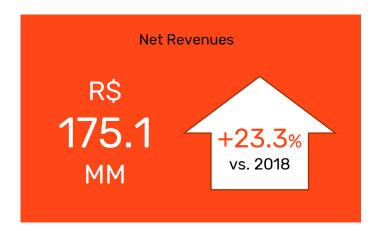
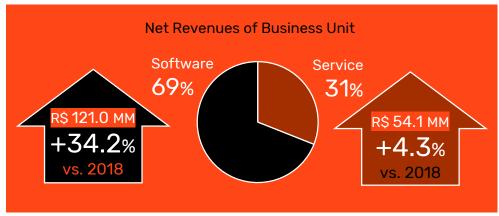


## Records of 2019







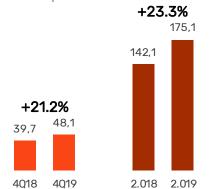






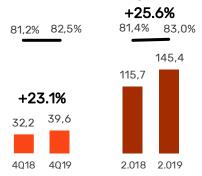
## **Net Revenues**

4019: Record, due to the performance of Software unit



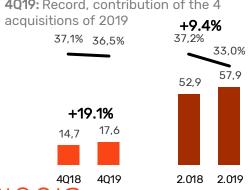
## **Recurring Revenues**

4019: Record, with an additional R\$ 7.2 MM in Software Subscription and R\$ 0.2 million in Services Outsourcing



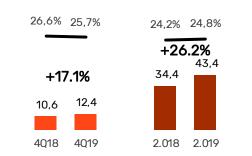
#### **Gross Profit**

4019: Record, contribution of the 4



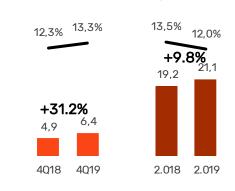
## General and administrative expenses

4Q19: Reduction of 0,9 p.p. even with R\$ 1.0 MM extraordinaire



## Adjusted EBITDA

4019: Record, addition of R\$ 1.5 MM

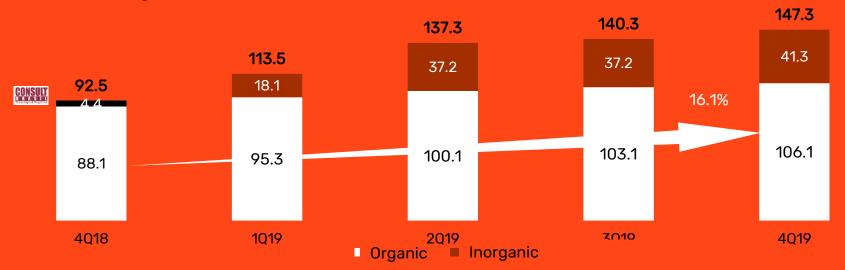


# Software Unit Portfolio of Recurring Contracts (R\$ MM)

## Record of R\$ 147.3 MM (+59.3% vs. 4Q18):

Growth of R\$ 54.8 MM

- + R\$ 41.2 MM inorganic\*
- + R\$ 13.6 MM organic (+14.7% vs. 4Q18)

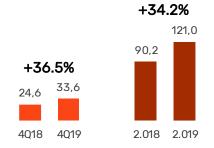




## Software Unit

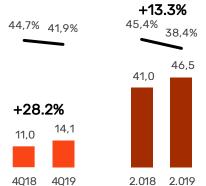
### **Net Revenues**

**4T19:** Record, growth of R\$ 9.0 MM, with an additional R\$ 7.2 MM in Software Subscription and R\$ 1.8 million in Implementation



#### **Gross Profit**

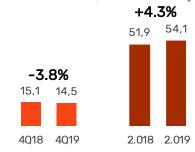
**4T19:** Record, with an increase of R\$ 3.1 MM despite the cost of implementation of R\$ 3.3 MM



## Services Unit

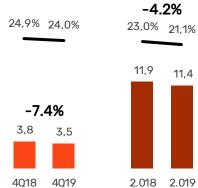
#### **Net Revenues**

**4T19:** Decrease of R\$ 0.6 MM, with an increase of R\$ 0.2 MM in Outsourcing and a reduction of R\$ 0.8 MM in Projects



## **Gross Profit**

**4T19:** Decrease of R\$ 0.3 MM, of which R\$ 0.2 MM in Outsourcing and R\$ 0.1 MM in Projects





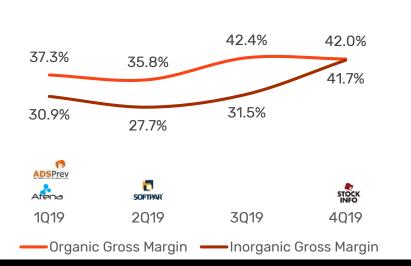
## Inorganic results Significant evolu

## Significant evolution due to successful integrations

## Software Gross Margin

(%)

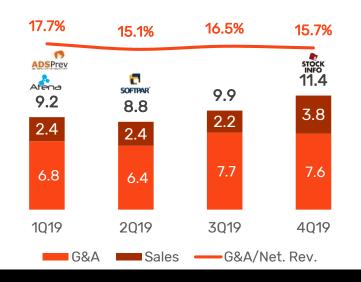
Convergence of the margin from acquired to organic, a few quarters after the acquisitions



## General and administrative expenses (SG&A)

(Without extraordinary expenses)

Representative dilution of general and administrative expenses (G&A), confirming the capture of synergies after the integrations

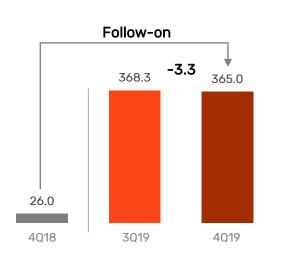




## Comfortable financial position to intensify acquisitions

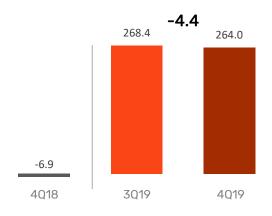
Gross Cash Gross Debt Net Cash

Decrease mainly related to the acquisition of Stock & Info in December



Increase mainly related to the correction of the installments of the last 4 acquisitions Issuance of debentures +1.0 100.9 99.9 38.1 40.2 32.9 61.8 60.7 4018 3019 4019 Acquisitions | Loans

Slightly impacted by the Stock & Info acquisition, remaining solid for future acquisitions





## Final message

## 1) Organic result

Growth of 14.7% in the organic contract portfolio, as a result of the correct change in the commercial model, should boost future growth

## 2) Inorganic result

The 4 acquisitions of 2019 contributed significantly to the records of the year, with an addition of R\$ 24.7 MM in revenues

## 3) Financial position

Single is capitalized to continue with the strategic consolidation plan, with even more intense speed





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## Recent events

Goal: 5<sup>th</sup> purchase in the vertical pension plan, consolidating 100+ customers (1/3 of entities in the country)

Gross Profit: R\$ 3.9 MM

EV: R\$ 5.5 MM

(+ earnout till R\$ 1.0 MM)

Incorporation: Feb/20, just 1.5 months after the acquisition, proving faster and faster integrations

## Goal:

Efficiency gain with the rationalization of sites

## Nov/19 | Rio de Janeiro:

- Professionals moving to SP
- Extraordinaire expenses of R\$ 0.4 MM no 4T19

## Feb/20 | Salvador:

- development in BH and service in SP

## Goal:

Reducing debt cost, given the option not to settle after follow-on, for use in acquisitions

## Fev/19 | Spread anterior:

- Issued: CDI + 1.75%

## Nov/19 | Spread atual:

- Renegotiation: CDI + 1.50%

## Reconciliations

Table 1 - Reconciliation of EBITDA and Adjusted EBITDA												
(R\$ '000)	4Q19	4Q18	Var.	3Q19	Var.	2019	2018	Var. YoY				
Net Income	193	1,097	-82.4%	1,147	-83.2%	(4,579)	2,726	-				
(+) Income tax/social contribution	(1,477)	817	-280.8%	(408)	262.0%	(3,131)	2,310	-				
(+) Financial result	(316)	359	-188.0%	1,452	-	5,435	3,033	79.2%				
(+) Depreciation/amort.	5,376	1,899	183.1%	3,677	46.2%	15,374	7,199	113.6%				
EBITDA	3,776	4,172	-9.5%	5,868	-35.6%	13,099	15,268	-14.2%				
(+) Extraordinary expenses - earnout	1,384	-	-	-	-	1,384	3,247	-57.4%				
(+) Extraordinary expenses - integration	999	8	12387.5%	-	-	3,906	-	=				
(+) Extraordinary expenses - new brand	-	627	-100.0%	-	-	244	-	=				
(+) Extraordinary costs - integration	248	76	226.3%	148	67.6%	2,469	76	31				
Adjusted EBITDA	6,407	4,883	31.2%	6,016	6.5%	21,102	19,226	9.8%				
Adj. EBITDA Margin	13.3%	12.3%	1.0 p.p.	13.0%	0.4 p.p.	12.0%	13.5%	-1.5 p.p.				

Table 2 - Reconciliation of Adjusted Cash Earnings												
(R\$ '000)	4Q19	4Q18	Var.	3Q19	Var.	2019	2018	Var. YoY				
Net income	193	1,097	-82.4%	1,147	-83.1%	(4,579)	2,726	-				
(+) Extraordinary effects	2,631	711	-	148	1677.7%	8,003	5,320	50.4%				
Adjusted net income	2,824	1,808	56.2%	1,295	118.2%	3,424	8,046	-57.4%				
(+) Acquisitions amortization	3,670	1,424	157.7%	2,217	65.5%	9,356	5,864	59.5%				
(+) Def. income tax/Social Contr.	(2,860)	(1,399)	104.4%	(1,425)	100.7%	(6,305)	(1,639)	284.7%				
Adjusted Cash Earnings	3,634	1,833	98.3%	2,087	74.2%	6,475	12,271	-47.2%				
Adj. CE Margin	7.6%	4.6%	2.9 p.p.	4.5%	3.1 p.p.	3.7%	8.6%	-4.9 p.p.				



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