

Message from management



Double-digit growth driven by successful execution of new products across the region and performance of current pipeline

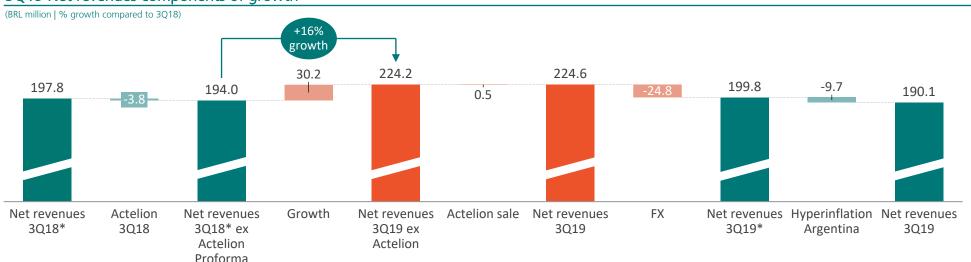
3Q19 Highlights

- Net revenues with a 14% growth, in constant currency QoQ.
- Recently launched products (innovative) up 140% QoQ, demonstrating substantial improvement over existing therapies.
- BGx launches increased 379% QoQ and 262% in 9M19.
- Base portfolio increased 5% quarter over quarter, in constant currency.

Key takeaways

- Strong performance of new launches in-licensed and BGx products, contributing with 19% of total top line in the 3Q19
- Focus on execution building the right foundation to bolster product launches, like Cresemba.
- Focus on positioning alignment to guarantee successful launches and long-term positive performance
- Investment to foster the performance growth of our base portfolio

3Q19 Net revenues components of growth



Message from management

Cresemba launches during 2019

GBT

Launches with lectures from main key opinion leaders (KOLs) on Fungal Infections and use of Isavuconazol

■ Peru – April

Medical launch with ~120 participant doctors

Argentina – May

- Hematology Medical launch with ~40 participant doctors
- Infectology Biotoscana Symposium in SADI Congress, Argentina

■ Colombia – August

- Lecture with 30 KOLs
- Colombian Infectology Association Congress with ~200 infectologists

Chile – September

 Medical launch with ~45 participant doctors including the most influent micology KOLs

Mexico – September

 Medical launch with ~120 participant doctors among infectologists, intense care and specialty





Key operating and financial results Profit and loss statement highlights – 3Q19

	3Q19	3Q18	Chg. %	3Q19*	3Q18*	Chg. %	3Q19	Chg. %
Gross revenues	207.3	177.4	16.8%	217.4	212.2	2.4%	243.3	14.6%
Net revenues	190.1	165.6	14.8%	199.8	197.8	1.0%	224.6	13.6%
Cost of goods sold	-100.0	-81.8	22.3%	-101.5	-92.7	9.4%	-111.0	19.7%
COGS (%)	-52.6%	-49.4%	322 bps	-50.8%	-46.9%	390 bps	-49.4%	254 bps
Gross profit	90.1	83.8	7.5%	98.3	105.1	-6.4%	113.6	8.1%
Gross Margin (%)	47.4%	50.6%	-322 bps	49.2%	53.1%	-390 bps	50.6%	-254 bps
	66.6	EE 4	20.00/	62.4	66.4	4.50/	746	42.00/
Recurring operating expenses	-66.6	-55.1	20.9%	-63.1	-66.1	-4.6%	-74.6	12.9%
Recurring OPEX (%)	-35.0%	-33.3%	176 bps	-31.6%	-33.4%	-185 bps	-33.2%	-20 bps
(+) Stock grants	-0.1	-3.5	-97.8 <i>%</i>	-0.1	-3.5	-97.8%	-0.1	-97.8%
(+) Non-recurring other operating income	-0.1	0.0	-37.070	0.0	0.0	-97.070	0.0	-97.070
(-) Bad debt recovery	0.0	0.0	_	0.0	0.0	_	0.0	_
Opex including non-cash and non-recurring items	-67.6	-58.7	15.2%	-63.2	-69.7	-9.3%	-74.7	7.3%
OPEX (%)	-35.5%	-35.4%	12 bps	-31.6%	-35.2%	-360 bps	-33.3%	-195 bps
	22,2,5	22.7,0	.= 5,55	27,707,0	55,2,0		22.270	.22 863
Selling and marketing expenses	-34.0	-28.0	21.1%	-35.9	-32.3	11.1%	-42.0	30.0%
General and administrative expenses	-18.7	-17.4	7.4%	-19.3	-20.9	-7.9%	-22.0	5.4%
R&D, medical, regulatory and bus. dev. expenses	-7.1	-8.0	-12.0%	-8.2	-10.7	-23.7%	-10.7	-0.1%
Reorganization, integration and acquisition expenses	0.5	-3.8	-113.1%	0.0	-4.3	-100.1%	-0.2	-96.3%
	-0.6	-1.4	-54.2%	0.2		-113.8%	0.2	-115.2%
Other operating income/(expenses)	-0.6 -7.7	0.0	-54.2%	0.2	-1.4 0.0	-113.8%	0.2	-115.2%
Impairment of goodwill Operating income	22.5	25.1	- -10.5%	35.2	35.4	-0.7%	38.9	9.8%
EBIT Margin	11.8%	15.2%	-334 bps	17.6%	17.9%	-30 bps	17.3%	-59 bps
LDIT Wargiit	11.070	13.2 /0	-554 663	17.070	17.270	-30 003	17.570	-55 005
(+) D&A	9.8	7.0	39.2%	9.0	6.5	38.0%	10.0	53.4%
(+) Stock grants	0.1	3.5	-97.8%	0.1	3.5	-97.8%	0.1	-97.8%
(+) One-time adjustment	8.1	3.8	114.3%	0.0	4.3	-100.1%	0.2	-96.3%
Adjusted EBITDA	40.4	39.4	2.4%	44.2	49.8	-11.2%	49.1	-1.4%
Adjusted EBITDA Margin	21.2%	23.8%	-257 bps	22.1%	25.2%	-304 bps	21.9%	-331 bps



Key operating and financial results Profit and loss statement highlights – 9M19

	9M19	9M18	Chg. %	9M19*	9M18*	Chg. %	9M19	Chg. %
Gross revenues	590.4	638.4	-7.5%	596.1	693.4	-14.0%	674.1	-2.8%
Net revenues	543.1	585.5	-7.2%	548.7	636.1	-13.7%	623.6	-2.0%
			/			/		/
Cost of goods sold	-285.7	-281.3	1.5%	-274.1	-293.3	-6.5%	-301.6	2.8%
COGS (%)	-52.6%	-48.1%	455 bps	-50.0%	-46.1%	385 bps	-48.4%	225 bps
Gross profit	257.4	304.1	-15.4%	274.5	342.8	-19.9%	322.0	-6.1%
Gross Margin (%)	47.4%	51.9%	-455 bps	50.0%	53.9%	-385 bps	51.6%	225 bps
Gross Margin (70)	17.170	51.570	133 663	30.070	33.370	363 863	37.070	223 003
Recurring operating expenses	-202.0	-197.1	2.5%	-195.1	-213.1	-8.4%	-228.9	7.4%
Recurring OPEX (%)	-37.2%	-33.7%	353 bps	-35.6%	-33.5%	207 bps	-36.7%	321 bps
-								
(+) Stock grants	-0.7	-9.2	-92.8%	-0.7	-9.2	-92.8%	-0.7	-92.8%
(+) Non-recurring other operating income	7.7	0.0	-	8.1	0.0	-	14.1	-
(-) Bad debt recovery	0.0	-5.3	-100.0%	0.0	-5.3	-100.0%	0.0	-100.0%
Opex including non-cash and non-recurring items	-194.9	-201.0	-3.0%	-187.7	-217.0	-13.5%	-215.5	-0.7%
OPEX (%)	-35.9%	-34.3%	156 bps	-34.2%	-34.1%	10 bps	-34.6%	44 bps
Selling and marketing expenses	-99.7	-92.9	7.3%	-100.4	-99.5	0.9%	-116.1	16.6%
General and administrative expenses	-64.3	-70.1	-8.2%	-63.4	-73.6	-13.9%	-70.8	-3.9%
R&D, medical, regulatory and bus. dev. expenses	-24.8	-29.2	-15.2%	-25.4	-34.4	-26.2%	-34.0	-0.9%
Reorganization, integration and acquisition expenses	-6.6	-9.9	-32.9%	-7.0	-10.7	-34.2%	-9.1	-15.0%
Other operating income/(expenses)	8.2	1.1	643.0%	8.5	1.2	606.2%	14.5	1108.1%
Impairment of goodwill	-7.7	0.0	-	0.0	0.0	-	0.0	-
Operating income	62.5	103.1	-39.4%	86.8	125.8	-31.0%	106.5	-15.3%
EBIT Margin	11.5%	17.6%	-611 bps	15.8%	19.8%	-396 bps	17.1%	270 bps
(+) D&A	28.7	20.7	38.3%	25.7	19.2	33.4%	28.1	46.3%
(+) Stock grants	0.7	9.2	-92.8%	0.7	9.2	-92.8%	0.7	-92.8%
(+) One-time adjustment	6.6	4.6	43.1%	-1.1	5.4	-119.8%	-5.0	-193.3%
Adjusted EBITDA	98.4	137.7	-28.5%	112.1	159.7	-29.8%	130.3	-18.4%
Adjusted EBITDA Margin	18.1%	23.5%	-539 bps	20.4%	25.1%	-467 bps	20.9%	420 bps





Diversified pipeline of products for the treatment of a broad range of niche disease areas

Indication	Region	Attractive- ness	Business Plan	Due Diligence	Closing	Territory		
ONCOLOGY		11035		Diligerice				
R/R CLL, iNHL	US				Latin America			
Ovarian Cancer	US					Latin America		
Multiple Mieloma, B Cell Lynphoma	US					Latin Ameriica		
CLL/SLL	US/Ch					Latin America		
2L NSCLC, 1L HCC, 2L ESCC	US/Ch					Latin America		
Melanoma, Colono Rectal Cancer	EU					Andean Region		
Breast Cancer, Renal Cell Carcinoma	EU					Latin America		
Breast Cancer, Renal Cell Carcinoma	EU					Latin America		
Prostate Cancer	EU					Latin America		
Neuroendrocrine Tumors Acromegaly	EU					Latin America		
Neuroendrocrine Tumors Acromegaly	ARG					Argentina		
Pancreas Cancer	US					Latin America		
AML	US				Latin America			
Bladder Cancer	US				Latin America			
FL	US					Latin America		
CLL	US					Latin America		
Breast Cancer - Oral Taxane	US					Latin America		
R/R AML	US					Latin America		
Ovarian Cancer	US					Latin America		
AML	EU					Latin America		
RARE DISEASES								
Eosinophilic oesophagitis	EU					Latin America		
hATTR amyloidosis	US					Latin America ex Br		
Porphyrias	US					Latin America ex Br		
Erythropoietic Protoporphyria	AUS					Latin America		
Trombocytopenia	US					Latin America		
Hereditary angioedema	US					Latin America		
Immune Thrombocytopenic Purpura	US			Latin America				

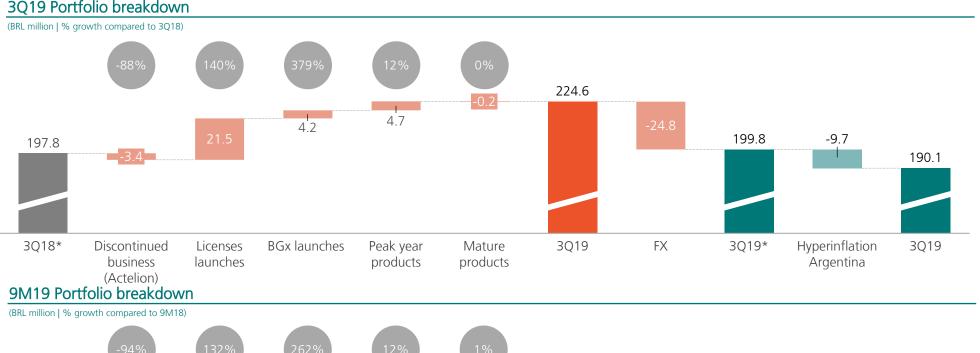
Indication	Region	Attractive- ness	Business Plan	Due Diligence	Closing	Territory
Anti infectives						
cUTI	US					Latin America
Invasive Candidiasis	US					Latin America
Invasive Candidiasis	EU					Latin America
Invasive Candidiasis	EU					Latin America
Invasive Candidiasis	US					Latin America
ABSSSI, CAP - IV + Oral	US					Latin America
CAP, ABSSSI	US					Latin America
Systemic Fungal Infection	ISR					TBC
SPECIAL TREATMENTS AND I&I						
Inflamation & Immunology	EU					Brazil
Parkinson's Disease	US					Latin America
Parkinson's Disease	US					Latin America
Tardive diskynesia	US					Latin America
Anemia due to chronic kidney disease	US					Latin America
Chronic/Acute Graft versus Host disease	EU					Latin America
Systemic Sclerosis	US					Latin America

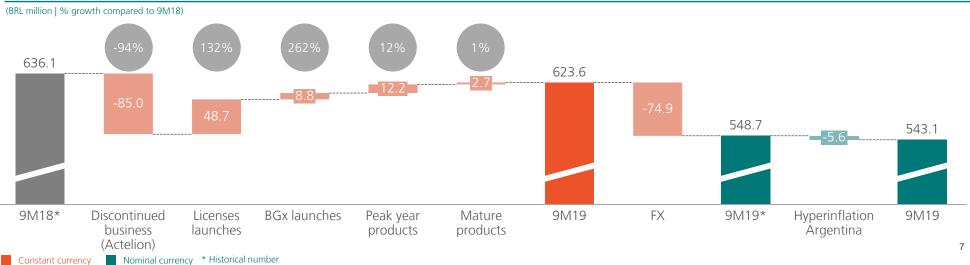


Net revenues

Strong growth of newly launched underpinned by performance of innovative launches in specialty therapeutic areas

3Q19 Portfolio breakdown



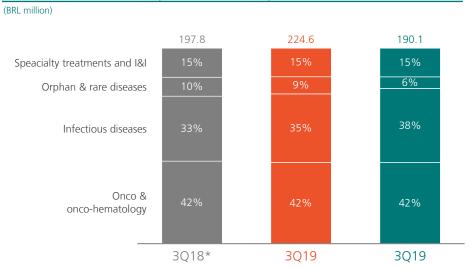


Net revenues



Growth of therapeutic lines bolstered mainly by in-licensed products

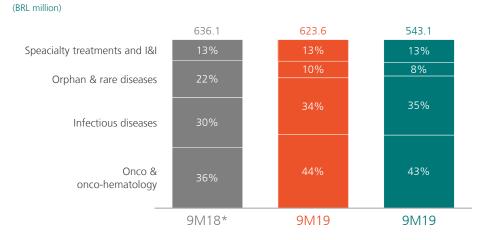
3Q19 vs. 3Q18* Therapeutic area components of revenues



3Q19 Net revenues by country



9M19 vs. 9M18* Therapeutic area components of revenues





Net revenues

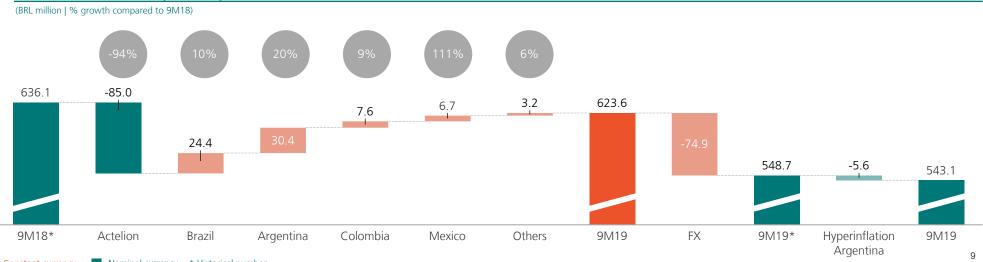
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Net revenues breakdown

3Q19 Net revenues by country



9M19 Net revenues by country



Opex Opex breakdown – 3Q19



Operating Expenses

(BRL million)

	3Q19	3Q18	Chg. %	3Q19*	3Q18*	Chg. %	3Q19	Chg. %
Recurring selling and marketing expenses	-34.0	-28.0	21.1%	-35.9	-32.3	11.1%	-42.0	30.0%
(-) Bad debt recovery	0.0	0.0	-	0.0	0.0	-	0.0	-
Selling and marketing expenses including bad debt	-34.0	-28.0	21.1%	-35.9	-32.3	11.1%	-42.0	30.0%
Recurring general and administrative expenses	-18.6	-13.9	34.2%	-19.2	-17.4	10.4%	-22.0	26.4%
(+) Stock grants	-0.1	-3.5	-97.8%	-0.1	-3.5	-97.8%	-0.1	-97.8%
G&A expenses including non-cash items	-18.7	-17.4	7.4%	-19.3	-20.9	-7.9%	-22.0	5.4%
R&D, medical, regulatory and bus. dev. expenses	-7.1	-8.0	-12.0%	-8.2	-10.7	-23.7%	-10.7	-0.1%
Reorganization, integration and acquisition expenses	0.5	-3.8	-113.1%	0.0	-4.3	-100.1%	-0.2	-96.3%
Impairment of goodwill	-7.7	0.0	-	0.0	0.0	-	0.0	-
Recurring other operations income/expenses	0.2	-1.4	-115.9%	0.2	-1.4	-113.8%	0.2	-115.2%
Non-recurring other operating income	-0.9	0.0	-	0.0	0.0	-	0.0	-
Recurring operating expenses	-58.9	-55.1	6.9%	-63.1	-66.1	-4.6%	-74.6	12.9%
Operating expenses including non-cash and one-timers	-67.6	-58.7	15.2%	-63.2	-69.7	-9.3%	-74.7	7.3%

Opex Opex breakdown – 9M19



Operating Expenses

(BRL million)

	9M19	9M18	Chg. %	9M19*	9M18*	Chg. %	9M19	Chg. %
Recurring selling and marketing expenses	-99.7	-98.2	1.5%	-100.4	-104.8	-4.2%	-116.1	10.8%
(-) Bad debt recovery	0.0	-5.3	-100.0%	0.0	-5.3	-100.0%	0.0	-100.0%
Selling and marketing expenses including bad debt	-99.7	-92.9	7.3%	-100.4	-99.5	0.9%	-116.1	16.6%
Recurring general and administrative expenses	-63.7	-60.9	4.5%	-62.7	-64.5	-2.7%	-70.1	8.8%
(+) Stock grants	-0.7	-9.2	-92.8%	-0.7	-9.2	-92.8%	-0.7	-92.8%
G&A expenses including non-cash items	-64.3	-70.1	-8.2%	-63.4	-73.6	-13.9%	-70.8	-3.9%
R&D, medical, regulatory and bus. dev. expenses	-24.8	-29.2	-15.2%	-25.4	-34.4	-26.2%	-34.0	-0.9%
Reorganization, integration and acquisition expenses	-6.6	-9.9	-32.9%	-7.0	-10.7	-34.2%	-9.1	-15.0%
Impairment of goodwill	-7.7	0.0	-	0.0	0.0	-	0.0	-
Recurring other operations income/expenses	0.4	1.1	-60.6%	0.4	1.2	-67.1%	0.4	-65.5%
Non-recurring other operating income	7.7	0.0	-	8.1	0.0	-	14.1	-
Recurring operating expenses	-194.3	-197.1	-1.4%	-195.1	-213.1	-8.4%	-228.9	7.4%
Operating expenses including non-cash and one- timers	-194.9	-201.0	-3.0%	-187.7	-217.0	-13.5%	-215.5	-0.7%



EBITDA impacted by investments on the new launches to sustain future growth

3Q19 EBITDA breakdown



9M19 EBITDA breakdown





Net financial expenses and effective tax rate

Net financial results

(BRL million)

	3Q19	3Q18	Chg. %	3Q19*	3Q18*	Chg. %	9M19	9M18	Chg. %	9M19*	9M18*	Chg. %
Interest and other financial expenses	-4.6	-2.5	87.2%	-5.2	-5.1	1.5%	-19.7	-18.5	6.3%	-20.0	-22.7	-11.8%
Citibank	-0.5	-1.3	-63.2%	-0.7	-4.1	-83.9%	-2.4	-11.6	-79.5%	-2.5	-15.0	-83.2%
Itaú Unibanco	-3.0	-3.2	-4.5%	-3.0	-3.2	-4.5%	-9.2	-9.5	-2.7%	-9.2	-9.5	-2.7%
Santander	-0.8	0.0	-	-0.8	0.0	-	-2.4	0.0	-	-2.4	0.0	-
Interest on lease liabilities (IFRS 16)	-0.5	0.0	-	-0.6	0.0	-	-1.8	0.0	-	-1.9	0.0	-
Taxes on financial transactions	0.4	-0.9	-143.4%	0.3	0.0	-	-0.9	-1.7	-47.8%	-0.9	-0.8	14.3%
Other financial expenses	-0.3	2.8	-109.1%	-0.4	2.2	-120.2%	-3.1	4.2	-173.5%	-3.1	2.6	-219.2%
Gain on net monetary position for exposure to inflation	-2.4	1.9	-231.0%	0.0	0.0	-	-0.5	10.8	-105.0%	0.0	0.0	-
FX income/expenses, net	-3.7	-6.5	-42.7%	-3.8	-7.2	-47.3%	-4.5	-26.5	-83.0%	-4.5	-28.1	-83.9%
Net financial results	-10.8	-7.1	51.5%	-9.0	-12.4	-27.1%	-24.8	-34.2	-27.6%	-24.5	-50.8	-51.7%

Effective tax rate

(BRL million)

EBT	
Current income tax	
Deferred income tax	
Total income tax ¹	
Cash effective income tax rate ²	
Effective income tax rate ³	

3Q18	4Q18	1Q19	2Q19	3Q19
18.0	26.1	13.0	13.1	11.7
-8.2	-0.7	-3.1	-5.7	-5.1
3.0	-6.9	-1.9	0.5	5.6
-5.3	-7.6	-5.0	-5.2	0.4
45.9%	2.9%	23.7%	43.3%	44.0%
29.3%	29.2%	38.4%	39.6%	-3.6%

68.9	37.7
-23.0	-13.9
-0.9	4.1
-23.9	-9.7
33.4%	36.8%
34.7%	25.8%

9M19

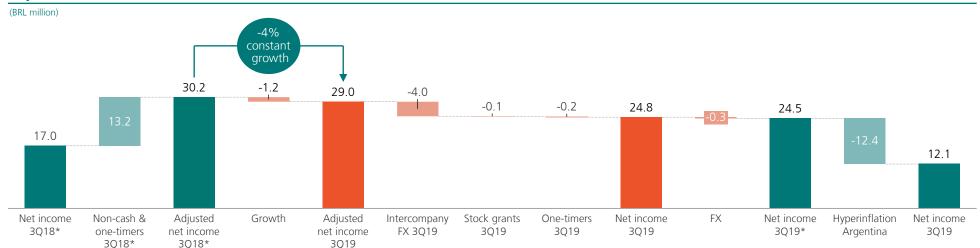
9M18

¹ Total income tax = sum of current income tax and deferred income tax; ² Current income tax / EBT; ³ Total income tax / EBT

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Adjusted net income

3Q19 Net income breakdown



9M19 Net income breakdown

Nominal currency * Historical number

Constant currency





Generation of operating net cash flow impacted by several launches

Net cash flow from operating activities

(BRL million)

	9M19	9M18
Net cash flow from operations activities	37.5	76.7
Adjusted net cash flow from operating activities	44.1	91.9
Net revenues	543.1	585.5
Adjusted EBTIDA	98.4	137.7
Adjusted net cash / Adjusted EBITDA	44.8%	66.8%
Adjusted net cash / Net revenues	8.1%	15.7%

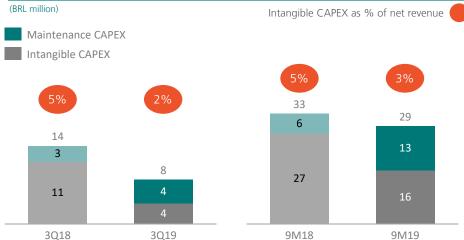
Cash conversion cycle

(Days)

Days sales outstanding ¹
Days inventory outstanding ²
Days payable outstanding³
Cash conversion cycle

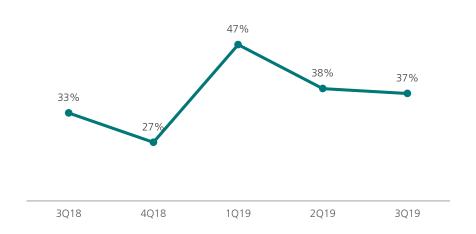
3Q18	4Q18	1Q19	2Q19	3Q19
156	102	134	117	137
192	143	229	156	215
(172)	(142)	(136)	(123)	(142)
176	103	227	150	209

Maintenance and intangible CAPEX



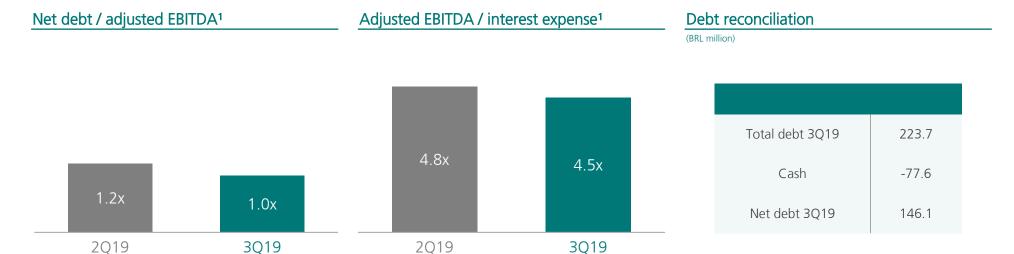
Working capital

(% net revenue)



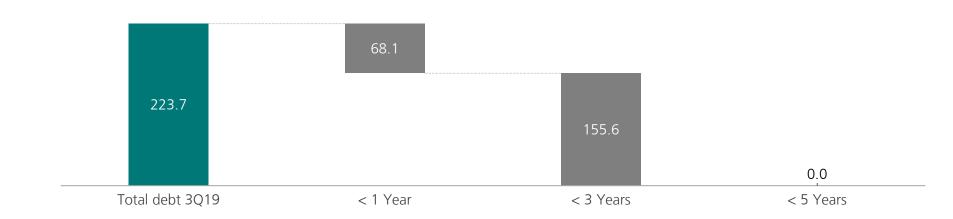


Net indebtedness



Debt overview as of September 30, 2019

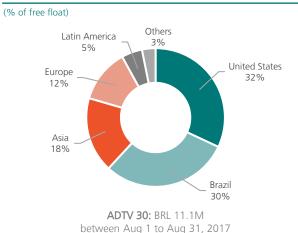
(BRL million)



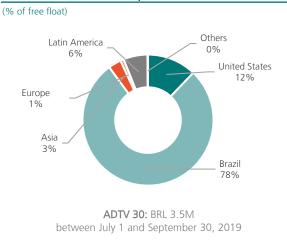


Capital markets Shareholders base

Breakdown at the time of IPO

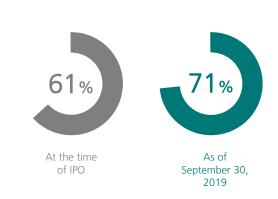


Breakdown as of September 30, 2019

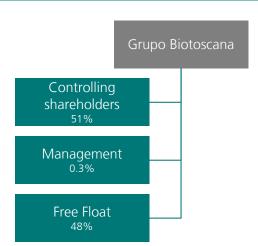


Free float | Top 20 shareholders





Ownership structure as of September 30, 2019



Subsequents Events

- Sale of 51% of stake of controlling shareholders to Knight Therapeutics Inc.
- Purchase price of BRL 10.96 with 80% paid upon closing and 20% through an escrow account in 3 years
- Closing expected by November 29th.
- Tender offer to be conducted by Knight following GBT's bylaws
- Claudio Coracini appointed as interim CEO

Note: Current total of shares: 106,622,306



Disclaimer

This presentation may contain forward-looking statements. Such statements are not statements of historical facts and reflect the beliefs and expectations of the Company's management. The words "anticipates", "believes", "estimates", "expects", "forecasts", "plans", "predicts", "project", "targets" and similar words are intended to identify these statements, which necessarily involve known and unknown risks and uncertainties.

Known risks and uncertainties include but are not limited to the impact of competitive services and pricing market acceptance of services, service transactions by the Company and its competitors, regulatory approval, currency fluctuations, changes in service mix offered, and other risks described in the Company's registration statement.

Forward-looking statements speak only as of the date they are made and Grupo Biotoscana does not undertake any obligation to update them in light of new information or future developments.

