## CONFERENCE CALL 4Q19

March 12<sup>th</sup>, 2020



This presentation may include market outlooks and forward-looking statements, which are based on the beliefs and assumptions of Empresas Copec's management and on information currently available to the Company. They involve risks, uncertainties and assumptions because they relate to future events and therefore depend on circumstances that may or may not occur in the future. Investors should understand that general economic conditions, industry conditions and other operating factors could also affect the future results of Empresas Copec and could cause results to differ materially from those expressed in such forward-looking statements.

This presentation contains certain performance measures that have been adjusted with respect to IFRS definitions, such as "EBITDA".

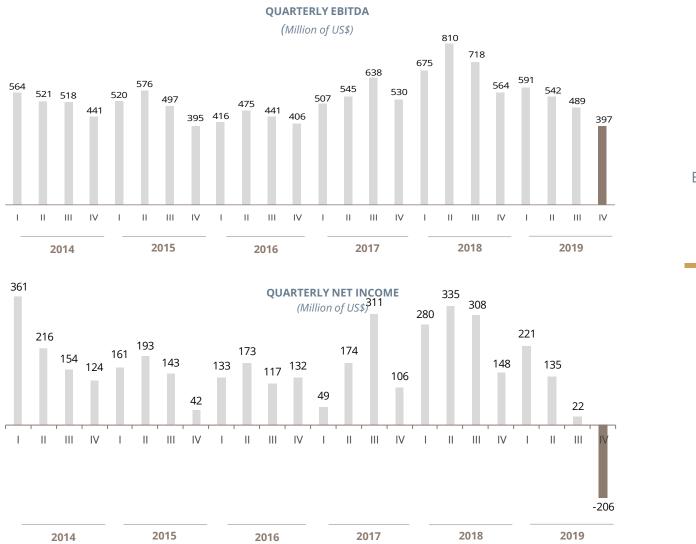
#### I. CONSOLIDATED RESULTS

- II. REVIEW BY BUSINESS DIVISION
- III. HIGHLIGHTS OF THE QUARTER
- IV. Q&A

# 35

#### I. CONSOLIDATED RESULTS

- II. REVIEW BY BUSINESS DIVISION
- III. HIGHLIGHTS OF THE QUARTER
- IV. Q&A



**397** EBITDA down 29.7% YoY

and 18.9% QoQ.

-206 Net income includes impairments for

. MMUS\$ 243

#### IFRS 16 - as of December 2019

International Financial Reporting Standards

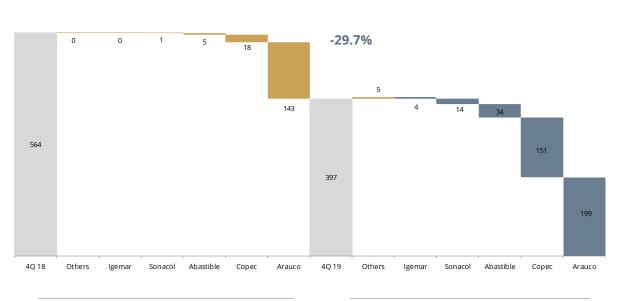
|           | Assets | Liabilities |
|-----------|--------|-------------|
| Arauco    | 252.1  | 248.3       |
| Сорес     | 420.5  | 419.6       |
| Abastible | 30.4   | 30.3        |
| Orizon    | 0.8    | 0.8         |
| Total     | 703.8  | 699.1       |
|           |        |             |

Figures in US\$ million.

| ARAUCO    | Rental Land and Rolling Equipment   |
|-----------|---|
| COPEC     | Tanker for fuel transport<br>Land for storage and distribution plant<br>Warehouse<br>Motor vehicles |
| ABASTIBLE | Buildings<br>Transportation<br>Land and equipment   |

|           | Lower leasing | Higher financial | Higher D&A | Net Income | <b>EBITDA 2019</b> |
|-----------|---------------|------------------|------------|------------|--------------------|
|           | expenses      | expenses         |            | Impact     | Impact             |
| Arauco    | 80.5          | (11.4)           | (77.0)     | (8.0)      | 80.5               |
| Copec     | 59.9          | (19.1)           | (50.1)     | (9.2)      | 59.9               |
| Abastible | 4.2           | (2.0)            | (4.1)      | (2.0)      | 4.2                |
| Total     | 144.6         | (32.5)           | (131.2)    | (19.2)     | 144.6              |

Figures in US\$ million.



**EBITDA** (Million US\$)

Y o Y EBITDA CHANGES BY COMPANY

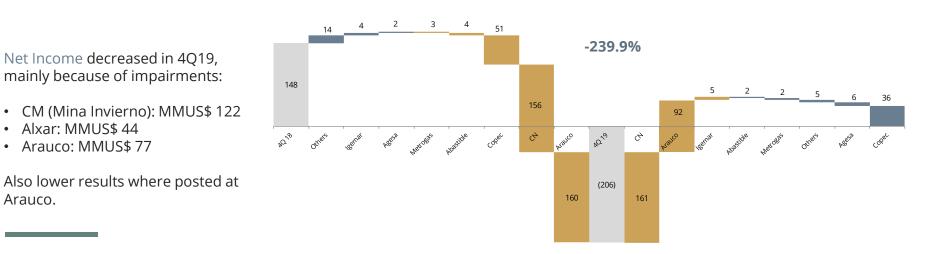
4Q19 EBITDA BREAKDOWN

EBITDA decreased mainly in the forestry business.

In the fuels business, EBITDA decreased in Copec and Abastible, mainly explained by depreciation of local currencies, partially offset by a positive effect due to IFRS16.

Nontheless, the fuel business EBITDA increased in local currency.

Arauco.



**NET INCOME** (Million US\$)

**Y o Y NET INCOME CHANGES BY COMPANY** 

**4Q19 NET INCOME BREAKDOWN** 

Net income dropped from higher impairments and lower pulp prices.

#### OPERATING INCOME DROPPED

- Lower results at Arauco, explained by a drop in pulp prices.
- Copec had an increase in operating income, due to higher EBIT from the operations acquire to ExxonMobil .

#### LOWER NON-OPERATING INCOME

- Higher other expenses, related to impairments in Arauco and Alxar.
- Results in associates drop, mainly explained by an impairment in Mina Invierno.
- Increased financial expenses, related to higher debt and the effect of IFRS16.
- Lower taxes, due to a decreased income before tax.

#### CONSOLIDATED INCOME STATEMENT

| Million USD                            | 4Q 19 | 4Q 18 | Change |
|--|-------|-------|--------|
| Net income                             | (206) | 148   | (354)  |
| Operating income                       | 102   | 287   | (185)  |
| Non operating income                   | (314) | (75)  | (238)  |
| Other Income                           | 75    | 69    | 7      |
| Other expenses                         | (178) | (47)  | (130)  |
| Other profit (loss)                    | 19    | 10    | 9      |
| Financial Income                       | 16    | 17    | (1)    |
| Financial expense                      | (121) | (100) | (21)   |
| Profit in associated and JV's          | (110) | (13)  | (97)   |
| Exchange Differences                   | (10)  | (5)   | (6)    |
| Gain (losses) on net monetary position | (4)   | (5)   | 1      |
| Taxes                                  | 17    | (49)  | 66     |
| EBITDA                                 | 397   | 562   | (165)  |

### **KEY FINANCIAL RATIOS**

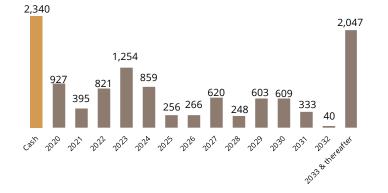
| Profitability                 | 4Q 19 | 3Q 19 | 4Q 18 |
|-------------------------------|-------|-------|-------|
| Operating margin              | 1.8%  | 3.0%  | 4.7%  |
| EBITDA margin                 | 7.0%  | 7.8%  | 9.3%  |
| ROCE                          | 6.3%  | 7.4%  | 11.6% |
|                               |       |       |       |
| Leverage                      | 4Q 19 | 3Q 19 | 4Q 18 |
| EBITDA / net interest expense | 5.3   | 6.2   | 8.6   |
| Net debt / EBITDA             | 3.4x  | 3.2x  | 2.0x  |

#### COMMENTS

- Net debt / EBITDA up compared to 3Q19.
- EBITDA margin decreased YoY and QoQ.
- Well-balanced debt schedule for the coming years.

#### **FINANCIAL DEBT MATURITIES**

Figures in us\$ million





#### I. CONSOLIDATED RESULTS

#### **II. REVIEW BY BUSINESS DIVISION**

III. HIGHLIGHTS OF THE QUARTER

IV. Q&A

# FORESTRY



## ARAUCO

Net income decreased due to lower results on the pulp and wood businesses.

#### LOWER OPERATING INCOME

• Drop in results due to a weaker pulp price scenario, partly, offset by higher sales volumes.

• Lower results in the wood products division, mainly explained by a decrease in sawn timber prices.

#### LESSER NON-OPERATING INCOME

• Higher other income, associated with the revaluation of biological assets due to a low comparative base.

• Higher other expenses, explained by impairments on wood panel's plants in North America and Arauco Line 1.

•Increased financial expenses, related the effect of IFRS16 and higher debt due to ongoing projects.

- A higher results in associates (Sonae).
- Taxes decrease on a lower pre-tax base.

#### **ARAUCO – INCOME STATEMENT**

| Million US\$                           | 4Q 19 | 4Q 18 | Change |
|--|-------|-------|--------|
| Net income                             | (92)  | 68    | (160)  |
| Operating income                       | (12)  | 168   | (180)  |
| Non operating income                   | (116) | (71)  | (45)   |
| Other Income                           | 59    | 21    | 38     |
| Other expenses                         | (117) | (43)  | (73)   |
| Other profit (loss)                    | 22    | 14    | 7      |
| Financial Income                       | 10    | 8     | 2      |
| Financial expense                      | (81)  | (55)  | (25)   |
| Profit in associated and JV's          | 4     | (11)  | 15     |
| Exchange Differences                   | (13)  | (4)   | (9)    |
| Gain (losses) on net monetary position | 0     | 0     | 0      |
| Taxes                                  | 36    | (27)  | 63     |
| EBITDA                                 | 199   | 342   | (143)  |

## PULP

• Y o Y: EBITDA dropped, explained by lower prices, partly, offset by higher sales volumes.

The unit production costs of bleached hardwood and unbleached softwood rose 6.0% and 2.3%, respectively, and bleached softwood costs decreased 15.7%.

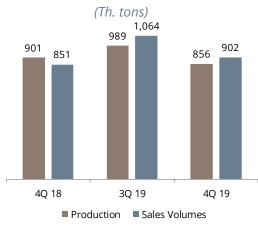
• Q o Q: Lower EBITDA due to a decrease in prices and volumes.

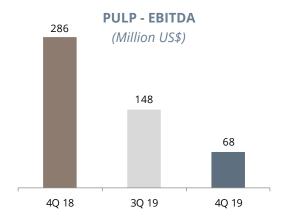
Unit production costs increased 9.6% and 3.4% for bleached hardwood and unbleached softwood. Bleached softwood unit production costs decreased 5.7%.

#### SCHEDULED MAINTENANCE STOPPAGES (DAYS)

| Country   | Plant            | 3Q19 | 4Q19 | 1Q20 | 2Q20 | 3Q20 | 4Q20 |
|-----------|------------------|------|------|------|------|------|------|
|           | Arauco L1        |      |      |      | 8    |      |      |
|           | Arauco L2        |      |      | 12   |      |      |      |
|           | Constitución     |      |      | 8    |      |      |      |
| Chile     | Licancel         |      |      | 10   |      |      |      |
|           | Valdivia         | 59   | •    |      |      |      | 10   |
|           | Nueva Aldea      |      |      |      | 16   |      |      |
| Argentina | Alto Paraná      |      |      |      |      | 23   |      |
| Uruguay   | Montes del Plata |      | 10   |      |      |      | 10   |

#### **PULP Production & sales volumes**





|     | Net Sales | Price  | Sales Volume |
|-----|-----------|--------|--------------|
| YoY | -22.2%    | -31.7% | 6.0%         |
| QoQ | -13.7%    | -3.0%  | -15.2%       |

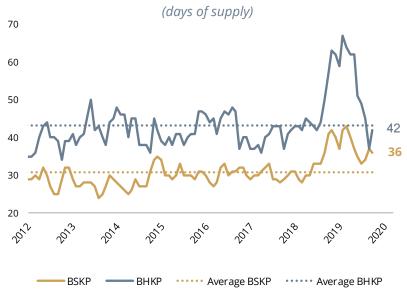
\* Adjusted EBITDA reported by Arauco.

## PULP

- Market situation remained affected by trade conflicts between China and the US.
- In China, the phase one of the trade deal between China and the US diminished the uncertainties in the market. Chinese paper producers faced good margins due to higher demand and low raw materials costs.
- In Europe, paper demand started to recover at the end of the fourth quarter. Paper producer's margins remained low, as the increase in paper demand was not enough to lead to price increases.

| World Demand Changes* | 12 M 19 | '/ 12 M 18' |
|-----------------------|---------|-------------|
| North America         | 7,125   | (1.0%)      |
| Western Europe        | 13,130  | (7.4%)      |
| China                 | 16,670  | 18.2%       |
| Others                | 13,305  | 0.7%        |
| Total (th. tons)      | 50,230  | 3.1%        |

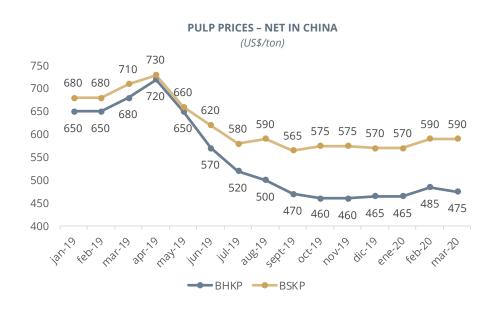
\*PPPC World-20, as of December 19

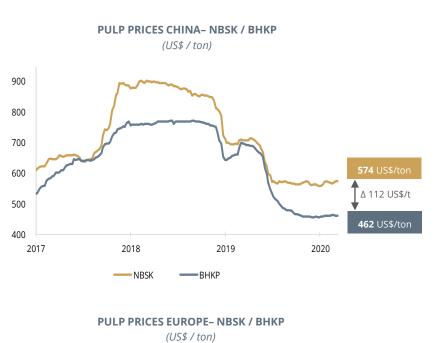


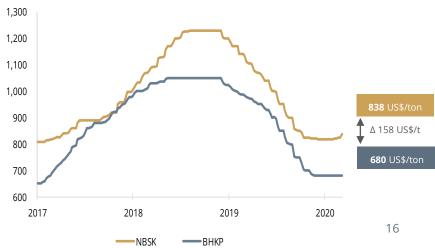
**INVENTORIES** 

#### OUTLOOK

- Better demand during the first two months of the year, especially in China and Europe.
- Recently the effects of COVID-19 changed the positive feelings about the market.
- Arauco's sales were not materially affected (March and even April).
- There are signs of normalization in activity and logistics in China.
- Europe shows a more complex situation.

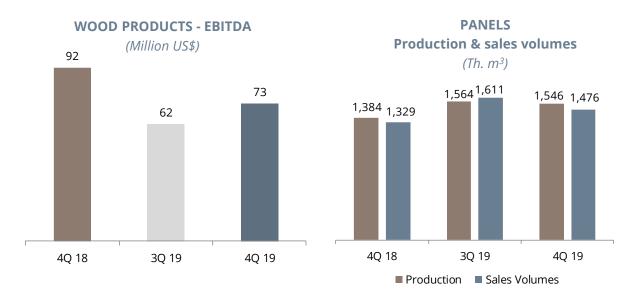






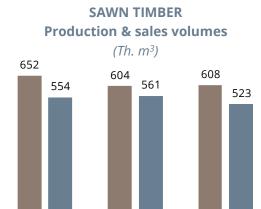
\*Arauco, RISI. As of March 10th, 2020

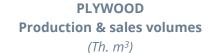
æ

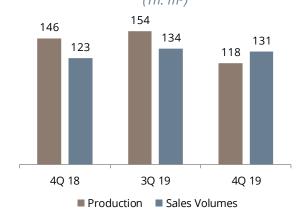


#### Panels

|     | Price | Sales Volume |
|-----|-------|--------------|
| YoY | -3.4% | 11.1%        |
| QoQ | -0.7% | -8.4%        |







#### Sawn Timber\*

|     | Price  | Sales Volume |
|-----|--------|--------------|
| YoY | -11.8% | -3.6%        |
| QoQ | -4.9%  | -6.0%        |

\*Includes sawn timber, remanufactured solid wood and plywood.

Production Sales Volumes

4Q 19

3Q 19

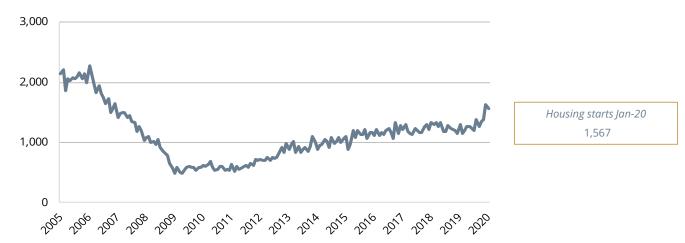
4Q 18

#### OUTLOOK

North America

58%

- Housing Starts Index at 1.57 million units per year as of January 2020.
- PB / MDF: In the US and Canada the PB market is expected to remain stable. Seasonality and better housing numbers may lead to better results in the PB and MDF markets. The MDF market is being affected by oversupply. In Mexico domestic and imports business remain balanced in terms of supply and demand. Slight improvements in markets keep us positive in the short term.
- Remanufactured products: expectations are positive, mainly because of (i) better housing numbers, (ii) seasonality, and (iii) a request for antidumping duties against Chinese and Brazilian producers.
- Plywood: we are seeing better prices due to higher demand and low stocks.



#### **US HOUSING STARTS INDEX**

(th. units)

Source: Census Bureau

#### OUTLOOK

South & Central America

30%

- Brazil: Market scenario remains complex, there is oversupply in MDF and PB, offset by optimism due to economic recovery. Devaluation of local currency may affect our US\$ margins.
- Argentina: Panels sales should increase; sawn timber is looking more complex. Political situation presents some risks in terms of exchange rates that could affect our US\$ margins.
- Chile: Sales better than expected during local summer. From March onwards, market will react depending on social developments.

#### Asia & Oceania

8%

- Asia: COVID-19 adding uncertainties to markets.
- Signs of an increase in demand on some countries for lumber.

#### Europe & Middle East 4%

- Europe: Positive price movements in plywood as well as sales, but low economic growth and COVID-19 are concerns for our customers.
- Middle East: Demand and prices expected to remain stable, but COVID-19, oil market situation and GDP for the area translate to uncertainty.

# FUELS



## **COPEC** Net income decrease on non operating income.

#### LOWER NON-OPERATING RESULT

- Decrease on other income due to the sale of real estate assets and adjustments to the acquisition of ExxonMobil in 4Q18.
- Higher other expenses associated with repairs and deductibles related to the social crisis.
- Increased financial expenses related to the implementation of IFRS 16.

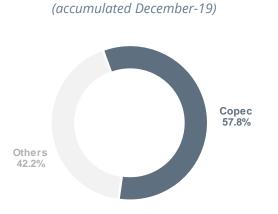
#### OPERATING INCOME INCREASED

- Drop in margins in Chile explained by higher distribution costs and a lower industrial margin.
- Offset by an increase on Terpel's volumes on liquids and lubricants, and better margins in liquids.
- Mapco reported a lower margin, offset by higher volumes.

#### **COPEC – INCOME STATEMENT**

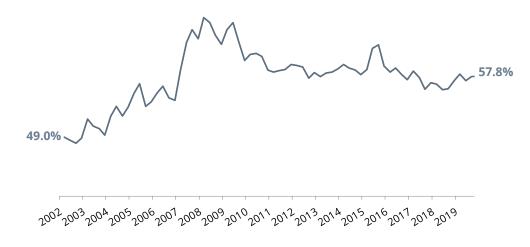
| Million Chilean Pesos                  | 4Q 19    | 4Q 18    | Change   |
|--|----------|----------|----------|
| Net income                             | 27,213   | 59,298   | (32,085) |
| Operating income                       | 72,257   | 65,429   | 6,828    |
| Non operating income                   | (16,623) | 15,331   | (31,954) |
| Other Income                           | 9,372    | 30,412   | (21,041) |
| Other expenses                         | (6,738)  | 2,732    | (9,470)  |
| Other profit (loss)                    | (1,199)  | (1,493)  | 293      |
| Financial Income                       | 1,401    | 1,520    | (118)    |
| Financial expense                      | (22,549) | (20,625) | (1,925)  |
| Profit in associated and JV's          | 2,966    | 2,235    | 731      |
| Exchange Differences                   | 1,704    | 2,556    | (852)    |
| Gain (losses) on net monetary position | (1,580)  | (2,007)  | 428      |
| Taxes                                  | (23,017) | (13,149) | (9,867)  |
| EBITDA                                 | 122,089  | 111,073  | 11,016   |

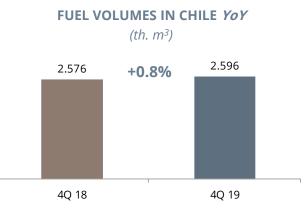
#### HIGHER TAXES



**MARKET SHARE** 

LIQUID FUELS MARKET SHARE EVOLUTION





- Industrial Channel: volumes 0.6% down YoY.
- Gas Stations: volumes rose 1.9% YoY.

#### OUTLOOK

• Stable margins, excluding potential FIFO effects and imports.

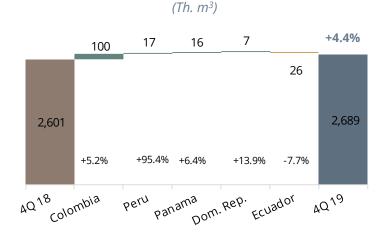
• Sustained leadership in gas stations due to strong network positioning.

• Mapco showing growth in volumes (+1.9% YTD). Focus on margin stabilization on fuels, operation efficiency, and improvement of the product mix at convenience stores.

# **TERPEL** Higher sales volume and positive inventory effect.

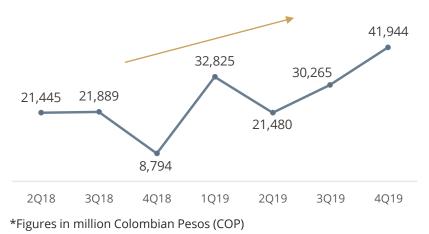
- Increase of 4.4% in liquid fuels volumes, mainly explained by an increase on gas stations channel of 6.0%.
- Unit margins in liquid fuel increased in Colombia, Ecuador and Panama.
- Lower non-operating result, due to favorable effects in 4Q18, related to an adjustment of the assets acquired to ExxonMobil and a favorable sale of gas station in Colombia.
- Additionally, in 2018 there was a tax credit due to the impairment of Gazel and effects of a tax reform.

**PHYSICAL SALES OF LIQUID FUELS** 



| Million COP          | 4Q 19     | 4Q 18     | Change    |
|----------------------|-----------|-----------|-----------|
| Revenues             | 6,037,873 | 5,329,366 | 708,508   |
| EBITDA               | 237,860   | 152,575   | 85,285    |
| Operating income     | 148,567   | 27,603    | 120,963   |
| Non-operating income | (65,214)  | 44,416    | (109,630) |
| Net income           | 65,346    | 101,257   | (35,910)  |





ABASTIBLE Net income affected by lower operating income.

#### LOWER OPERATING INCOME

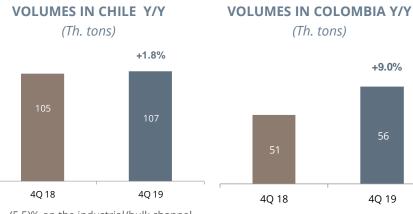
- Higher distribution costs in Chile, offset by increased volumes.
- Better operating result in Colombia due to better volumes and margins. Ecuador remained stable.

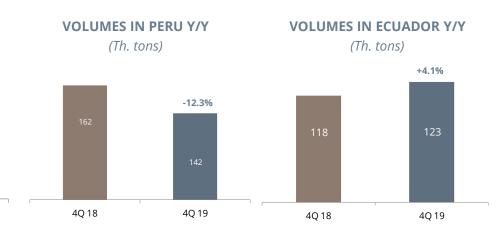
#### DROP IN NON-OPERATING INCOME

- Higher other income associated with assets rented.
- · Increased other expenses explained by adviser's fees and accounts payable provisions.
- Better results in associates.

#### **ABASTIBLE – INCOME STATEMENT**

| Million Chilean Pesos                  | 4Q 19   | 4Q 18   | Change  |
|--|---------|---------|---------|
| Net income                             | 1,358   | 4,121   | (2,763) |
| Operating income                       | 8,735   | 11,723  | (2,987) |
| Non operating income                   | (3,832) | (3,231) | (602)   |
| Other Income                           | 3,058   | (352)   | 3,410   |
| Other expenses                         | (2,184) | 872     | (3,056) |
| Other profit (loss)                    | (1,387) | (249)   | (1,138) |
| Financial Income                       | 490     | 1,499   | (1,009) |
| Financial expense                      | (4,560) | (4,523) | (37)    |
| Profit in associated and JV's          | 2,380   | 999     | 1,381   |
| Exchange Differences                   | 152     | 169     | (18)    |
| Gain (losses) on net monetary position | (1,782) | (1,646) | (136)   |
| Taxes                                  | (1,507) | (2,749) | 1,242   |
| EBITDA                                 | 23,045  | 25,490  | (2,446) |





(5,5)% on the industrial/bulk channel. 5,0% on the bottled channel

#### OUTLOOK

• Chile: positive outlook for the bulk channel, explained by new clients, as part of the plan to offer energy-efficient solutions to industrial clients. Growth in bottled channel, mainly on the north and Region Metropolitana.

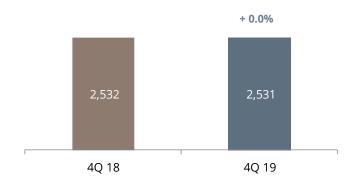
• Colombia: Sustained growth is expected on the bottled market. New clients on the bulk channel, offset by higher penetration of natural gas and biomass. • Peru: Growth continues in bottled market volumes, explained by the strategy to increase distribution coverage and optimize prices.

• Ecuador: Significant growth in the industrial bulk segment, due to new industrial clients and consumers that are replacing diesel by GLP.

# SONACOL

Net income in line with 4Q18.

#### SONACOL VOLUMES - (Th. m<sup>3</sup>)



#### SONACOL – INCOME STATEMENT

| Million Chilean Pesos                  | 4Q 19   | 4Q 18   | Change |
|--|---------|---------|--------|
| Net income                             | 5,612   | 5,262   | 350    |
| Operating income                       | 8,651   | 8,202   | 449    |
| Non operating income                   | (879)   | (816)   | (64)   |
| Other Income                           | 7       | 23      | (16)   |
| Other expenses                         | (63)    | (41)    | (22)   |
| Other profit (loss)                    | 0       | 0       | 0      |
| Financial Income                       | 19      | 18      | 1      |
| Financial expense                      | (591)   | (593)   | 3      |
| Profit in associated and JV's          | 0       | 0       | 0      |
| Exchange Differences                   | (252)   | (223)   | (29)   |
| Gain (losses) on net monetary position | 0       | 0       | 0      |
| Taxes                                  | (2,159) | (2,472) | 312    |
| EBITDA                                 | 10,457  | 9,894   | 563    |

## OTHER INVESTMENTS

| Million US\$         | 4Q 19   | 4Q 18  | Change  |
|----------------------|---------|--------|---------|
| Affiliated Companies |         |        |         |
| lgemar               | (6.5)   | (12.0) | 5.5     |
| Alxar Internacional  | 2.6     | (7.9)  | 10.5    |
| Associated Companies |         |        |         |
| Corpesca*            | (21.2)  | (1.5)  | (19.7)  |
| Caleta Vitor         | 23.1    | 0.0    | 23.1    |
| Laguna Blanca        | (138.1) | (4.7)  | (133.4) |
| Metrogas             | 5.9     | 12.2   | (6.3)   |
| AGESA                | 15.1    | 10.5   | 4.6     |

#### **AFFILIATES AND ASSOCIATES –** QUARTERLY NET INCOME

IGEMAR: The result was favorable compared to the previous year, explained by better results in Caleta Vitor, lower other expenses and higher exchange differences.

ALXAR INTERNACIONAL: It recorded profits due to tax credit.

CORPESCA: Weaker results on lower sales volumes and prices.

LAGUNA BLANCA: It registered a loss related to an impairment affecting the accounts "property, plants and equipment", "intangible assets" and "recoverable taxes".

METROGAS: Lower net income with respect to the previous year, due to lower volumes.

AGESA: Higher net income.

\* On January, 2019, Corpesca was divided on Corpesca and Caleta Vítor.

#### I. CONSOLIDATED RESULTS

- II. REVIEW BY BUSINESS DIVISION
- **III. HIGHLIGHTS OF THE QUARTER**

IV. Q&A



#### **ARAUCO'S PROJECTS STATUS**



#### Valdivia's dissolving pulp plant

- Project finished.
- Investment was MMUS\$ 195.
- The start-up is expected for April 6<sup>th</sup>, 2020.
- The mil will keep the flexibility to switch from paper grade to dissolving pulp.

#### **ARAUCO'S PROJECTS STATUS**

#### **MAPA Project**

- Progress of 39% as of February 2020, as expected.
- Civil works advance according to plan and the construction of steel structures have started.
- During the first months of 2020 equipment such as the boiler, digester, boiler feed water tank, evaporators, and others have arrived onsite.
- The start-up of the new Line 3 is expected to take place in the second quarter of 2021, by that time Line 1 will be permanently shut down.



#### MINA JUSTA PROJECT UPDATE

- As of January 24<sup>th</sup>, the project exhibits more than 79% progress, in line with the plan.
- Currently, more than 5,300 people participate in its development, which demands an investment of around US\$ 1,600 million and is expected to be completed at the end of this year.
- Empresas Copec owns 40% of Mina Justa. The project is located in lca, Peru, and is expected to reach a production of up to 150 thousand tons per year of fine copper during the first years of operation, with an average of 115 thousand tons per year in the 16 years life of mine.





#### **SALE OF SONACOL**

æ

- As of December 20, 2019, Copec and Abastible, along with Esmax Inversiones S.A., Empresa Nacional del Petróleo S.A. and Empresa Nacional de Energía Enex S.A., communicated a mandate given to the investment bank Goldman Sachs to evaluate the divestment of a 100% ownership in Sonacol through a competitive process.
- The process is estimated to be completed in 14 months, starting at the announcement date.
- Empresas Copec, through Copec and Abastible, owns 52,8% of Sonacol's shares.



# 35

#### **RECOGNITION ON BEST CORPORATE PRACTICES**

- Empresas Copec was recognized, along with the banks BCI and Santander, on good corporate practices. This award was issued by the Santiago Stock Exchange and Ernst and Young (EY) following a survey called «La Voz del Mercado», that aimed to measure the perception of good corporate practices in locally listed companies.
- The survey was answered by 347 directors, investors, intermediaries, research analyst, rating agencies, academics, among others, who evaluated companies on five areas: business strategy, controls, transparency, fair and equal treatment, and sustainability.



#### ARAUCO WILL BE CERTIFIED AS THE FIRST CARBON NEUTRAL FORESTRY COMPANY

- A third party will measure aspects related to the company's carbon footprint and carbon absorption by forests, among others.
- The initiative aims to reduce emissions by the company and its suppliers.
- The commitment also considers modifying some processes, including the use of fuels and the operation of cogeneration units. The goal is to gradually decrease all emissions in the next ten years, by 32.5% compared to 2017.

# CARBON NEUTRAL 2020

#### I. CONSOLIDATED RESULTS

- II. REVIEW BY BUSINESS DIVISION
- III. HIGHLIGHTS OF THE QUARTER
- IV. Q&A

# 3

#### **RODRIGO HUIDOBRO** Chief Financial Officer

rodrigo.huidobro@empresascopec.cl Teléfono: (56-2) 2461 70 61

#### CRISTIAN PALACIOS Director of Finance and IR

cristian.palacios@empresascopec.cl Teléfono: (56-2) 2461 70 42

#### JUAN IGNACIO HURTADO Investor Relations

juan.hurtado@empresascopec.cl Teléfono: (56-2) 2461 70 15

#### CAMILO MILIC Investor Relations

camilo.milic@empresascopec.cl Teléfono: (56-2) 2461 70 46