representing an increase of $13.9 \%$ when compared with 3 Q17. The growth is due to the $19.2 \%$ increase in EBITDA, partially offset by the $39.9 \%$ increase in depreciation.

In 3 Q18 the EBIT margin of the Car Rental division was $29.8 \%$, representing a decrease of 4.6 p.p. in relation to 3 Q17. In the Fleet Rental division, EBIT margin was $50.4 \%$, a reduction of 2.7 p.p. in relation to 3 Q17. The lowerEBIT margin reflects the higher car depreciation despite a higher EBITDA.

In 9M18, the EBIT margin of the Car Rental division was $32.9 \%$, representing a drop of 1.9 p.p., compared with 9M17. In the Fleet Rental division the EBIT margin was 50.0\%, a reduction of 2.7 p.p. in relation to the same period of last year.

The decrease in the interest rate allows having a lower EBIT margin, with the maintenance of the spread (ROIC - Kd) at healthy levels and the larger capital basis, results in higher value creation by the Company.

## 10 - Consolidated net income

## Consolidated net income (R\$ million)


--- One-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation, after taxes

| Reconciliation EBITDA x Net income | 2013 | 2014 | 2015 | 2016 | 2017* | Var. R\$ | Var. \% | 9M17* 9M18 | Var. R\$ | Var. \% | 3Q17* | 3Q18 | Var. R | Var. \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated EBITDA | 916.5 | 969.8 | 934.8 | 1,015.6 | 1,314.2 | 298.6 | 29.4\% | 927.9 1,141.2 | 213.3 | 23.0\% | 332.3 | 396.2 | 63.9 | 19.2\% |
| Cars depreciation | (229.0) | (207.4) | (163.6) | (206.3) | (232.0) | (25.7) | 12.5\% | (170.2) (201.3) | (31.1) | 18.3\% | (58.2) | (84.5) | (26.3) | 45.2\% |
| Other property depreciation and amortization | (35.4) | (35.7) | (35.7) | (38.2) | (39.1) | (0.9) | 2.4\% | (28.3) (32.6) | (4.3) | 15.2\% | (10.2) | (11.2) | (1.0) | 9.8\% |
| EBIT | 652.1 | 726.7 | 735.5 | 771.1 | 1,043.1 | 272.0 | 35.3\% | 729.4907 .3 | 177.9 | 24.4\% | 263.9 | 300.5 | 36.6 | 13.9\% |
| Financial expenses, net | (110.6) | (151.1) | (202.7) | (243.5) | (315.0) | (71.5) | 29.4\% | (221.3) (261.4) | (40.1) | 18.1\% | (79.4) | (83.8) | (4.4) | 5.5\% |
| Income tax and social contribution | (157.2) | (165.0) | (130.4) | (118.3) | (164.7) | (46.4) | 39.2\% | (119.1) (168.1) | (49.0) | 41.1\% | (45.0) | (56.8) | (11.8) | 26.2\% |
| Net income of the period | 384.3 | 410.6 | 402.4 | 409.3 | 563.4 | 154.1 | 37.6\% | 389.0477 .8 | 88.8 | 22.8\% | 139.5 | 159.9 | 20.4 | 14.6\% |

(*) Adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation

Net income was R\$159.9 million in 3Q18, representing an increase of $14.6 \%$ in relation to $3 Q 17$, mainly due to:
(+) R\$63.9 million EBITDA increase, due to higher revenues and margins in the Car Rental and Fleet Rental divisions;
(-) $\mathrm{R} \$ 27.3$ million increase in depreciation, due to $29.3 \%$ increase in the average operating fleet and higher average depreciation per car;
(-) $\mathrm{R} \$ 4.4$ million increase in net financial expenses due to the higher average debt balance, partially offset by the lower interest rate; and
(-) $\mathrm{R} \$ 11.8$ million increase in income tax due to higher taxable income and increase in the effective income tax and social contribution rate from $24.4 \%$ to $26.2 \%$. The higher tax rate is due to the lower representativeness of interest on capital in relation to net income.

In 9M18, the Company recorded an accumulated net income of $\mathrm{R} \$ 477.8$ million, an increase of $22.8 \%$ compared with the same period of the previous year.

## 11 - Free cash flow (FCF)

|  | Free cash flow - R\$ million | 2013 | 2014 | 2015 | 2016 | 2017 | 9M18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EBITDA | 916.5 | 969.8 | 934.8 | 1,015.60 | 1314.2* | 1,141.2 |
|  | Used car sale revenue, net from taxes | $(1,747.3)$ | $(2,018.2)$ | $(2,044.9)$ | $(2,342.5)$ | $(3,451.2)$ | $(3,205.4)$ |
|  | Depreciated cost of cars sold | 1,543.8 | 1,777.0 | 1,769.1 | 2,102.5 | 3,106.6 | 2,961.2 |
|  | (-) Income tax and social contribution | (108.5) | (113.1) | (110.7) | (93.3) | (108.3) | (99.7) |
|  | Change in working capital | 2.9 | (27.1) | (30.0) | (40.8) | (47.9) | (111.1) |
|  | Cash generated by rental operations | 607.4 | 588.4 | 518.3 | 641.5 | 813.4 | 686.2 |
|  | Used car sale revenue, net from taxes - fleet renewal | 1,747.3 | 2,018.2 | 2,036.3 | 2,342.5 | 3,451.2 | 3,205.4 |
|  | Fleet renewal investment | $(1,819.7)$ | $(2,197.7)$ | $(2,278.4)$ | $(2,563.6)$ | $(3,660.9)$ | $(3,323.1)$ |
|  | Change in accounts payable to car suppliers for fleet renewal | 144.3 | 120.0 | (25.4) | 219.9 | 227.6 | 287.7 |
|  | Net investment for fleet renewal | 71.9 | (59.5) | (267.5) | (1.2) | 17.9 | 170.0 |
|  | Fleet renewal - quantity | 62,641 | 70,621 | 64,032 | 68,449 | 90,554 | 78,998 |
| Investment, property and intangible |  | (47.5) | (46.3) | (29.7) | (42.2) | (48.8) | (29.4) |
| Free cash flow from operations, before growth |  | 631.8 | 482.6 | 221.1 | 598.1 | 782.5 | 826.8 |
|  | Fleet (growth) investment / Used car sale revenue, net from taxes - fleet reduction | (209.4) | (286.8) | 8.6 | (726.0) | $(1,807.0)$ | $(1,213.8)$ |
|  | Change in accounts payable to car suppliers for fleet growth | (54.6) | 214.4 | (23.9) | 26.8 | 168.7 | 173.7 |
|  | Hertz Brazil acquisition - fleet | - | - | - | - | (286.5) |  |
|  | Fleet growth capex | (264.0) | (72.4) | (15.3) | (699.2) | $(1,924.8)$ | $(1,040.1)$ |
|  | Fleet increase / (reduction) - quantity | 7,103 | 9,183 | (273) | 19,384 | 52,860 | 28,854 |
| Free cash flow after growth |  | 367.8 | 410.2 | 205.8 | (101.1) | $(1,142.3)$ | (213.3) |
|  | Hertz Acquisition (Except fleet) / Incurred one-time costs effect New headquarters construction and furniture | (6.5) | (148.3) | (30.7) | (84.4) | (120.7) (126.2) |  |
| Free cash generated before the cash effects of discounts and anticipation of payables to suppliers |  | 361.3 | 261.9 | 175.1 | (185.5) | $(1,389.2)$ | (213.3) |
| Cash effects of discount of credit card receivables and anticipation of payables to suppliers (**) |  | - | - | (71.9) | 98.0 | 88.3 | (288.0) |
| Free cash flow before interest |  | 361.3 | 261.9 | 103.2 | (87.5) | $(1,300.9)$ | (501.3) |

In the free cash flow, short-term financial assets were considered as cash equivalents since they have immediate liquidity
${ }^{*}$ ) Adjusted by one-time costs incurred -Hertz Brasil acquisition and franchisees incorporation
${ }^{(* *)}$ Discount of credit card receivables and anticipation of accounts payable to suppliers were demonstrated in a different line so that the Free Cash Flow From Operations, Before Growth considered only the contractual terms, reflecting the Company's operation

In 3Q18, the Company continued to take advantage of its strong cash position to reduce its carrying costs by reducing discounts on credit card receivables and anticipating accounts payable to suppliers. Year to date, the net effect of these measures totals $\mathrm{R} \$ 288.0$ million of impact on the Company's working capital, with a reduction of net financial expenses.

Those effectsare demonstrated in the line "Cash Effects of Discount of Credit Card Receivables and Anticipation of Payables to Suppliers" for not reflecting the contractual terms of suppliers and customers. We only considered the discounts and anticipations made based on financial decision of short-term cash management in this line.

Cash generated before growth totaled $\mathrm{R} \$ 826.8$ million. The Company consumed $\mathrm{R} \$ 1.0$ billion for growth of 28,854 cars in the 9M18 fleet.

## 12 - Debt

## 12.1 - Change in debt - R\$ million



Net debt increased $23.0 \%$ in the year to support fleet growth.

## 12.2 - Debt maturity profile - Principal - R\$ million



The cash position on 09/30/2018 was $\mathrm{R} \$ 2.7$ billion. The increase in the cash level occurred after the raising of $\mathrm{R} \$ 1$ billion with the 14th issuance of debentures in two series with the following terms and rates:

- $\mathrm{R} \$ 200$ million maturing in 5 years and 4 months and a rate of $107.9 \%$ of CDI and
- $\mathrm{R} \$ 800$ million maturing in 8 years and a rate of $112.3 \%$ of CDI.


## 12.3 - Debt profile

| Debt | Issuance | Contract rate | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025+ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debentures 7th Issuance | 09/30/2013 | 110.95\% CDI | 37.5 | 75.0 | 100.0 | 100.0 | - | - | - | - | 312.5 |
| Debentures 8th Issuance | 09/10/2014 | 109.50\% CDI | - | 250.0 | 250.0 | - | - | - | - | - | 500.0 |
| Debentures 10th Issuance | 01/08/2016 | 113.90\% CDI | - | - | 100.0 | 100.0 | - | - | - | - | 200.0 |
| Debentures 11th Issuance | 12/12/2016 | 111.50\% CDI | - | - | - | - | 500.0 | - | - | - | 500.0 |
| Debentures 12th Issuance | 05/15/2017 | 107.25\% CDI | - | - | - | - | - | - | 700.0 |  | 700.0 |
| Debêntures da 13th Issuance - 1st serie | 12/15/2017 | 109.35\% CDI | - | - | - | - | 434.5 | 434.5 |  |  | 869,0 |
| Debêntures da 13th Issuance - 2nd serie | 12/15/2017 | 111.30\% CDI | - | - | - | - | - | - | 108.1 | 108.1 | 216.2 |
| Debêntures da 14th Issuance - 1st serie | 09/18/2018 | 107.90\% CDI | - | - | - | - | - | - | 200.0 |  | 200.0 |
| Debêntures da 14th Issuance - 2nd serie | 09/18/2018 | 112.30\% CDI | - | - | - | - | - | - | 200.0 | 600.0 | 800.0 |
| Debentures 3rd Issuance of Localiza Fleet | 05/05/2017 | 107.00\% CDI | - | - | - | - | - | 500.0 | - | - | 500.0 |
| Debentures 4th Issuance of Localiza Fleet | 10/02/2017 | CDI + 0.30\% | - | - | - | - | - | - | 350.0 | - | 350.0 |
| Debentures 4th Issuance of Localiza Fleet | 07/31/2018 | 112.00\% CDI | - | - | - | - | - | - | - | 300.0 | 300.0 |
| Foreign currency loan with SWAP | 05/22/2018 | 108,00\% CDI | - | - | - | - | 150.0 | 150.0 | - | - | 300.0 |
| Promissory notes 6th issuance | 09/29/2017 | CDI + 0.40\% | - | - | 650.0 | - | - | - | - | - | 650.0 |
| Real State Receivables Certificate (CRI) | 02/26/2018 | 99,00\% CDI | 13.4 | 7.0 | 4.3 | 5.6 | 9.0 | 12.3 | 15.0 | 303.5 | 370.1 |
| Working Capital / Others | - | Several | 96.1 | 200.7 | 82.6 | 125.0 | - | - | - | - | 504.4 |
| Interest accrued and paid | - | - | 148.2 | - | - | - | - | - | - | - | 148.2 |
| Cash and cash equivalents on 09/30/2018 | - | - | $(2,666.3)$ | - | - | - | - | - | - | - | $(2,666.3)$ |
| Net debt | - | - | $(2,371.1)$ | 532.7 | 1,186.9 | 330.6 | 1,093.5 | 1,096.8 | 1,573.1 | 1,311.6 | 4,754.1 |

Localiza's financial strength and operational excellence ensured flexibility in debt management with the goal of reducing average cost and increasing the duration of consolidated debt.

## 12.4 - Debt ratios



| BALANCE AT THE END OF PERIOD | 2013 | 2014 | 2015 | 2016 | 2017 | $9 M 18$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net debt / Fleet value | $48 \%$ | $40 \%$ | $44 \%$ | $45 \%$ | $55 \%$ | $56 \%$ |
| Net debt / annualized EBITDA | $1.5 x$ | $1.4 x$ | $1.7 x$ | $2.1 x$ | $2.9 x$ | $3.1 x$ |
| Net debt / Equity | $1.0 x$ | $0.8 x$ | $0.8 x$ | $0.9 x$ | $1.5 x$ | $1.6 x$ |
| EBITDA / Net financial expenses | $8.3 x$ | $6.4 x$ | $4.6 x$ | $4.2 x$ | $4.2 x$ | $4.4 x$ |

## 13 - Spread (ROIC minus cost of debt after taxes)


(*)Adjusted by the one-time costs incurred - Hertz Brasil acquisition and Franchisees incorporation ROIC considered each year's effective income tax and social contribution rate

## STABLE SPREAD WITH A STRONG PACE OF GROWTH

## 14 - Dividends and interest on capital (IOC)

2017 interest on capital were approved as follow:
$\left.\begin{array}{cccccccccc}\text { Nature } & \begin{array}{c}\text { Reference } \\ \text { period }\end{array} & & \begin{array}{c}\text { Approval } \\ \text { date }\end{array} & & & \begin{array}{c}\text { Shareholding } \\ \text { position date }\end{array} & & \begin{array}{c}\text { Payment } \\ \text { date }\end{array} & \end{array} \begin{array}{c}\text { Gross } \\ \text { amount }\end{array} \begin{array}{c}\text { Gross amount } \\ \text { (R\$ million) }\end{array}\right)$

2018 interest on capital were approved as follow:

| Nature | Reference period | Approval date | Shareholding position date | Payment date | Gross amount (R\$ million) | Gross amount per share ( $\mathbf{R} \$$ ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| IOC | 2018 | 03/22/2018 | 03/28/2018 | 05/16/2018 | 42.0 | 0.063557 |
| IOC | 2018 | 06/21/2018 | 06/28/2018 | 08/16/2018 | 43.0 | 0.064955 |
| IOC | 2018 | 09/21/2018 | 08/27/2018 | 11/16/2018 | 44.6 | 0.067377 |
|  |  |  |  | Total | 129.6 |  |

${ }^{(*)}$ For comparative purpose, the amount of IOC and dividend per share was adjusted considering the stock dividend approved by the Extraordinary Shareholders' Meeting of April 25, 2017 and the Stock Split approved by the Extraordinary Shareholders' Meeting of November 22, 2017.

## 15 - RENT3

In 2018, the average daily traded volume of RENT3 was R $\$ 105.0$ million, $60.8 \%$ above the average volume of 2017. Under the ADR level I program, the Company had 14,511,717 ADRs issued on September 30, 2018.


## 16 - Results per division

## 16.1 -Table 1 - Car Rental - R\$ million

| CAR RENTAL RESULTS | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $2017$ <br> Adiusted | Var. | 9M17 <br> Adiusted | $9 \mathrm{M18}$ | Var. | 3Q17 Adiusted | 3Q18 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 1,898.7 | 27.7\% | 1,898.7 | 27.7\% | 1,321.1 | 1,830.4 | 38.6\% | 488.0 | 650.3 | 33.3\% |
| Taxes on revenues (**) | (44.9) | (67.7) | (58.9) | (58.9) | (50.2) | -14.8\% | (50.2) | -14.8\% | (47.5) | (36.7) | -22.7\% | (15.4) | (12.9) | -16.2\% |
| Car rental net revenues | 1,163.5 | 1,284.4 | 1,258.0 | 1,428.0 | 1,848.5 | 29.4\% | 1,848.5 | 29.4\% | 1,273.6 | 1,793.7 | 40.8\% | 472.6 | 637.4 | 34.9\% |
| Car rental costs | (536.9) | (577.3) | (618.1) | (707.4) | (926.4) | 31.0\% | (870.7) | 23.1\% | (618.7) | (861.9) | 39.3\% | (237.3) | (308.5) | 30.0\% |
| Gross profit | 626.6 | 707.1 | 639.9 | 720.6 | 922.1 | 28.0\% | 977.8 | 35.7\% | 654.9 | 931.8 | 42.3\% | 235.3 | 328.9 | 39.8\% |
| Operating expenses (SG\&A) | (197.9) | (209.7) | (239.9) | (258.8) | (347.2) | 34.2\% | (332.3) | 28.4\% | (219.7) | (315.9) | 43.8\% | (83.1) | (104.9) | 26.2\% |
| Other assets depreciation and amortization | (22.2) | (22.2) | (22.3) | (23.9) | (23.6) | -1.3\% | (23.6) | -1.3\% | (17.1) | (19.8) | 15.8\% | (6.2) | (6.8) | 9.7\% |
| Operating profit before financial results and taxes (EBIT) | 406.5 | 475.2 | 377.7 | 437.9 | 551.3 | 25.9\% | 621.9 | 42.0\% | 418.1 | 596.1 | 42.6\% | 146.0 | 217.2 | 48.8\% |
| Financial expenses, net | (1.3) | (1.5) | (2.0) | (1.4) | (5.3) | 278.6\% | (5.3) | 278.6\% | (1.1) | (20.3) | 1745.5\% | (0.3) | (10.9) | 3533.3\% |
| Income tax and social contribution | (119.5) | (136.2) | (89.9) | (95.9) | (123.4) | 28.7\% | (138.9) | 44.8\% | (97.5) | (150.4) | 54.3\% | (35.7) | (54.0) | 51.3\% |
| Net income for the period | 285.7 | 337.5 | 285.8 | 340.6 | 422.6 | 24.1\% | 477.7 | 40.3\% | 319.5 | 425.4 | 33.1\% | 110.0 | 152.3 | 38.5\% |
| Net Margin | 24.6\% | 26.3\% | 22.7\% | 23.9\% | 22.9\% | -1.0 p.p. | 25.8\% | 1.9 p.p. | 25.1\% | 23.7\% | -1.4 p.p. | 23.3\% | 23.9\% | 0.6 p.p. |
| EBITDA | 428.7 | 497.4 | 400.0 | 461.8 | 574.9 | 24.5\% | 645.5 | 39.8\% | 435.2 | 615.9 | 41.5\% | 152.2 | 224.0 | 47.2\% |
| EBITDA Margin | 36.8\% | 38.7\% | 31.8\% | 32.3\% | 31.1\% | -1.2 p.p. | 34.9\% | 2.6 p.p. | 34.2\% | 34.3\% | 0.1 p.p. | 32.2\% | 35.1\% | 2.9 p.p. |


| USED CAR SALES RESULTS (SEMINOVOS) | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 2017 Adiusted | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues (*) | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 2,990.0 | 49.7\% | 2,990.0 | 49.7\% |
| Taxes on revenues | (3.1) | (3.5) | (2.5) | (2.7) | (4.9) | 81.5\% | (4.9) | 81.5\% |
| Net revenues | 1,483.0 | 1,667.9 | 1,676.7 | 1,995.1 | 2,985.1 | 49.6\% | 2,985.1 | 49.6\% |
| Book value of cars sold and preparation for sale | $(1,271.9)$ | $(1,428.4)$ | $(1,396.3)$ | (1,727.5) | $(2,603.2)$ | 50.7\% | $(2,603.2)$ | 50.7\% |
| Gross profit | 211.1 | 239.5 | 280.4 | 267.6 | 381.9 | 42.7\% | 381.9 | 42.7\% |
| Operating expenses (SG\&A) | (138.7) | (160.7) | (178.8) | (176.8) | (220.0) | 24.4\% | (220.0) | 24.4\% |
| Cars depreciation | (85.8) | (78.1) | (38.9) | (87.8) | (117.7) | 34.1\% | (117.7) | 34.1\% |
| Other assets depreciation and amortization | (11.7) | (11.3) | (8.8) | (9.1) | (9.7) | 6.6\% | (9.7) | 6.6\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (25.1) | (10.6) | 53.9 | (6.1) | 34.5 | -665.6\% | 34.5 | -665.6\% |
| Financial expenses, net | (76.6) | (106.3) | (138.4) | (174.4) | (229.9) | 31.8\% | (229.9) | 31.8\% |
| Income tax and social contribution | 30.3 | 33.2 | 17.6 | 37.2 | 43.9 | 18.0\% | 43.9 | 18.0\% |
| Net loss for the period | (71.4) | (83.7) | (66.9) | (143.3) | (151.5) | 5.7\% | (151.5) | 5.7\% |
| Net Margin | -4.8\% | -5.0\% | -4.0\% | -7.2\% | -5.1\% | 2.1 p.p. | -5.1\% | 2.1 p.p. |
| EBITDA | 72.4 | 78.8 | 101.6 | 90.8 | 161.9 | 78.3\% | 161.9 | 78.3\% |
| EBITDA Margin | 4.9\% | 4.7\% | 6.1\% | 4.6\% | 5.4\% | 0.8 p.p. | 5.4\% | 0.8 p.p. |


| 9 M17 <br> Adjusted | $9 \mathrm{M18}$ | Var. |
| :---: | :---: | :---: |
| 2,113.8 | 2,748.8 | 30.0\% |
| (3.1) | (4.6) | 48.4\% |
| 2,110.7 | 2,744.2 | 30.0\% |
| $(1,833.2)$ | $(2,458.7)$ | 34.1\% |
| 277.5 | 285.5 | 2.9\% |
| (157.5) | (195.6) | 24.2\% |
| (88.2) | (89.0) | 0.9\% |
| (7.2) | (7.4) | 2.8\% |
| 24.6 | (6.5) | -126.4\% |
| (161.8) | (186.4) | 15.2\% |
| 31.6 | 49.5 | 56.6\% |
| (105.6) | (143.4) | 35.8\% |
| -5.0\% | -5.2\% | -0.2 p.p. |
| 120.0 | 89.9 | -25.1\% |
| 5.7\% | 3.3\% | -2.4 p.p. |


| 3Q17 Adjusted | 3Q18 | Var. |
| :---: | :---: | :---: |
| 771.1 | 1,072.1 | 39.0\% |
| (1.2) | (1.9) | 58.3\% |
| 769.9 | 1,070.2 | 39.0\% |
| (667.6) | (979.3) | 46.7\% |
| 102.3 | 90.9 | -11.1\% |
| (53.3) | (73.5) | 37.9\% |
| (29.7) | (42.2) | 42.1\% |
| (2.5) | (2.7) | 8.0\% |
| 16.8 | (27.5) | -263.7\% |
| (57.6) | (56.3) | -2.3\% |
| 10.1 | 21.9 | 116.8\% |
| (30.7) | (61.9) | 101.6\% |
| -4.0\% | -5.8\% | -1.8 p.p. |
| 49.0 | 17.4 | -64.5\% |
| 6.4\% | 1.6\% | -4.8 p.p. |


| CAR RENTAL TOTAL FIGURES | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $2017$ <br> Adjusted | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 1,898.7 | 27.7\% | 1,898.7 | 27.7\% |
| Car sales for fleet renewal - gross revenues (*) | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 2,990.0 | 49.7\% | 2,990.0 | 49.7\% |
| Total gross revenues (*) | 2,694.5 | 3,023.5 | 2,996.1 | 3,484.7 | 4,888.7 | 40.3\% | 4,888.7 | 40.3\% |
| Taxes on revenues |  |  |  |  |  |  |  |  |
| Car rental (**) | (44.9) | (67.7) | (58.9) | (58.9) | (50.2) | -14.8\% | (50.2) | -14.8\% |
| Car sales for fleet renewal | (3.1) | (3.5) | (2.5) | (2.7) | (4.9) | 81.5\% | (4.9) | 81.5\% |
| Car rental revenues - net revenues | 1,163.5 | 1,284.4 | 1,258.0 | 1,428.0 | 1,848.5 | 29.4\% | 1,848.5 | 29.4\% |
| Car sales for fleet renewal - net revenues | 1,483.0 | 1,667.9 | 1,676.7 | 1,995.1 | 2,985.1 | 49.6\% | 2,985.1 | 49.6\% |
| Total net revenues | 2,646.5 | 2,952.3 | 2,934.7 | 3,423.1 | 4,833.6 | 41.2\% | 4,833.6 | 41.2\% |
| Direct costs |  |  |  |  |  |  | - |  |
| Car rental | (536.9) | (577.3) | (618.1) | (707.4) | (926.4) | 31.0\% | (870.7) | 23.1\% |
| Car sales for fleet renewal | $(1,271.9)$ | $(1,428.4)$ | (1,396.3) | (1,727.5) | $(2,603.2)$ | 50.7\% | $(2,603.2)$ | 50.7\% |
| Gross profit | 837.7 | 946.6 | 920.3 | 988.2 | 1,304.0 | 32.0\% | 1,359.7 | 37.6\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  | - |  |
| Car rental | (197.9) | (209.7) | (239.9) | (258.8) | (347.2) | 34.2\% | (332.3) | 28.4\% |
| Car sales for fleet renewal | (138.7) | (160.7) | (178.8) | (176.8) | (220.0) | 24.4\% | (220.0) | 24.4\% |
| Cars depreciation | (85.8) | (78.1) | (38.9) | (87.8) | (117.7) | 34.1\% | (117.7) | 34.1\% |
| Other assets depreciation and amortization |  |  |  |  |  |  | - |  |
| Car rental | (22.2) | (22.2) | (22.3) | (23.9) | (23.6) | -1.3\% | (23.6) | -1.3\% |
| Car sales for fleet renewal | (11.7) | (11.3) | (8.8) | (9.1) | (9.7) | 6.6\% | (9.7) | 6.6\% |
| Operating profit before financial results and taxes (EBIT) | 381.4 | 464.6 | 431.6 | 431.8 | 585.8 | 35.7\% | 656.4 | 52.0\% |
| Financial expenses, net | (77.9) | (107.8) | (140.4) | (175.8) | (235.2) | 33.8\% | (235.2) | 33.8\% |
| Income tax and social contribution | (89.2) | (103.0) | (72.3) | (58.7) | (79.5) | 35.4\% | (95.0) | 61.8\% |
| Net income for the period | 214.3 | 253.8 | 218.9 | 197.3 | 271.1 | 37.4\% | 326.2 | 65.3\% |
| Net margin | 8.1\% | 8.6\% | 7.5\% | 5.8\% | 5.6\% | -0.2 p.p. | 6.7\% | 0.9 p.p. |
| EBITDA | 501.1 | 576.2 | 501.6 | 552.6 | 736.8 | 33.3\% | 807.4 | 46.1\% |
| EBITDA margin | 18.9\% | 19.5\% | 17.1\% | 16.1\% | 15.2\% | -0.9 p.p. | 16.7\% | 0.6 p.p. |


| 9M17 <br> Adjusted | $9 \mathrm{M18}$ | Var. |
| :---: | :---: | :---: |
| 1,321.1 | 1,830.4 | 38.6\% |
| 2,113.8 | 2,748.8 | 30.0\% |
| 3,434.9 | 4,579.2 | 33.3\% |
| (47.5) | (36.7) | -22.7\% |
| (3.1) | (4.6) | 48.4\% |
| 1,273.6 | 1,793.7 | 40.8\% |
| 2,110.7 | 2,744.2 | 30.0\% |
| 3,384.3 | 4,537.9 | 34.1\% |
|  |  |  |
| (618.7) | (861.9) | 39.3\% |
| $(1,833.2)$ | $(2,458.7)$ | 34.1\% |
| 932.4 | 1,217.3 | 30.6\% |
| - | - |  |
| (219.7) | (315.9) | 43.8\% |
| (157.5) | (195.6) | 24.2\% |
| (88.2) | (89.0) | 0.9\% |
| - | - |  |
| (17.1) | (19.8) | 15.8\% |
| (7.2) | (7.4) | 2.8\% |
| 442.7 | 589.6 | 33.2\% |
| (162.9) | (206.7) | 26.9\% |
| (65.9) | (100.9) | 53.1\% |
| 213.9 | 282.0 | 31.8\% |
| 6.3\% | 6.2\% | -0.1 p.p. |
| 555.2 | 705.8 | 27.1\% |
| 16.4\% | 15.6\% | -0.8 p.p. |


| 3Q17 <br> Adjusted | 3Q18 | Var. |
| ---: | ---: | ---: |
| 488.0 | 650.3 | $33.3 \%$ |
| 771.1 | $1,072.1$ | $39.0 \%$ |
| $1,259.1$ | $1,722.4$ | $36.8 \%$ |
|  |  |  |
| $(15.4)$ | $(12.9)$ | $-16.2 \%$ |
| $(1.2)$ | $(1.9)$ | $58.3 \%$ |
| 472.6 | 637.4 | $34.9 \%$ |
| 769.9 | $1,070.2$ | $39.0 \%$ |
| $\mathbf{1 , 2 4 2 . 5}$ | $\mathbf{1 , 7 0 7 . 6}$ | $\mathbf{3 7 . 4 \%}$ |
|  |  |  |
| $(237.3)$ | $(308.5)$ | $30.0 \%$ |
| $(667.6)$ | $(979.3)$ | $46.7 \%$ |
| $\mathbf{3 3 7 . 6}$ | $\mathbf{4 1 9 . 8}$ | $\mathbf{2 4 . 3} \%$ |
|  |  |  |
| $(83.1)$ | $(104.9)$ | $26.2 \%$ |
| $(53.3)$ | $(73.5)$ | $37.9 \%$ |
| $(29.7)$ | $(42.2)$ | $42.1 \%$ |
|  |  |  |
| $(6.2)$ | $(6.8)$ | $9.7 \%$ |
| $(2.5)$ | $(2.7)$ | $8.0 \%$ |
| $\mathbf{1 6 2 . 8}$ | $\mathbf{1 8 9 . 7}$ | $\mathbf{1 6 . 5 \%}$ |
| $(57.9)$ | $(67.2)$ | $16.1 \%$ |
| $(25.6)$ | $(32.1)$ | $25.4 \%$ |
| $\mathbf{7 9 . 3}$ | $\mathbf{9 0 . 4}$ | $\mathbf{1 4 . 0 \%}$ |
| $\mathbf{6 . 4 \%}$ | $5.3 \%$ | $\mathbf{- 1 . 1} \mathbf{p . p}$. |
| $\mathbf{2 0 1 . 2}$ | $\mathbf{2 4 1 . 4}$ | $\mathbf{2 0 . 0 \%}$ |
| $\mathbf{1 6 . 2 \%}$ | $\mathbf{1 4 . 1} \%$ | $\mathbf{- 2 . 1}$ p.p. |


| OPERATING DATA | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 2017 | Var. | 9M17 | 9M18 | Var. | 3Q17 | 3Q18 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 59,094 | 61,525 | 62,513 | 70,185 | 94,194 | 34.2\% | 94,194 | 34.2\% | 87,016 | 125,405 | 44.1\% | 97,187 | 129,412 | 33.2\% |
| Average rented fleet | 39,475 | 42,999 | 43,315 | 51,515 | 69,762 | 35.4\% | 69,762 | 35.4\% | 64,536 | 93,424 | 44.8\% | 72,200 | 98,199 | 36.0\% |
| Average operating fleet age (in months) | 7.2 | 7.2 | 7.4 | 7.9 | 6.5 | -17.7\% | 6.5 | -17.7\% | 6.7 | 7.3 | 9.0\% | 6.4 | 7.5 | 17.2\% |
| End of period fleet | 70,717 | 77,573 | 76,755 | 94,156 | 135,578 | 44.0\% | 135,578 | 44.0\% | 127,221 | 156,436 | 23.0\% | 127,221 | 156,436 | 23.0\% |
| Number of rental days - in thousands | 14,241.7 | 15,416.0 | 15,566.1 | 18,662.4 | 25,263.6 | 35.4\% | 25,263.6 | 35.4\% | 17,461.2 | 25,347.9 | 45.2\% | 6,587.2 | 8,974.4 | 36.2\% |
| Average daily rental revenues per car ( R \$) | 84.85 | 87.71 | 84.56 | 79.67 | 75.16 | -5.7\% | 75.16 | -5.7\% | 75.66 | 72.21 | -4.6\% | 74.09 | 72.46 | -2.2\% |
| Annualized average depreciation per car ( $\mathrm{R} \$$ ) | 1,452.4 | 1,270.0 | 622.1 | 1,251.2 | 1,250.1 | -0.1\% | 1,250.1 | -0.1\% | 1,351.4 | 946.5 | -30.0\% | 1,222.6 | 1,305.2 | 6.8\% |
| Utilization rate (Does not include cars in preparation and decomissioning) | - | - | 75.4\% | 78.0\% | 78.6\% | 0.6 p.p. | 78.6\% | 0.6 p.p. | 78.7\% | 79.0\% | 0.3 p.p. | 81.0\% | 81.1\% | 0.1 p.p. |
| Number of cars purchased | 58,826 | 64,908 | 52,343 | 76,071 | 114,966 | 51.1\% | 114,966 | 51.1\% | 84,681 | 88,667 | 4.7\% | 42,697 | 37,293 | -12.7\% |
| Number of cars sold | 52,759 | 57,578 | 52,508 | 57,596 | 76,901 | 33.5\% | 76,901 | 33.5\% | 55,205 | 66,385 | 20.3\% | 20,246 | 26,176 | 29.3\% |
| Average sold fleet age (in months) | 15.3 | 14.4 | 14.9 | 16.8 | 14.3 | -14.9\% | 14.3 | -14.9\% | 14.4 | 14.5 | 0.7\% | 13.6 | 14.5 | 6.6\% |
| Average total fleet | 68,251 | 70,982 | 72,169 | 80,765 | 107,997 | 33.7\% | 107,997 | 33.7\% | 99,229 | 141,754 | 42.9\% | 115,381 | 151,856 | 31.6\% |
| Average value of total fleet - $\mathrm{R} \$$ million | 1,776.8 | 1,963.8 | 2,205.9 | 2,790.2 | 4,100.6 | 47.0\% | 4,100.6 | 47.0\% | 3,752.9 | 5,615.5 | 49.6\% | 4,474.7 | 6,136.6 | 37.1\% |
| Average value per car in the period - $\mathrm{R} \$$ thsd | 26.0 | 27.7 | 30.6 | 34.5 | 38.0 | 10.1\% | 38.0 | 10.1\% | 37.8 | 39.6 | 4.8\% | 38.8 | 40.4 | 4.1\% |

[^0]${ }^{(* *)}$ As of 4Q17, the amounts relative to the provision over the difference between PIS and Cofins credits were reclassified as SG\&A, as per Note Provisions and Escrow Deposits of the 2017 Financial Statements

## 16.2 - Table 2 - Fleet Rental - R\$ million

| FLEET RENTAL RESULTS | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 2017 Adjusted | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues (*) | 592.8 | 589.5 | 619.6 | 664.1 | 757.4 | 14.0\% | 757.4 | 14.0\% |
| Taxes on revenues (**) | (16.9) | (17.6) | (11.1) | (12.3) | (15.3) | 24.4\% | (15.3) | 24.4\% |
| Fleet rental net revenues | 575.9 | 571.9 | 608.5 | 651.8 | 742.1 | 13.9\% | 742.1 | 13.9\% |
| Fleet rental costs | (161.1) | (190.8) | (189.3) | (193.7) | (220.4) | 13.8\% | (220.1) | 13.6\% |
| Gross profit | 414.8 | 381.1 | 419.2 | 458.1 | 521.7 | 13.9\% | 522.0 | 13.9\% |
| Operating expenses (SG\&A) | (37.5) | (38.1) | (40.7) | (37.9) | (65.4) | 72.6\% | (62.3) | 64.4\% |
| Other assets depreciation and amortization | (1.1) | (1.1) | (2.2) | (2.9) | (3.5) | 20.7\% | (3.5) | 20.7\% |
| Operating profit before financial results and taxes (EBIT) | 376.2 | 341.9 | 376.3 | 417.3 | 452.8 | 8.5\% | 456.2 | 9.3\% |
| Financial expenses, net | (0.1) | (0.2) | (0.1) | (1.1) | (1.6) | 45.5\% | (1.6) | 45.5\% |
| Income tax and social contribution | (111.4) | (99.2) | (90.5) | (90.4) | (102.8) | 13.7\% | (103.6) | 14.6\% |
| Net income for the period | 264.7 | 242.5 | 285.7 | 325.8 | 348.4 | 6.9\% | 351.0 | 7.7\% |
| Net Margin | 46.0\% | 42.4\% | 47.0\% | 50.0\% | 46.9\% | -3.1 p.p. | 47.3\% | -2.7 p.p. |
| EBITDA | 377.3 | 343.0 | 378.5 | 420.2 | 456.3 | 8.6\% | 459.7 | 9.4\% |
| EBITDA Margin | 65.5\% | 60.0\% | 62.2\% | 64.5\% | 61.5\% | -3.0 p.p. | 61.9\% | -2.6 p.p. |


| 9M17 | 9 M 18 | Var. |
| ---: | ---: | ---: |
| 551.2 | 630.1 | $14.3 \%$ |
| $(13.0)$ | $(5.8)$ | $-55.4 \%$ |
| 538.2 | 624.3 | $16.0 \%$ |
| $(158.9)$ | $(180.6)$ | $13.7 \%$ |
| 379.3 | 443.7 | $17.0 \%$ |
| $(41.7)$ | $(42.6)$ | $2.2 \%$ |
| $(2.3)$ | $(3.7)$ | $60.9 \%$ |
| 335.3 | 397.4 | $18.5 \%$ |
| $(1.5)$ | $(0.4)$ | $-73.3 \%$ |
| $(78.0)$ | $(102.6)$ | $31.5 \%$ |
| 255.8 | 294.4 | $15.1 \%$ |
| $47.5 \%$ | $47.2 \%$ | -0.3 p.p. |
| 337.6 | 401.1 | $18.8 \%$ |
| $62.7 \%$ | $64.2 \%$ | 1.5 p.p. |


| 3Q17 | 3Q18 | Var. |
| :---: | :---: | :---: |
| 192.9 | 220.1 | 14.1\% |
| (4.4) | (2.7) | -38.6\% |
| 188.5 | 217.4 | 15.3\% |
| (53.2) | (57.7) | 8.5\% |
| 135.3 | 159.7 | 18.0\% |
| (15.8) | (14.6) | -7.6\% |
| (1.0) | (1.2) | 20.0\% |
| 118.5 | 143.9 | 21.4\% |
| (1.3) | (0.1) | -92.3\% |
| (28.7) | (37.7) | 31.4\% |
| 88.5 | 106.1 | 19.9\% |
| 46.9\% | 48.8\% | 1.9 p.p. |
| 119.5 | 145.1 | 21.4\% |
| 63.4\% | 66.7\% | 3.3 p.p. |


| USED CAR SALES RESULTS (SEMINOVOS) | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $\begin{gathered} \hline 2017 \\ \text { Adjusted } \\ \hline \end{gathered}$ | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues (*) | 264.6 | 350.8 | 368.6 | 347.8 | 466.5 | 34.1\% | 466.5 | 34.1\% |
| Taxes on revenues | (0.3) | (0.5) | (0.4) | (0.4) | (0.4) | 0.0\% | (0.4) | 0.0\% |
| Net revenues | 264.3 | 350.3 | 368.2 | 347.4 | 466.1 | 34.2\% | 466.1 | 34.2\% |
| Book value of cars sold and preparation for sale | (214.1) | (276.3) | (286.7) | (279.4) | (392.1) | 40.3\% | (392.1) | 40.3\% |
| Gross profit | 50.2 | 74.0 | 81.5 | 68.0 | 74.0 | 8.8\% | 74.0 | 8.8\% |
| Operating expenses (SG\&A) | (23.4) | (32.6) | (33.6) | (31.0) | (32.7) | 5.5\% | (32.7) | 5.5\% |
| Cars depreciation | (143.2) | (129.3) | (124.7) | (118.5) | (114.3) | -3.5\% | (114.3) | -3.5\% |
| Other assets depreciation and amortization | - | (0.6) | (2.0) | (1.8) | (1.7) | -5.6\% | (1.7) | -5.6\% |
| Operating profit (loss) before financial results and taxes (EBIT) | (116.4) | (88.5) | (78.8) | (83.3) | (74.7) | -10.3\% | (74.7) | -10.3\% |
| Financial expenses, net | (34.0) | (44.9) | (63.8) | (68.7) | (80.0) | 16.4\% | (80.0) | 16.4\% |
| Income tax and social contribution | 44.7 | 38.4 | 33.7 | 32.3 | 35.1 | 8.7\% | 35.1 | 8.7\% |
| Net loss for the period | (105.7) | (95.0) | (108.9) | (119.7) | (119.6) | -0.1\% | (119.6) | -0.1\% |
| Net Margin | -40.0\% | -27.1\% | -29.6\% | -34.5\% | -25.7\% | 8.8 p.p. | -25.7\% | 8.8 p.p. |
| EBITDA | 26.8 | 41.4 | 47.9 | 37.0 | 41.3 | 11.6\% | 41.3 | 11.6\% |
| EBITDA Margin | 10.1\% | 11.8\% | 13.0\% | 10.7\% | 8.9\% | -1.8 p.p. | 8.9\% | -1.8 p.p. |


| $9 \mathrm{M17}$ | 9M18 | Var. |
| :---: | :---: | :---: |
| 314.2 | 461.8 | 47.0\% |
| (0.2) | (0.6) | 200.0\% |
| 314.0 | 461.2 | 46.9\% |
| (260.8) | (403.4) | 54.7\% |
| 53.2 | 57.8 | 8.6\% |
| (21.9) | (29.2) | 33.3\% |
| (82.0) | (112.3) | 37.0\% |
| (1.2) | (1.3) | 8.3\% |
| (51.9) | (85.0) | 63.8\% |
| (58.3) | (55.0) | -5.7\% |
| 25.7 | 36.4 | 41.6\% |
| (84.5) | (103.6) | 22.6\% |
| -26.9\% | -22.5\% | 4.4 p.p. |
| 31.3 | 28.6 | -8.6\% |
| 10.0\% | 6.2\% | -3.8 p.p |


| 3 Q17 | 3 Q 18 | Var. |
| :---: | :---: | :---: |
| 128.6 | 144.3 | 12.2\% |
| (0.1) | (0.3) | 200.0\% |
| 128.5 | 144.0 | 12.1\% |
| (110.2) | (127.0) | 15.2\% |
| 18.3 | 17.0 | -7.1\% |
| (7.8) | (8.7) | 11.5\% |
| (28.5) | (42.3) | 48.4\% |
| (0.4) | (0.4) | 0.0\% |
| (18.4) | (34.4) | 87.0\% |
| (20.3) | (16.5) | -18.7\% |
| 9.5 | 13.3 | 40.0\% |
| (29.2) | (37.6) | 28.8\% |
| -22.7\% | -26.1\% | -3.4 p.p. |
| 10.5 | 8.3 | -21.0\% |
| 8.2\% | 5.8\% | -2.4 p.p. |


| FLEET RENTAL TOTAL FIGURES | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $\begin{gathered} 2017 \\ \text { Adjusted } \end{gathered}$ | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fleet rental gross revenues (*) | 592.8 | 589.5 | 619.6 | 664.1 | 757.4 | 14.0\% | 757.4 | 14.0\% |
| Car sales for fleet renewal - gross revenues (*) | 264.6 | 350.8 | 368.6 | 347.8 | 466.5 | 34.1\% | 466.5 | 34.1\% |
| Total gross revenues (*) | 857.4 | 940.3 | 988.2 | 1,011.9 | 1,223.9 | 21.0\% | 1,223.9 | 21.0\% |
| Taxes on revenues |  |  |  |  |  |  | - |  |
| Fleet rental (**) | (16.9) | (17.6) | (11.1) | (12.3) | (15.3) | 24.4\% | (15.3) | 24.4\% |
| Car sales for fleet renewal | (0.3) | (0.5) | (0.4) | (0.4) | (0.4) | 0.0\% | (0.4) | 0.0\% |
| Fleet rental - net revenues | 575.9 | 571.9 | 608.5 | 651.8 | 742.1 | 13.9\% | 742.1 | 13.9\% |
| Car sales for fleet renewal - net revenues | 264.3 | 350.3 | 368.2 | 347.4 | 466.1 | 34.2\% | 466.1 | 34.2\% |
| Total net revenues (**) | 840.2 | 922.2 | 976.7 | 999.2 | 1,208.2 | 20.9\% | 1,208.2 | 20.9\% |
| Direct costs |  |  |  |  |  |  |  |  |
| Fleet rental | (161.1) | (190.8) | (189.3) | (193.7) | (220.4) | 13.8\% | (220.1) | 13.6\% |
| Car sales for fleet renewal | (214.1) | (276.3) | (286.7) | (279.4) | (392.1) | 40.3\% | (392.1) | 40.3\% |
| Gross profit | 465.0 | 455.1 | 500.7 | 526.1 | 595.7 | 13.2\% | 596.0 | 13.3\% |
| Operating expenses (SG\&A) |  |  |  |  |  |  | - |  |
| Fleet rental | (37.5) | (38.1) | (40.7) | (37.9) | (65.4) | 72.6\% | (62.3) | 64.4\% |
| Car sales for fleet renewal | (23.4) | (32.6) | (33.6) | (31.0) | (32.7) | 5.5\% | (32.7) | 5.5\% |
| Cars depreciation | (143.2) | (129.3) | (124.7) | (118.5) | (114.3) | -3.5\% | (114.3) | -3.5\% |
| Other assets depreciation and amortization |  |  |  |  |  |  | - |  |
| Fleet rental | (1.1) | (1.1) | (2.2) | (2.9) | (3.5) | 20.7\% | (3.5) | 20.7\% |
| Car sales for fleet renewal | - | (0.6) | (2.0) | (1.8) | (1.7) | -5.6\% | (1.7) | -5.6\% |
| Operating profit before financial results and taxes (EBIT) | 259.8 | 253.4 | 297.5 | 334.0 | 378.1 | 13.2\% | 381.5 | 14.2\% |
| Financial expenses, net | (34.1) | (45.1) | (63.9) | (69.8) | (81.6) | 16.9\% | (81.6) | 16.9\% |
| Income tax and social contribution | (66.7) | (60.8) | (56.8) | (58.1) | (67.7) | 16.5\% | (68.5) | 17.9\% |
| Net income for the period | 159.0 | 147.5 | 176.8 | 206.1 | 228.8 | 11.0\% | 231.4 | 12.3\% |
| Net margin | 18.9\% | 16.0\% | 18.1\% | 20.6\% | 18.9\% | -1.7 p.p. | 19.2\% | -1.4 p.p. |
| EBITDA | 404.1 | 384.4 | 426.4 | 457.2 | 497.6 | 8.8\% | 501.0 | 9.6\% |
| EBITDA margin | 48.1\% | 41.7\% | 43.7\% | 45.8\% | 41.2\% | -4.6 p.p. | 41.5\% | -4.3 p.p. |


| 9M17 | 9M18 | Var. |
| ---: | ---: | ---: |
| 551.2 | 630.1 | $14.3 \%$ |
| 314.2 | 461.8 | $47.0 \%$ |
| 865.4 | $1,091.9$ | $26.2 \%$ |
| - | - |  |
| $(13.0)$ | $(5.8)$ | $-55.4 \%$ |
| $(0.2)$ | $(0.6)$ | $200.0 \%$ |
| 538.2 | 624.3 | $16.0 \%$ |
| 314.0 | 461.2 | $46.9 \%$ |
| $\mathbf{8 5 2 . 2}$ | $\mathbf{1 , 0 8 5 . 5}$ | $\mathbf{2 7 . 4 \%}$ |
|  |  |  |
| $(158.9)$ | $(180.6)$ | $13.7 \%$ |
| $(260.8)$ | $(403.4$ | $54.7 \%$ |
| $\mathbf{4 3 2 . 5}$ | $\mathbf{5 0 1 . 5}$ | $\mathbf{1 6 . 0 \%}$ |
| - | - |  |
| $(41.7)$ | $(42.6)$ | $2.2 \%$ |
| $(21.9)$ | $(29.2)$ | $33.3 \%$ |
| $(82.0)$ | $(112.3)$ | $37.0 \%$ |
| - | - |  |
| $(2.3)$ | $(3.7)$ | $60.9 \%$ |
| $(1.2)$ | $(1.3)$ | $8.3 \%$ |
| $\mathbf{2 8 3 . 4}$ | $\mathbf{3 1 2 . 4}$ | $\mathbf{1 0 . 2 \%}$ |
| $(59.8)$ | $(55.4)$ | $-7.4 \%$ |
| $(52.3)$ | $(66.2)$ | $26.6 \%$ |
| $\mathbf{1 7 1 . 3}$ | $\mathbf{1 9 0 . 8}$ | $\mathbf{1 1 . 4 \%}$ |
| $\mathbf{2 0 . 1 \%}$ | $\mathbf{1 7 . 6 \%}$ | $\mathbf{- 2 . 5}$ p.p. |
| $\mathbf{3 6 8 . 9}$ | $\mathbf{4 2 9 . 7}$ | $\mathbf{1 6 . 5 \%}$ |
| $\mathbf{4 3 . 3 \%}$ | $\mathbf{3 9 . 6 \%}$ | $\mathbf{- 3 . 7}$ p.p. |


| 3Q17 | 3 Q18 | Var. |
| :---: | :---: | :---: |
| 192.9 | 220.1 | 14.1\% |
| 128.6 | 144.3 | 12.2\% |
| 321.5 | 364.4 | 13.3\% |
| - | - |  |
| (4.4) | (2.7) | -38.6\% |
| (0.1) | (0.3) | 200.0\% |
| 188.5 | 217.4 | 15.3\% |
| 128.5 | 144.0 | 12.1\% |
| 317.0 | 361.4 | 14.0\% |
| (53.2) | (57.7) | 8.5\% |
| (110.2) | (127.0) | 15.2\% |
| 153.6 | 176.7 | 15.0\% |
| - | - |  |
| (15.8) | (14.6) | -7.6\% |
| (7.8) | (8.7) | 11.5\% |
| (28.5) | (42.3) | 48.4\% |
| - | - |  |
| (1.0) | (1.2) | 20.0\% |
| (0.4) | (0.4) | 0.0\% |
| 100.1 | 109.5 | 9.4\% |
| (21.6) | (16.6) | -23.1\% |
| (19.2) | (24.4) | 27.1\% |
| 59.3 | 68.5 | 15.5\% |
| 18.7\% | 19.0\% | 0.3 p.p. |
| 130.0 | 153.4 | 18.0\% |
| 41.0\% | 42.4\% | 1.4 p.p. |


| OPERATING DATA | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 2017 | Var. | 9M17 | 9 M 18 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet | 31,188 | 30,778 | 31,676 | 31,908 | 36,804 | 15.3\% | 36,804 | 15.3\% | 35,216 | 43,074 | 22.3\% |
| Average rented fleet | 30,121 | 28,787 | 30,280 | 31,222 | 35,424 | 13.5\% | 35,424 | 13.5\% | 34,013 | 41,266 | 21.3\% |
| Average operating fleet age (in months) | 18.6 | 18.0 | 16.7 | 18.0 | 18.1 | 0.6\% | 18.1 | 0.6\% | 18.5 | 15.2 | -17.8\% |
| End of period fleet |  |  |  |  |  |  |  |  |  |  |  |
| Rented Fleet | 32,809 | 34,312 | 33,948 | 34,960 | 44,877 | 28.4\% | 44,877 | 28.4\% | 44,655 | 51,236 | 14.7\% |
| Managed Fleet | 30 | 267 | 207 | 145 | 94 | -35.2\% | 94 | -35.2\% | 116 | 76 | -34.5\% |
| Number of rental days - in thousands | 10,843.7 | 10,363.3 | 10,900.9 | 11,240.0 | 12,752.7 | 13.5\% | 12,752.7 | 13.5\% | 9,183.5 | 11,141.9 | 21.3\% |
| Average daily rental revenues per car ( R \$) | 53.83 | 56.16 | 56.08 | 58.23 | 58.77 | 0.9\% | 58.77 | 0.9\% | 59.35 | 55.86 | -5.9\% |
| Annualized average depreciation per car (R\$) | 4,592.3 | 4,202.1 | 3,935.2 | 3,714.0 | 3,104.3 | -16.4\% | 3,104.3 | -16.4\% | 3,105.1 | 3,475.6 | 11.9\% |
| Utilization rate (Does not include cars in preparation and decomissioning) (***) | - | - | 98.4\% | 98.9\% | 98.2\% | -0.8 p.p. | 98.2\% | -0.8 p.p. | 98.2\% | 97.3\% | -0.9 p.p. |
| Number of cars purchased | 10,918 | 14,896 | 11,689 | 11,762 | 20,286 | 72.5\% | 20,286 | 72.5\% | 15,428 | 19,185 | 24.4\% |
| Number of cars sold | 9,882 | 13,043 | 11,797 | 10,853 | 13,653 | 25.8\% | 13,653 | 25.8\% | 9,246 | 12,613 | 36.4\% |
| Average sold fleet age (in months) | 32.4 | 35.1 | 33.4 | 31.4 | 31.8 | 1.3\% | 31.8 | 1.3\% | 31.5 | 32.7 | 3.8\% |
| Average total fleet | 32,488 | 32,686 | 33,446 | 33,436 | 39,605 | 18.5\% | 39,605 | 18.5\% | 37,907 | 47,246 | 24.6\% |
| Average value of total fleet - R \$ million | 887.3 | 943.3 | 1,067.1 | 1,130.4 | 1,482.5 | 31.1\% | 1,482.5 | 31.1\% | 1,361.2 | 1,872.5 | 37.6\% |
| Average value per car in the period - R \$ thsd | 27.3 | 28.9 | 31.9 | 33.8 | 37.4 | 10.7\% | 37.4 | 10.7\% | 35.9 | 39.6 | 10.3\% |


$\left(^{* * *)}\right.$ The 2015 utilization rate was calculated only on the basis of the fourth quarter of 2015.

## 16.3 - Table 3 - Franchising - R\$ million

| FRANCHISING RESULTS | 2013 | 2014 | 2015 | 2016 | 2017 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross revenues(*) | 20.6 | 18.7 | 17.8 | 18.0 | 17.6 | -2.2\% |
| Taxes on revenues | (1.1) | (1.0) | (1.2) | (1.0) | (1.1) | 10.0\% |
| Net revenues | 19.5 | 17.7 | 16.6 | 17.0 | 16.5 | -2.9\% |
| Costs | (8.1) | (7.8) | (9.2) | (9.7) | (8.9) | -8.2\% |
| Gross profit | 11.4 | 9.9 | 7.4 | 7.3 | 7.6 | 4.1\% |
| Operating expenses (SG\&A) | (0.1) | (0.7) | (0.6) | (1.5) | (1.8) | 20.0\% |
| Other assets depreciation and amortization | (0.4) | (0.5) | (0.4) | (0.5) | (0.6) | 20.0\% |
| Operating profit before financial results and taxes (EBIT) | 10.9 | 8.7 | 6.4 | 5.3 | 5.2 | -1.9\% |
| Financial expenses, net | 1.4 | 1.8 | 1.6 | 2.1 | 1.8 | -14.3\% |
| Income tax and social contribution | (1.3) | (1.2) | (1.3) | (1.5) | (1.2) | -20.0\% |
| Net income for the period | 11.0 | 9.3 | 6.7 | 5.9 | 5.8 | -1.7\% |
| Net Margin | 56.4\% | 52.5\% | 40.4\% | 34.7\% | 35.2\% | 0.5 p.p. |
| EBITDA | 11.3 | 9.2 | 6.8 | 5.8 | 5.8 | 0.0\% |
| EBITDA Margin | 57.9\% | 52.0\% | 41.0\% | 34.1\% | 35.2\% | 1.1 p.p. |


| 9M17 | 9M18 | Var. |
| :---: | ---: | ---: |
| 13.1 | 13.5 | $3.1 \%$ |
| $(0.8)$ | $(0.8)$ | $0.0 \%$ |
| $\mathbf{1 2 . 3}$ | $\mathbf{1 2 . 7}$ | $3.3 \%$ |
| $(7.1)$ | $(6.7)$ | $-5.6 \%$ |
| 5.2 | $\mathbf{6 . 0}$ | $\mathbf{1 5 . 4 \%}$ |
| $(1.4)$ | $(0.3)$ | $-78.6 \%$ |
| $(0.5)$ | $(0.4)$ | $-20.0 \%$ |
| $\mathbf{3 . 3}$ | $\mathbf{5 . 3}$ | $\mathbf{6 0 . 6 \%}$ |
| 1.4 | 0.7 | $-50.0 \%$ |
| $(0.9)$ | $(1.0)$ | $11.1 \%$ |
| $\mathbf{3 . 8}$ | $\mathbf{5 . 0}$ | $\mathbf{3 1 . 6 \%}$ |
| $\mathbf{3 0 . 9 \%}$ | $\mathbf{3 9 . 4 \%}$ | $\mathbf{8 . 5}$ p.p. |
| $\mathbf{3 . 8}$ | $\mathbf{5 . 7}$ | $\mathbf{5 0 . 0} \%$ |
| $\mathbf{3 0 . 9 \%}$ | $\mathbf{4 4 . 9 \%}$ | $\mathbf{1 4 . 0}$ p.p. |


| 3Q17 | 3Q18 | Var. |
| :---: | :---: | :---: |
| 4.1 | 4.5 | 9.8\% |
| (0.2) | (0.3) | 50.0\% |
| 3.9 | 4.2 | 7.7\% |
| (2.4) | (2.6) | 8.3\% |
| 1.5 | 1.6 | 6.7\% |
| (0.4) | (0.2) | -50.0\% |
| (0.1) | (0.1) | 0.0\% |
| 1.0 | 1.3 | 30.0\% |
| 0.1 |  | -100.0\% |
| (0.2) | (0.3) | 50.0\% |
| 0.9 | 1.0 | 11.1\% |
| 23.1\% | 23.8\% | 0.7 p.p. |
| 1.1 | 1.4 | 27.3\% |
| 28.2\% | 33.3\% | 5.1 p.p. |

(*) Gross revenues are net of discounts and cancellations. $_{\text {* }}$

## 16.4 - Table 4 - Consolidated - R\$ million

| CONSOLIDATED RESULTS | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | $2017$ <br> Adjusted | Var. | $\begin{gathered} \hline \text { 9M17 } \\ \text { Adjusted } \\ \hline \end{gathered}$ | 9M18 | Var. | 3Q17 <br> Adjusted | 3Q18 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Car rental gross revenues (*) | 1,208.4 | 1,352.1 | 1,316.9 | 1,486.9 | 1,898.7 | 27.7\% | 1,898.7 | 27.7\% | 1,321.1 | 1,830.4 | 38.6\% | 488.0 | 650.3 | 33.3\% |
| Franchising gross revenues (*) | 20.6 | 18.7 | 17.8 | 18.0 | 17.6 | -2.2\% | 17.6 | -2.2\% | 13.1 | 13.5 | 3.1\% | 4.1 | 4.5 | 9.8\% |
| Car Rental and Franchising total gross revenues (*) | 1,229.0 | 1,370.8 | 1,334.7 | 1,504.9 | 1,916.3 | 27.3\% | 1,916.3 | 27.3\% | 1,334.2 | 1,843.9 | 38.2\% | 492.1 | 654.8 | 33.1\% |
| Fleet Rental gross revenues (*) | 592.8 | 589.5 | 619.6 | 664.1 | 757.4 | 14.0\% | 757.4 | 14.0\% | 551.2 | 630.1 | 14.3\% | 192.9 | 220.1 | 14.1\% |
| Car and Fleet Rentals and Franchising total gross revenues (*) | 1,821.8 | 1,960.3 | 1,954.3 | 2,169.0 | 2,673.7 | 23.3\% | 2,673.7 | 23.3\% | 1,885.4 | 2,474.0 | 31.2\% | 685.0 | 874.9 | 27.7\% |
| Taxes on revenues - Car and Fleet Rentals and Franchising (**) | (62.9) | (86.3) | (71.2) | (72.2) | (66.6) | -7.8\% | (66.6) | -7.8\% | (61.3) | (43.3) | -29.4\% | (20.0) | (15.9) | -20.5\% |
| Car and Fleet Rentals and Franchising net revenues | 1,758.9 | 1,874.0 | 1,883.1 | 2,096.8 | 2,607.1 | 24.3\% | 2,607.1 | 24.3\% | 1,824.1 | 2,430.7 | 33.3\% | 665.0 | 859.0 | 29.2\% |
| Car sales gross revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car sales for fleet renewal - Car Rental (*) | 1,486.1 | 1,671.4 | 1,679.2 | 1,997.8 | 2,990.0 | 49.7\% | 2,990.0 | 49.7\% | 2,113.8 | 2,748.8 | 30.0\% | 771.1 | 1,072.1 | 39.0\% |
| Car sales for fleet renewal - Fleet Rental (*) | 264.6 | 350.8 | 368.6 | 347.8 | 466.5 | 34.1\% | 466.5 | 34.1\% | 314.2 | 461.8 | 47.0\% | 128.6 | 144.3 | 12.2\% |
| Car sales for fleet renewal - total gross revenues (*) | 1,750.7 | 2,022.2 | 2,047.8 | 2,345.6 | 3,456.5 | 47.4\% | 3,456.5 | 47.4\% | 2,428.0 | 3,210.6 | 32.2\% | 899.7 | 1,216.4 | 35.2\% |
| Taxes on revenues - Car sales for fleet renewal | (3.4) | (4.0) | (2.9) | (3.1) | (5.3) | 71.0\% | (5.3) | 71.0\% | (3.3) | (5.2) | 57.6\% | (1.3) | (2.2) | 69.2\% |
| Car sales for fleet renewal - net revenues | 1,747.3 | 2,018.2 | 2,044.9 | 2,342.5 | 3,451.2 | 47.3\% | 3,451.2 | 47.3\% | 2,424.7 | 3,205.4 | 32.2\% | 898.4 | 1,214.2 | 35.2\% |
| Total net revenues | 3,506.2 | 3,892.2 | 3,928.0 | 4,439.3 | 6,058.3 | 36.5\% | 6,058.3 | 36.5\% | 4,248.8 | 5,636.1 | 32.7\% | 1,563.4 | 2,073.2 | 32.6\% |
| Direct costs and expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car rental | (536.9) | (577.3) | (618.1) | (707.4) | (926.4) | 31.0\% | (870.7) | 23.1\% | (618.7) | (861.9) | 39.3\% | (237.3) | (308.5) | 30.0\% |
| Franchising | (8.1) | (7.8) | (9.2) | (9.7) | (8.9) | -8.2\% | (8.9) | -8.2\% | (7.1) | (6.7) | -5.6\% | (2.4) | (2.6) | 8.3\% |
| Total Car rental and Franchising | (545.0) | (585.1) | (627.3) | (717.1) | (935.3) | 30.4\% | (879.6) | 22.7\% | (625.8) | (868.6) | 38.8\% | (239.7) | (311.1) | 29.8\% |
| Fleet Rental | (161.1) | (190.8) | (189.3) | (193.7) | (220.4) | 13.8\% | (220.1) | 13.6\% | (158.9) | (180.6) | 13.7\% | (53.2) | (57.7) | 8.5\% |
| Total Car and Fleet Rentals and Franchising | (706.1) | (775.9) | (816.6) | (910.8) | $(1,155.7)$ | 26.9\% | $(1,099.7)$ | 20.7\% | (784.7) | $(1,049.2)$ | 33.7\% | (292.9) | (368.8) | 25.9\% |
| Car sales for fleet renewal - Car rental | $(1,271.9)$ | $(1,428.4)$ | $(1,396.3)$ | (1,727.5) | $(2,603.2)$ | 50.7\% | $(2,603.2)$ | 50.7\% | $(1,833.2)$ | $(2,458.7)$ | 34.1\% | (667.6) | (979.3) | 46.7\% |
| Car sales for fleet renewal - Fleet Rental | (214.1) | (276.3) | (286.7) | (279.4) | (392.1) | 40.3\% | (392.1) | 40.3\% | (260.8) | (403.4) | 54.7\% | (110.2) | (127.0) | 15.2\% |
| Total Car sales for fleet renewal (book value) and preparation for sale | (1,486.0) | $(1,704.7)$ | (1,683.0) | $(2,006.9)$ | $(2,995.3)$ | 49.3\% | $(2,995.3)$ | 49.3\% | $(2,094.0)$ | $(2,862.1)$ | 36.7\% | (777.8) | $(1,106.3)$ | 42.2\% |
| Total costs | $(2,192.1)$ | $(2,480.6)$ | $(2,499.6)$ | $(2,917.7)$ | $(4,151.0)$ | 42.3\% | $(4,095.0)$ | 40.4\% | $(2,878.7)$ | $(3,911.3)$ | 35.9\% | $(1,070.7)$ | $(1,475.1)$ | 37.8\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Gross profit | 1,314.1 | 1,411.6 | 1,428.4 | 1,521.6 | 1,907.3 | 25.3\% | 1,963.3 | 29.0\% | 1,370.1 | 1,724.8 | 25.9\% | 492.7 | 598.1 | 21.4\% |
| Operating expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising, promotion and selling: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Car rental | (103.5) | (117.8) | (127.9) | (148.6) | (199.6) | 34.3\% | (193.3) | 30.1\% | (136.4) | (210.0) | 54.0\% | (51.6) | (69.4) | 34.5\% |
| Franchising | (0.1) | (0.8) | (0.6) | (0.6) | (1.1) | 83.3\% | (1.1) | 83.3\% | (1.0) | 0.1 | -110.0\% | (0.3) | - | -100.0\% |
| Total car rental and Franchising | (103.6) | (118.6) | (128.5) | (149.2) | (200.7) | 34.5\% | (194.4) | 30.3\% | (137.4) | (209.9) | 52.8\% | (51.9) | (69.4) | 33.7\% |
| Fleet Rental | (14.4) | (15.1) | (18.2) | (14.0) | (18.8) | 34.3\% | (18.8) | 34.3\% | (13.4) | (20.1) | 50.0\% | (4.2) | (7.0) | 66.7\% |
| Car sales for fleet renewal | (162.1) | (172.3) | (191.1) | (191.6) | (232.3) | 21.2\% | (232.3) | 21.2\% | (164.7) | (206.2) | 25.2\% | (55.3) | (75.7) | 36.9\% |
| Total advertising, promotion and selling | (280.1) | (306.0) | (337.8) | (354.8) | (451.8) | 27.3\% | (445.5) | 25.6\% | (315.5) | (436.2) | 38.3\% | (111.4) | (152.1) | 36.5\% |
| General, administrative and other expenses | (117.5) | (135.8) | (155.8) | (151.2) | (215.3) | 42.4\% | (203.6) | 34.7\% | (126.7) | (147.4) | 16.3\% | (49.0) | (49.8) | 1.6\% |
| Total Operating expenses | (397.6) | (441.8) | (493.6) | (506.0) | (667.1) | 31.8\% | (649.1) | 28.3\% | (442.2) | (583.6) | 32.0\% | (160.4) | (201.9) | 25.9\% |
|  |  |  |  |  |  |  |  |  |  | - |  | - | - |  |
| Depreciation expenses: |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Cars depreciation: |  |  |  |  |  |  |  |  | - | - |  | - |  |  |
| Car rental | (85.8) | (78.1) | (38.9) | (87.8) | (117.7) | 34.1\% | (117.7) | 34.1\% | (88.2) | (89.0) | 0.9\% | (29.7) | (42.2) | 42.1\% |
| Fleet Rental | (143.2) | (129.3) | (124.7) | (118.5) | (114.3) | -3.5\% | (114.3) | -3.5\% | (82.0) | (112.3) | 37.0\% | (28.5) | (42.3) | 48.4\% |
| Total cars depreciation expenses | (229.0) | (207.4) | (163.6) | (206.3) | (232.0) | 12.5\% | (232.0) | 12.5\% | (170.2) | (201.3) | 18.3\% | (58.2) | (84.5) | 45.2\% |
| Other assets depreciation and amortization | (35.4) | (35.7) | (35.7) | (38.2) | (39.1) | 2.4\% | (39.1) | 2.4\% | (28.3) | (32.6) | 15.2\% | (10.2) | (11.2) | 9.8\% |
| Total depreciation and amortization expenses | (264.4) | (243.1) | (199.3) | (244.5) | (271.1) | 10.9\% | (271.1) | 10.9\% | (198.5) | (233.9) | 17.8\% | (68.4) | (95.7) | 39.9\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Operating profit before financial results and taxes (EBIT) | 652.1 | 726.7 | 735.5 | 771.1 | 969.1 | 25.7\% | 1,043.1 | 35.3\% | 729.4 | 907.3 | 24.4\% | 263.9 | 300.5 | 13.9\% |
| Financial expenses, net: |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Expense | (187.1) | (276.4) | (370.1) | (445.5) | (511.9) | 14.9\% | (511.9) | 14.9\% | (380.9) | (384.8) | 1.0\% | (131.3) | (121.5) | -7.5\% |
| Income | 76.5 | 125.3 | 167.4 | 202.0 | 196.9 | -2.5\% | 196.9 | -2.5\% | 159.6 | 123.4 | -22.7\% | 51.9 | 37.7 | -27.4\% |
| Financial (expenses) revenues, net | (110.6) | (151.1) | (202.7) | (243.5) | (315.0) | 29.4\% | (315.0) | 29.4\% | (221.3) | (261.4) | 18.1\% | (79.4) | (83.8) | 5.5\% |
| Income before tax and social contribution | 541.5 | 575.6 | 532.8 | 527.6 | 654.1 | 24.0\% | 728.1 | 38.0\% | 508.1 | 645.9 | 27.1\% | 184.5 | 216.7 | 17.5\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Income tax and social contribution | (157.2) | (165.0) | (130.4) | (118.3) | (148.4) | 25.4\% | (164.7) | 39.2\% | (119.1) | (168.1) | 41.1\% | (45.0) | (56.8) | 26.2\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| Net income for the period | 384.3 | 410.6 | 402.4 | 409.3 | 505.7 | 23.6\% | 563.4 | 37.6\% | 389.0 | 477.8 | 22.8\% | 139.5 | 159.9 | 14.6\% |
|  |  |  |  |  |  |  |  |  | - | - |  | - | - |  |
| EBITDA | 916.5 | 969.8 | 934.8 | 1,015.6 | 1,240.2 | 22.1\% | 1,314.2 | 29.4\% | 927.9 | 1,141.2 | 23.0\% | 332.3 | 396.2 | 19.2\% |
| EBIT | 652.1 | 726.7 | 735.5 | 771.1 | 969.1 | 25.7\% | 1,043.1 | 35.3\% | 729.4 | 907.3 | 24.4\% | 263.9 | 300.5 | 13.9\% |
| Consolidated EBIT Margin (calculated over rental revenues) | 37.1\% | 38.8\% | 39.1\% | 36.8\% | 37.2\% | 0.4 p.p. | 40.0\% | 3.2 p.p. | 40.0\% | 37.3\% | -2.7 p.p. | 39.7\% | 35.0\% | -4.7 p.p. |
| Car and Fleet Rentals and Franchising EBITDA | 817.3 | 849.6 | 785.3 | 887.8 | 1,037.0 | 16.8\% | 1,111.0 | 25.1\% | 776.6 | 1,022.7 | 31.7\% | 272.8 | 370.5 | 35.8\% |
| EBITDA Margin | 46.5\% | 45.3\% | 41.7\% | 42.3\% | 39.8\% | -2.5 p.p. | 42.6\% | 0.3 p.p. | 42.6\% | 42.1\% | -0.5 p.p. | 41.0\% | 43.1\% | 2.1 p.p. |
| Used Car Sales (Seminovos) EBITDA | 99.2 | 120.2 | 149.5 | 127.7 | 203.2 | 59.1\% | 203.2 | 59.1\% | 151.3 | 118.5 | -21.7\% | 59.5 | 25.7 | -56.8\% |
| EBITDA Margin | 5.7\% | 6.0\% | 7.3\% | 5.5\% | 5.9\% | 0.4 p.p. | 5.9\% | 0.4 p.p. | 6.2\% | 3.7\% | -2.5 p.p. | 6.6\% | 2.1\% | -4.5 p.p. |

(*) Gross revenues are net of discounts and cancellations.
$\left.{ }^{* *}\right)$ As of 4Q17, the amounts relative to the provision over the difference between PIS and Cofins credits were reclassified as SG\&A, as per Note Provisions and Escrow Deposits of the 2017 Financial Statements.

## 16.5 - Table 5 - Operating data

| SELECTED OPERATING DATA | 2013 | 2014 | 2015 | 2016 | 2017 | Var. | 9M17 | $9 \mathrm{M18}$ | Var. | 3 Q17 | 3 Q18 | Var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average operating fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 59,094 | 61,525 | 62,513 | 70,185 | 94,194 | 34.2\% | 87,016 | 125,405 | 44.1\% | 97,187 | 129,412 | 33.2\% |
| Fleet Rental | 31,188 | 30,778 | 31,676 | 31,908 | 36,804 | 15.3\% | 35,216 | 43,074 | 22.3\% | 37,818 | 45,192 | 19.5\% |
| Total | 90,282 | 92,303 | 94,189 | 102,093 | 130,998 | 28.3\% | 122,232 | 168,479 | 37.8\% | 135,005 | 174,604 | 29.3\% |
| Average rented fleet: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 39,475 | 42,999 | 43,315 | 51,515 | 69,762 | 35.4\% | 64,536 | 93,424 | 44.8\% | 72,200 | 98,199 | 36.0\% |
| Fleet Rental | 30,121 | 28,787 | 30,280 | 31,222 | 35,424 | 13.5\% | 34,013 | 41,266 | 21.3\% | 36,009 | 43,421 | 20.6\% |
| Total | 69,596 | 71,786 | 73,595 | 82,737 | 105,186 | 27.1\% | 98,549 | 134,690 | 36.7\% | 108,209 | 141,620 | 30.9\% |
| Average age of operating fleet (months) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 7.2 | 7.2 | 7.4 | 7.9 | 6.5 | -17.7\% | 6.7 | 7.3 | 9.0\% | 6.4 | 7.5 | 17.2\% |
| Fleet Rental | 18.6 | 18.0 | 16.7 | 18.0 | 18.1 | 0.6\% | 18.5 | 15.2 | -17.8\% | 17.5 | 14.5 | -17.1\% |
| Average age of total operating fleet | 11.1 | 10.0 | 10.6 | 11.0 | 9.8 | -10.9\% | 10.3 | 9.4 | -8.7\% | 9.8 | 9.4 | -4.1\% |
| Fleet at end of period: |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 70,717 | 77,573 | 76,755 | 94,156 | 135,578 | 44.0\% | 127,221 | 156,436 | 23.0\% | 127,221 | 156,436 | 23.0\% |
| Fleet Rental | 32,809 | 34,312 | 33,948 | 34,960 | 44,877 | 28.4\% | 44,655 | 51,236 | 14.7\% | 44,655 | 51,236 | 14.7\% |
| Total | 103,526 | 111,885 | 110,703 | 129,116 | 180,455 | 39.8\% | 171,876 | 207,672 | 20.8\% | 171,876 | 207,672 | 20.8\% |
| Managed fleet at end period - Fleet Rental | 30 | 267 | 207 | 145 | 94 | -35.2\% | 116 | 76 | -34.5\% | 116 | 76 | -34.5\% |
| Fleet investment ( $\mathbf{R}$ \$ million) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,634.5 | 1,909.1 | 1,773.1 | 2,782.2 | 4,581.8 | 64.7\% | 3,366.5 | 3,657.6 | 8.6\% | 1,656.7 | 1,622.0 | -2.1\% |
| Fleet Rental | 389.7 | 571.2 | 502.0 | 503.4 | 881.5 | 75.1\% | 660.6 | 874.0 | 32.3\% | 264.3 | 335.7 | 27.0\% |
| Total | 2,024.2 | 2,480.3 | 2,275.1 | 3,285.6 | 5,463.3 | 66.3\% | 4,027.1 | 4,531.6 | 12.5\% | 1,921.0 | 1,957.7 | 1.9\% |
| Number of rental days (In thousands): |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental - Total | 14,414.7 | 15,696.2 | 15,815.8 | 18,864.8 | 25,494.0 | 35.1\% | 17,632.5 | 25,513.6 | 44.7\% | 6,638.9 | 9,031.7 | 36.0\% |
| Rental days for Fleet Rental replacement service | (173.0) | (280.2) | (249.7) | (202.4) | (230.4) | 13.8\% | (171.3) | (165.7) | -3.3\% | (51.7) | (57.3) | 10.8\% |
| Car Rental - Net | 14,241.7 | 15,416.0 | 15,566.1 | 18,662.4 | 25,263.6 | 35.4\% | 17,461.2 | 25,347.9 | 45.2\% | 6,587.2 | 8,974.4 | 36.2\% |
| Fleet Rental | 10,843.7 | 10,363.3 | 10,900.9 | 11,240.0 | 12,752.7 | 13.5\% | 9,183.5 | 11,141.9 | 21.3\% | 3,240.8 | 3,907.9 | 20.6\% |
| Total | 25,085.4 | 25,779.3 | 26,467.0 | 29,902.4 | 38,016.3 | 27.1\% | 26,644.7 | 36,489.8 | 36.9\% | 9,828.0 | 12,882.3 | 31.1\% |
| Annualized average depreciation per car (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 1,452.4 | 1,270.0 | 622.1 | 1,251.2 | 1,250.1 | -0.1\% | 1,351.4 | 946.5 | -30.0\% | 1,222.6 | 1,305.2 | 6.8\% |
| Fleet Rental | 4,592.3 | 4,202.1 | 3,935.2 | 3,714.0 | 3,104.3 | -16.4\% | 3,105.1 | 3,475.6 | 11.9\% | 3,012.6 | 3,747.4 | 24.4\% |
| Total | 2,537.1 | 2,247.7 | 1,736.3 | 2,020.9 | 1,771.0 | -12.4\% | 1,856.6 | 1,593.1 | -14.2\% | 1,724.0 | 1,937.3 | 12.4\% |
| Average annual revenues per operating car ( $\mathbf{R}$ \$ thousand) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | 19.7 | 20.9 | 20.1 | 20.3 | 19.4 | -4.4\% | 19.6 | 22.4 | 14.3\% | 19.3 | 19.6 | 1.6\% |
| Fleet Rental | 18.2 | 18.3 | 18.9 | 20.1 | 19.9 | -1.0\% | 20.1 | 19.1 | -5.0\% | 19.7 | 18.9 | -4.1\% |
| Average daily rental (R\$) |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental (*) | 84.85 | 87.71 | 84.56 | 79.67 | 75.16 | -5.7\% | 75.66 | 72.21 | -4.6\% | 74.09 | 72.46 | -2.2\% |
| Fleet Rental | 53.83 | 56.16 | 56.08 | 58.23 | 58.77 | 0.9\% | 59.35 | 55.86 | -5.9\% | 58.93 | 55.39 | -6.0\% |
| Utilization rate (Does not include cars in preparation and decomissioning): |  |  |  |  |  |  |  |  |  |  |  |  |
| Car Rental | - | - | 75.4\% | 78.0\% | 78.6\% | 0.6 p.p. | 78.7\% | 79.0\% | 0.3 p.p. | 81.0\% | 81.1\% | 0.1 p.p. |
| Fleet Rental | - | - | 98.4\% | 98.9\% | 98.2\% | -0.8 p.p. | 98.2\% | 97.3\% | -0.9 p.p. | 97.6\% | 97.5\% | -0.1 p.p. |
| Number of cars purchased - consolidated (**) | 69,744 | 79,804 | 64,032 | 87,833 | 135,252 | 54.0\% | 100,109 | 107,852 | 7.7\% | 49,051 | 44,464 | -9.4\% |
| Average price of cars purchased (R\$ thsd) - consolidated | 29.02 | 31.08 | 35.53 | 37.41 | 40.39 | 8.0\% | 40.23 | 42.02 | 4.4\% | 39.16 | 44.03 | 12.4\% |
| Numbers of cars sold - consolidated | 62,641 | 70,621 | 64,305 | 68,449 | 90,554 | 32.3\% | 64,451 | 78,998 | 22.6\% | 23,941 | 30,084 | 25.7\% |
| Average price of cars sold (R\$ thsd) ( ${ }^{* \star \star}$ ) - consolidated | 25.36 | 25.90 | 28.54 | 31.23 | 35.38 | 13.3\% | 34.89 | 37.80 | 8.3\% | 35.03 | 37.70 | 7.6\% |

(*) Not included the rentals for Fleet Rental Division.
(**) Does not include cars from Hertz Brazil
(***) Net of SG\&A expenses related to the sale of cars decomissioned for fleet renewal.

| ASSETS | 2013 | 2014 | 2015 | 2016 | 2017 | 9 M 18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS: |  |  |  |  |  |  |
| Cash and cash equivalents | 1,010.7 | 1,390.2 | 1,385.1 | 1,692.3 | 1,338.2 | 1,986.3 |
| Financial assets |  | - | - | - | 1,275.7 | 680.0 |
| Trade accounts receivable | 408.3 | 459.6 | 486.1 | 424.5 | 585.1 | 739.7 |
| Derivative financial instruments - swap | - | - | - | 2.2 | - | - |
| Other current assets | 57.9 | 94.6 | 102.6 | 115.0 | 128.6 | 181.9 |
| Decommissioning cars to fleet renewal | 16.5 | 18.3 | 31.8 | 8.8 | 103.4 | 75.1 |
| Total current assets | 1,493.4 | 1,962.7 | 2,005.6 | 2,242.8 | 3,431.0 | 3,663.0 |
| NON CURRENT ASSETS: |  |  |  |  |  |  |
| Long-term assets: |  |  |  |  |  |  |
| Marketable securities | - | 92.5 | - | - | - | - |
| Derivative financial instruments - swap | - | - | 45.6 | 7.4 | 16.7 | 20.7 |
| Trade accounts receivable | 7.1 | 3.2 | 4.7 | 3.2 | 4.7 | 4.5 |
| Escrow deposit | 38.1 | 41.9 | 52.9 | 60.1 | 83.1 | 88.1 |
| Deferred income tax and social contribution | 32.4 | - | - | - | 42.0 | 39.5 |
| Investments in restricted accounts | - | - | - | - | 40.6 | 42.5 |
| Other non current assets | 0.1 | 0.1 | 0.1 | 0.1 | 0.7 | 0.1 |
| Total long-term assets | 77.7 | 137.7 | 103.3 | 70.8 | 187.8 | 195.4 |
| Property and equipment |  |  |  |  |  |  |
| Cars | 2,781.4 | 3,278.0 | 3,610.9 | 4,614.8 | 6,934.7 | 8,340.9 |
| Other | 166.1 | 203.9 | 314.1 | 405.8 | 549.3 | 550.8 |
| Intangible: |  |  |  |  |  |  |
| Software and others | 47.3 | 60.3 | 67.1 | 61.1 | 52.8 | 47.9 |
| Goodwill on acquisition of investments | 12.3 | 22.0 | 22.0 | 22.0 | 30.6 | 30.7 |
| Total non current assets | 3,084.8 | 3,701.9 | 4,117.4 | 5,174.5 | 7,755.2 | 9,165.7 |
| TOTAL ASSETS | 4,578.2 | 5,664.6 | 6,123.0 | 7,417.3 | 11,186.2 | 12,828.7 |


| LIABILITIES AND SHAREHOLDERS' EQUITY | 2013 | 2014 | 2015 | 2016 | 2017 | 9M18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES: |  |  |  |  |  |  |
| Trade accounts payable | 460.5 | 828.4 | 690.6 | 910.9 | 1,331.7 | 1,561.0 |
| Social and labor obligations | 73.9 | 86.3 | 85.6 | 95.0 | 109.2 | 128.2 |
| Loans, financing and debentures | 275.4 | 300.9 | 422.4 | 654.6 | 537.2 | 708.8 |
| Derivative financial instruments - swap | - | - | - | - | 6.8 | 13.3 |
| Income tax and social contribution | 35.2 | 41.3 | 28.3 | 23.0 | 31.3 | 30.5 |
| Dividends and interest on own capital | 53.1 | 59.2 | 29.3 | 39.7 | 36.4 | 37.9 |
| Other current liabilities | 78.6 | 82.3 | 99.9 | 118.5 | 181.5 | 186.4 |
| Total current liabilities | 976.7 | 1,398.4 | 1,356.1 | 1,841.7 | 2,234.1 | 2,666.1 |
| NON CURRENT LIABILITIES: |  |  |  |  |  |  |
| Loans, financing and debentures | 2,068.1 | 2,411.6 | 2,596.9 | 3,131.3 | 5,940.5 | 6,707.5 |
| Derivative financial instruments - swap | - | - | - | - | 10.8 | 11.4 |
| Provisions | 50.9 | 69.9 | 68.3 | 63.1 | 126.5 | 144.6 |
| Deferred income tax and social contribution | 111.8 | 106.0 | 141.6 | 171.9 | 219.7 | 279.6 |
| Restricted Obligations | - | - | - | - | 40.6 | 42.5 |
| Other non current liabilities | 29.5 | 23.2 | 18.5 | 12.3 | 13.3 | 17.8 |
| Total non current liabilities | 2,260.3 | 2,610.7 | 2,825.3 | 3,378.6 | 6,351.4 | 7,203.4 |
| Total liabilities | 3,237.0 | 4,009.1 | 4,181.4 | 5,220.3 | 8,585.5 | 9,869.5 |
| SHAREHOLDERS' EQUITY: |  |  |  |  |  |  |
| Capital | 976.7 | 976.7 | 976.7 | 976.7 | 1,500.0 | 1,500.0 |
| Capital Reserves | 30.2 | 40.4 | 35.9 | 34.0 | 94.9 | 121.2 |
| Earnings Reserves | 334.3 | 638.4 | 929.0 | 1,186.3 | 1,005.8 | 1,338.0 |
| Total shareholders' equity | 1,341.2 | 1,655.5 | 1,941.6 | 2,197.0 | 2,600.7 | 2,959.2 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | 4,578.2 | 5,664.6 | 6,123.0 | 7,417.3 | 11,186.2 | 12,828.7 |

18 - Consolidated financial statements - Income statements - R\$/million

| STATEMENT OF INCOME | 2013 | 2014 | 2015 | 2016 | 2017 | $2017$ <br> Adjusted | 9M18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total net revenues | 3,506.2 | 3,892.2 | 3,928.0 | 4,439.3 | 6,058.3 | 6,058.3 | 5,636.1 |
| COSTS AND EXPENSES: |  |  |  |  |  |  |  |
| Direct costs | $(2,192.1)$ | $(2,480.6)$ | $(2,499.6)$ | $(2,917.7)$ | $(4,151.0)$ | $(4,095.0)$ | $(3,911.3)$ |
| Selling, general, administrative and other expenses | (397.6) | (441.8) | (493.6) | (506.0) | (667.1) | (649.1) | (583.6) |
| Cars depreciation | (229.0) | (207.4) | (163.6) | (206.3) | (232.0) | (232.0) | (201.3) |
| Other assets depreciation and amortization | (35.4) | (35.7) | (35.7) | (38.2) | (39.1) | (39.1) | (32.6) |
| Total costs and expenses | (2,854.1) | $(3,165.5)$ | $(3,192.5)$ | $(3,668.2)$ | $(5,089.2)$ | $(5,015.2)$ | $(4,728.8)$ |
| Income before financial results and taxes (EBIT) | 652.1 | 726.7 | 735.5 | 771.1 | 969.1 | 1,043.1 | 907.3 |
| FINANCIAL EXPENSES, NET | (110.6) | (151.1) | (202.7) | (243.5) | (315.0) | (315.0) | (261.4) |
| Income before taxes | 541.5 | 575.6 | 532.8 | 527.6 | 654.1 | 728.1 | 645.9 |
| INCOME TAX AND SOCIAL CONTRIBUTION |  |  |  |  |  |  |  |
| Current | (130.1) | (139.5) | (94.8) | (88.0) | (119.4) | (135.7) | (97.6) |
| Deferred | (27.1) | (25.5) | (35.6) | (30.3) | (29.0) | (29.0) | (70.5) |
|  | (157.2) | (165.0) | (130.4) | (118.3) | (148.4) | (164.7) | (168.1) |
| Net income | 384.3 | 410.6 | 402.4 | 409.3 | 505.7 | 563.4 | 477.8 |

## 19 - Statements of Cash Flows - R\$/million

| CONSOLIDATED CASH FLOW | 2013 | 2014 | 2015 | 2016 | 2017 | 2017 <br> Adiusted | 9M18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERA TING ACTIVIIES: |  |  |  |  |  |  |  |
| Net income | 384.3 | 410.6 | 402.4 | 409.3 | 505.7 | 563.4 | 477.8 |
| Adjustments to reconcile net income and cash and cash equivalents provided by operating activities: |  |  |  |  |  |  |  |
| Depreciation and amortization | 264.4 | 243.2 | 199.3 | 244.5 | 271.1 | 271.1 | 233.9 |
| Net book value of vehicles written off | 1,543.8 | 1,777.0 | 1,769.1 | 2,102.5 | 3,106.6 | 3,106.6 | 2,961.2 |
| Deferred income tax and social contribution | 27.1 | 25.5 | 35.6 | 30.3 | 29.1 | 29.1 | 70.5 |
| Interest on loans, financing, debentures and sw aps of fixed rates | 181.6 | 281.7 | 406.6 | 438.1 | 476.2 | 476.2 | 379.0 |
| Income from financial investments | - | - | - | - | - | - | (32.5) |
| Other | 33.7 | 32.0 | 17.3 | 26.9 | 81.7 | 81.7 | 79.2 |
| (Increase) decrease in assets: |  |  |  |  |  |  |  |
| Trade receivable | (54.7) | (49.9) | (36.6) | 56.8 | (151.8) | (151.8) | (213.9) |
| Purchases of cars (see supplemental disclosure below) | $(1,939.4)$ | (2,150.2) | $(2,399.6)$ | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | $(4,314.0)$ |
| Escrow deposits | (15.1) | (5.7) | (15.3) | (7.2) | (17.5) | (17.5) | (5.0) |
| Taxes recoverable | (20.3) | (43.4) | (5.2) | (6.0) | 2.6 | 2.6 | 2.4 |
| Prepaid expenses | 0.0 | 0.0 | 0.0 | 0.0 | 2.7 | 2.7 | (28.6) |
| Other assets | 6.1 | (5.7) | (1.3) | (3.6) | (8.8) | (8.8) | (41.0) |
| Increase (decrease) in liabilities: |  |  |  |  |  |  |  |
| Accounts payable (except car manufacturers) | 14.6 | 33.5 | (16.7) | 29.6 | (4.8) | (4.8) | 6.8 |
| Social and labor obligations | 20.7 | 12.4 | (0.5) | 9.4 | 7.5 | 7.5 | 19.0 |
| Income tax and social contribution | 130.1 | 139.5 | 94.8 | 88.0 | 119.4 | 135.7 | 97.6 |
| Insurance premium | 4.0 | (0.6) | 4.4 | 8.6 | 19.3 | 19.3 | 5.4 |
| Other liabilities | 1.1 | (5.4) | 5.9 | (19.5) | 40.1 | 40.1 | (2.4) |
| Cash provided by (used in) operating activities | 582.0 | 694.5 | 460.2 | 308.8 | (573.3) | (499.3) | (304.6) |
| Income tax and social contribution paid | (108.5) | (113.1) | (110.7) | (93.3) | (108.3) | (108.3) | (99.7) |
| Interest on loans, financing and debentures paid(*) | (152.0) | (328.0) | (352.9) | (442.3) | (485.7) | (485.7) | (270.4) |
| Financial assets | - | - | - | - | (1,275.8) | $(1,275.8)$ | 628.2 |
| Net cash provided by (used in) operating activities | 321.5 | 253.4 | (3.4) | (226.8) | $(2,443.1)$ | $(2,369.1)$ | (46.5) |
| CASH FLOWS FROM INVESTING ACTIVIIIES: <br> (Investments) withdraw in marketable securities | - | (92.6) | 92.6 | - | - | - |  |
| Acquisition of investment, goodw ill and fair value surplus | (12.5) | (14.4) | - |  | (333.2) | (333.2) | - |
| Purchases of other property and equipment and addition of intangible assets | (41.5) | (87.3) | (153.0) | (126.6) | (175.0) | (175.0) | (29.4) |
| Net cash provided by (used in) investing activities | (54.0) | (194.3) | (60.4) | (126.6) | (508.2) | (508.2) | (29.4) |
| CASH FLOWS FROM FINANCING ACTIVIIES: |  |  |  |  |  |  |  |
| Loans and financings: |  |  |  |  |  |  |  |
| Proceeds | 112.6 | 499.1 | 747.1 | 266.3 | 950.1 | 950.1 | 742.8 |
| Repayment | (129.4) | (490.4) | (368.4) | (297.9) | (510.1) | (510.1) | (425.0) |
| Debentures |  |  |  |  |  |  |  |
| Proceeds | 496.3 | 497.3 | 496.8 | 943.4 | 2,626.9 | 2,626.9 | 1,292.90 |
| Repayment | (220.7) | (90.8) | (668.0) | (105.0) | (355.0) | (355.0) | (777.5) |
| Treasury shares (acquired)/ sold | (36.8) | 0.0 | (27.5) | (25.0) | 2.1 | 2.1 | 1.00 |
| Exercise of stock options w ith treasury shares, net | 12.8 | 5.5 | 18.0 | 18.2 | 50.1 | 50.1 | 17.5 |
| Dividends paid | (255.1) | (38.6) | (44.7) | (1.0) | - | - | - |
| Interest on ow n capital | (60.4) | (61.7) | (94.6) | (138.4) | (166.9) | (166.9) | (127.7) |
| Net cash provided by (used in) financing activities | (80.7) | 320.4 | 58.7 | 660.6 | 2,597.2 | 2,597.2 | 724.0 |
| NET CASH FL OW PROVIDED (USED) IN THE YEAR | 186.8 | 379.5 |  | 3072 |  |  | 648.1 |
| Cash flow w ithout incurred one-time costs Hertz and franchisees | 186.8 | 379.5 |  | 307.2 | (354.1) | $\frac{74.00}{}$ |  |
| NET CASH FLOW PROVIDED (USED) IN THE YEAR AFTER ONE TIME COSTS | 186.8 | 379.5 | (5.1) | 307.2 | (354.1) | (354.1) | 648.1 |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR | 823.9 | 1,010.7 | 1,390.2 | 1,385.1 | 1,692.3 | 1,692.3 | 1,338.2 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | 1,010.7 | 1,390.2 | 1,385.1 | 1,692.3 | 1,338.2 | 1,338.2 | 1,986.3 |
| INCREASE (DECREASE) IN CASH AND CASH EQUIV ALENTS | 186.8 | 379.5 | (5.1) | 307.2 | (354.1) | (354.1) | 648.1 |
| Supplemental disclosure of cash flow information: |  |  |  |  |  |  |  |
| Cash paid during the period for cars acquisition |  |  |  |  |  |  |  |
| Cars acquisition in the year/period - renew al | $(1,819.7)$ | $(2,197.7)$ | $(2,278.4)$ | $(2,563.6)$ | $(3,660.9)$ | $(3,660.9)$ | $(3,323.1)$ |
| Cars acquisition in the year/period - grow th | (209.4) | (286.9) | - | (726.0) | $(1,807.0)$ | $(1,807.0)$ | $(1,213.8)$ |
| Suppliers - automakers: |  |  |  |  |  |  |  |
| Balance at the end of the year | 378.1 | 712.5 | 591.3 | 782.0 | 1,197.5 | 1,197.5 | 1,420.4 |
| Balance at the beginning of the year | (288.4) | (378.1) | (712.5) | (591.3) | (782.0) | (782.0) | $(1,197.5)$ |
| Cash paid for cars purchased | $(1,939.4)$ | (2,150.2) | $(2,399.6)$ | $(3,098.9)$ | $(5,052.4)$ | $(5,052.4)$ | (4,314.0) |

( $^{*}$ ) In 2014, approximately R $\$ 90.0$ million interest $w$ as paid due to the settlement of one operation. The interest $w$ as accrued over many years.

## 20 - Glossary and other information

- Adjusted: financials have been recalculated to exclude the impact of incurred one-time costs related with the acquisition of Hertz Brazil and the integration of 20 franchised branches in 2017.
- Average Rented Fleet: In the car rental division it is the number of daily rentals in the period divided by the number of days in the period. In the Fleet Rental is the actual number of cars rented.
-CAGR: Compounded annual growth rate.
- CAPEX: Capital expenditure.
- Carrying Cost of Cash: Consists of the cost to maintain minimum cash position. This is the difference between the average rate of fundraising and the average rate of investment.
- Car depreciation: Depreciation is calculated based on the expectation of the future sale price net of the selling expenses. The amount to be depreciated is the positive difference between the acquisition price of the vehicle and its estimated residual value. Depreciation is calculated as long as the assets' estimated residual value does not exceed its accounting value. Depreciation is recognized during the estimated life cycle of each asset. In the Car Rental Division, depreciation method used is linear. In the Fleet Rental Division, depreciation is recorded according to the sum of the years' digits (SOYD) method, which better reflects the consumption pattern of the economic benefits that decrease during the cars' useful life. The residual value is the estimated sale price net of the estimated selling expense.
- Depreciated cost of used cars sales (book value): consists of the acquisition value of vehicles, depreciated up to the date of sale, less the technical discount. The technical discount is the discount given to the buyer for any required repairs that were not made. These repair costs are recorded as a charge to operating costs and as a credit to cost of cars sold.
- EBITDA: EBITDA is the net income of the period, added by the income tax, net financial expenses, depreciation, amortization and exhaustions, as defined by CVM instruction 527/12.
- EBITDA Margin: EBITDA divided by the net revenues.
-EBIT: EBIT is the net income of the period added by the income tax and net financial expenses.
-EBIT Margin: EBIT divided by the rental net revenues.
- Operating Fleet: Includes the cars in the fleet from the licensing until they become available for sale.
- Net debt: Short and long term debts +/- the results from the swap operations, net of the cash, cash equivalents and short term financial investments. The "net debt" term is a Company's measure and cannot be compared with similar terms used by other companies.
- Net (Divestment) Investment in cars: capital investment in cars acquisition, net of the revenues from selling decommissioned cars.
- NOPAT: Net operating profit after tax.
- One-time costs: non-recurring costs and expenses related to the acquisition of Hertz Brazil's operations and the integration of 20 franchised branches.
- ROIC: Return on invested capital.
- Swap: Financial transactions carried out to hedge exchange rate and interest rate risks.
- Utilization Rate: It is the number of rental days of the period divided by the fleet available for rental multiplied by the number of days of the period and therefore, it does not include cars being prepared or being decommissioned.


## Date: Thursday, October 25, 2018.

Portuguese (with simultaneous translation to English)<br>12:00 p.m. (BR time)<br>11:00 a.m. (Eastern time)<br>Dial-in Phone Numbers<br>Participants in Brazil: +55 (11) 3193-1001 / +55 (11) 2820-4001<br>Participants in other countries: +1 800 492-3904 / +1 646 862-8246<br>Code: Localiza<br>Replay: +55 (11) 3193-1012 / +55 (11) 2820-4012<br>Portuguese code: 5123821\#<br>English code: 5333487\#<br>Replay available from October 25 to October 31, 2018.

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[^0]:    $\left(^{\star}\right)$ Gross revenues from car rental and car sales for fleet renewal are net of discounts and cancellations.

