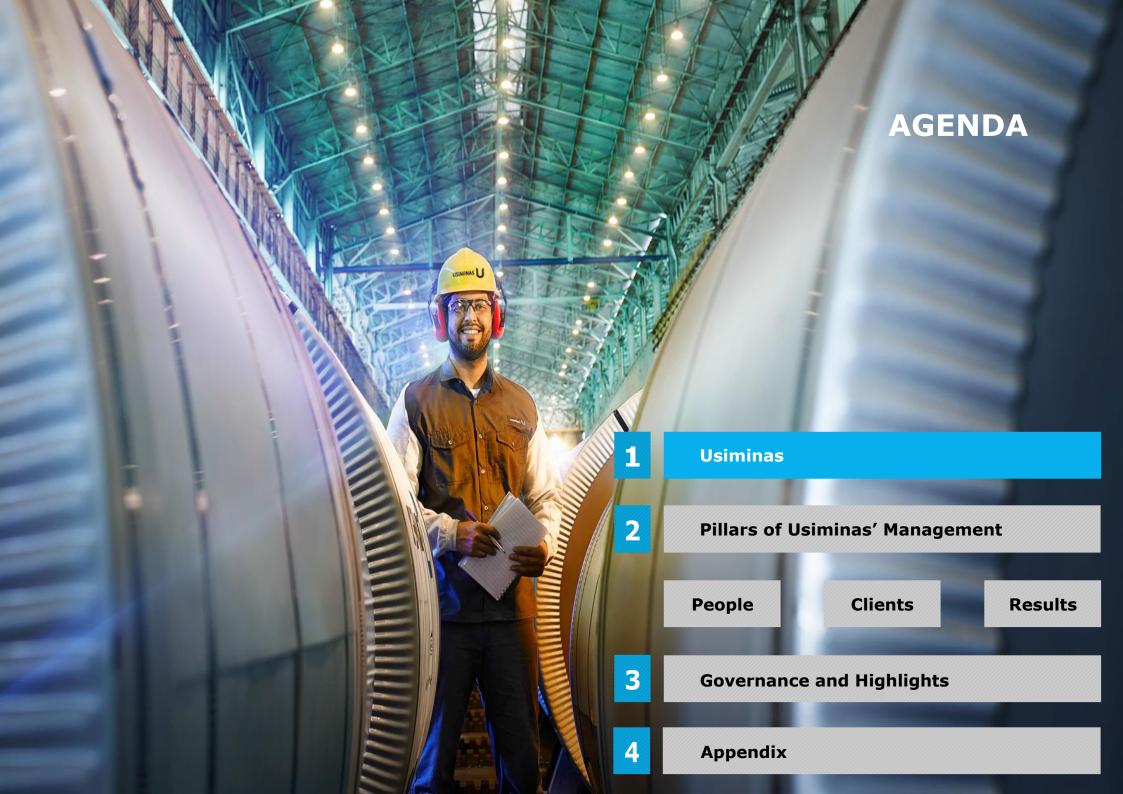
# **Institutional Presentation**

1Q20





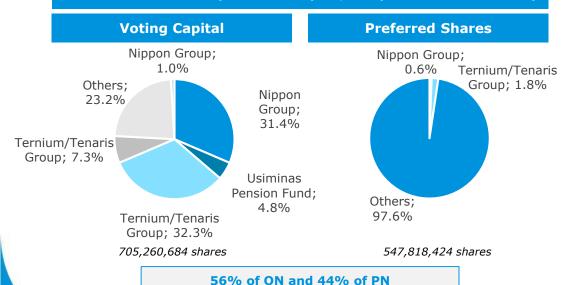
### **Usiminas at a Glance**



#### **Company Overview**

- ✓ Usiminas is one of the largest flat steel producers in Brazil, with operations in several segments of the value chain, such as mining and logistics, capital goods, service and distribution centers and customized solutions
- ✓ Two steel plants strategically located along Brazil's main industrial axis, with sales force present in the main regions of the country
- ✓ First Brazilian steel company certified by ISO 9001
- Founder of the most enduring environmental education project in the private sector since 1984

#### **Shareholder Structure (% of total capital, except otherwise indicated)**



Mining
Steel
Steel Processing
Capital Goods

IPATINGA
Belo Horizonte
Itauna
Porto TUBARÃO

Porto ITAGUÁ
Porto CUBATÃO

**Geographic Footprint** 

### Financial Highlights (in R\$mm, except otherwise indicated)

					LTM
	2016	2017	2018	2019	1Q20
Net Revenues	8,454	10,734	13,737	14,950	15,225
Growth YoY	-17%	27%	28%	9%	2%
Adjusted EBITDA	660	2,186	2,693	1,973	2,054
Margin	8%	20%	20%	13%	4%
Net Income	(577)	315	829	377	(124)
Margin	(7%)	3%	6%	3%	-
Total Debt	6,942	6,656	5,854	5,111	5,931
Cash and Equivalents	2,257	2,314	1,693	1,921	2,373
Net Debt	4,684	4,342	4,161	3,189	3,557
Net Debt / EBITDA	7.1 x	2.0 x	1.6 x	1.6 x	1.8 x

## **Complete Solutions on Products and Services**



#### **Upstream**

### **Downstream**

#### Mining

#### Ipatinga | Cubatão | Unigal

Steel

### **Steel Processing**

### **Capital Goods**

#### Mineração Usiminas

#### Soluções Usiminas

#### **Usiminas Mecânica**









- JV formed in 2010 through a partnership with Sumitomo Corporation
- Responsible for the mining operations, in addition to rail and port transportation
- Three iron ore plants at Serra Azul
- Also has pellet and sinter feed processing plants
- Concluded investments that will expand the current capacity to 12mm tons/year

- One of the largest producers of flat rolled steel in Brazil
- Two industrial plants in Ipatinga (MG) and Cubatão (SP)
- ✓ Nominal capacity for producing 9.5 million tons of raw steel per annum
- Also holds Unigal Usiminas, a JV with Nippon Steel responsible for steel hot-dip galvanizing activities, enhancing the technology content within Usiminas' steel
- Created in 2009, Soluções Usiminas has a wide portfolio of products and services in the transformation and distribution of flat rolled steel division
- Holds 7 industrial facilities
- Soluções Usiminas' portfolio includes steel coils, coarse plates, rollers, welded assemblies, metal structures and metal disks and tubes, among other items

- High value-added products for the capital goods industry
- Major provider of creative solutions for the steel, mining, automotive, energy, petrochemical, among other industries
- Key products: industrial equipment, heavy steel structures, steel bridges and viaducts, cast steel pieces, railway wagons, blanks and stamped products.
- Industrial plants in Ipatinga

## **Mining**



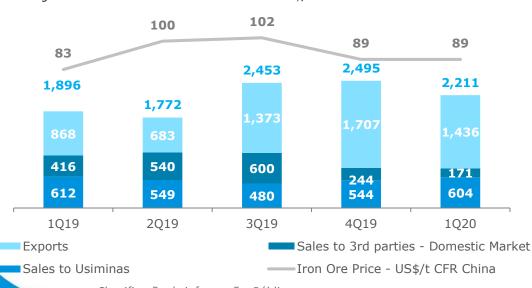
#### **Overview**

- JV formed in 2010 through a partnership with Sumitomo Corporation (30% economic stake) responsible for mining and railway operations
- Three mining sites in the Serra Azul region (MG), with resources of 2.4 billion tons of iron ore
- Asset base also includes pellet and sinter feed processing plants
- Concluded investments that will expand the currently capacity to 12 mm tons/year
- The company also has voting equity stake of 20% of MRS Logística and a strategic field in Sepetiba Bay (RJ)

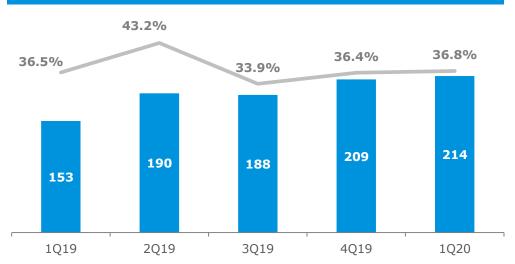
#### **Assets Location** 44°20'W 44°15'W 44°25'W São Joaquim De Bicas Mineração MUSA Pau Usiminas MUSA Ferrous (Santanense Itatiaiucu 44°20'W 44°15'W 44°25'W

#### Iron Ore Sales and Price PLATTS (62% FE CFR China)

Mining Business Unit - Thousand tons - Prices in US\$/ton



### EBITDA (R\$ mm) and EBITDA Margin (%)



## 1.Mining and Logistics (Cont'd)



Key Projects

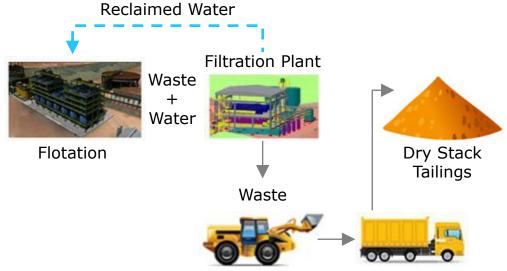
#### **Friables**

- Started operation in 2014
- Two iron ore processing plants
- ✓ Increased nominal capacity from 8 million to 12 million tons / year of iron ore
- ✓ Iron ore with better quality, higher concentration of iron content and lower impurity level



### **Dry Stacking (ongoing)**

MUSA is investing in the dry stacking technique. With an R\$140 million investment, the process will start operating in 2020, depending on environmental licensing



### Steel

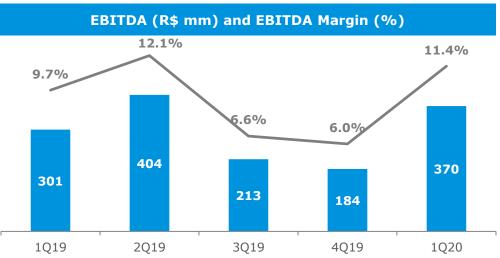


#### **Overview**

- One of the largest producers of flat rolled steel in Brazil
- Two industrial plants in Ipatinga (MG) and Cubatão (SP)
- Nominal production capacity of 9.5 mm tons of annual crude steel
- The company owns Unigal Usiminas, a JV with Nippon Steel engaged in steel hot-dip galvanizing, enhancing the technology content within Usiminas' steel
- Largest center of steel research in Latin America

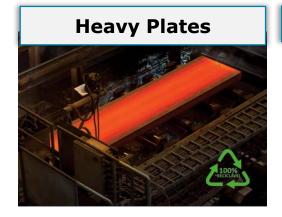








Flat steel consumption markets











Civil Construction













**Civil Construction** 



Machinery and Equipment



**Pipelines** 



**Auto Industry** 



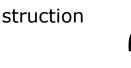
Solar Energy



Oil and Gas



**Civil Construction** 



**Civil Construction** 



White Line

**Auto Industry** 



White Line



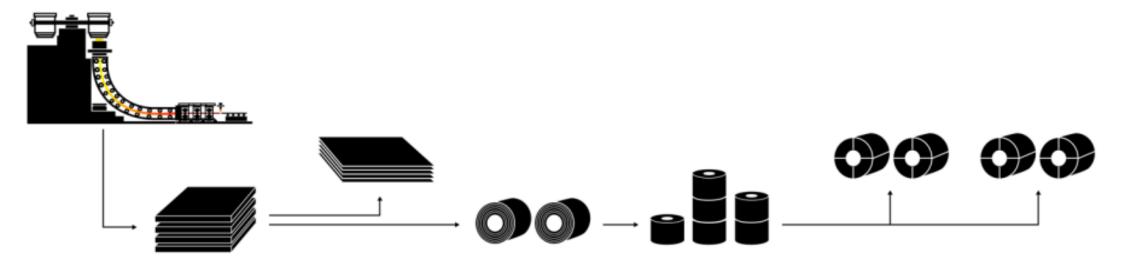
**Auto Industry** 



Solar Energy



Crude steel capacity of 9.5 million tons, being 5 million tons in Ipatinga and 4.5 million in Cubatão, which had the operation of its crude steel production temporarily suspended and currently processes purchased slabs



					<del></del>	
	<b>Heavy Plates</b>	Hot Rolled	Cold Rolled	Electrogalvanized	HDG	Total
Total Production Capacity <sup>1</sup> of Products for Sale	1,900	4,200	2,200	350	1,020	9,670
Generation of Products for Sale with the Equipment in Operation <sup>2</sup>	900	1,100	1,090	350	900	4,340

**Galvanized** 

<sup>&</sup>lt;sup>1</sup> According to the theoretical mix of sales in the implementation of the line.

<sup>&</sup>lt;sup>2</sup> Excluding the temporarily suspended capacities of Heavy Plates and Hot Strip Laminator #1 in Cubatão.

### **Key Projects**









- ✓ Licensed in 2009
- Consists of an accelerated cooling process for heavy plates.
- The project enabled Usiminas' to meet specific requirements from Petrobras (application on pre-salt operation, besides the shipbuilding sector)
- Doubled the capacity to 1 million tons / year
- Expertise in ultra-high strength steel production (dual phase)
- ✓ Started operations in 2011

- ✓ Started operations in May 2015
- Metallurgical coke with adequate specifications for pig iron production in the blast furnace process
- Reduction of particle emissions, gases and volatile substances
- Coke gas to be used in the operational facilities of Ipatinga Mill and electricity generation
- ✓ Total capacity of coke plant of 1.4 million tons/year



Focus on developing new steel and improving production processes

### **Research and Development**



### Largest Center for Steel Research in Latin America

- More than 40 years of operation
- 17 LABORATORIES
- Improve processes and develop products
- CONTRIBUTE TO THE LEADERSHIP OF USIMINAS IN THE GENERATION OF PATENTS IN BRAZIL

Steel mill with the largest number of patents in Latin America.

Annual R&D investment around R\$30million.

## **Steel Processing**



#### **Overview - Soluções Usiminas**

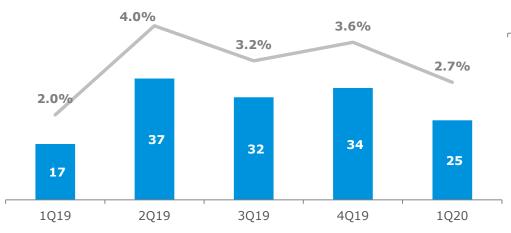
- Soluções Usiminas engages in steel transformation and distribution
- The company is controlled by Usiminas, that holds a 68.9% stake
- Its portfolio includes the production of steel coils, coarse plates, rollers, welded assemblies, metal structures and metal disks and tubes, among other items
- Located in seven different sites with an installed capacity to transform 1.9 million tons of steel per year

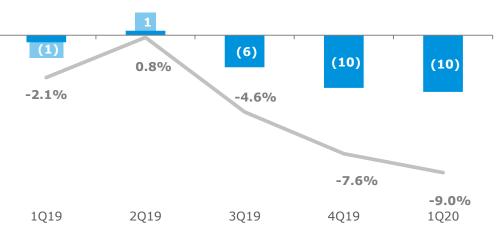
EBITDA (R\$ mm) and EBITDA Margin (%) - Steel Processing - Quarterly

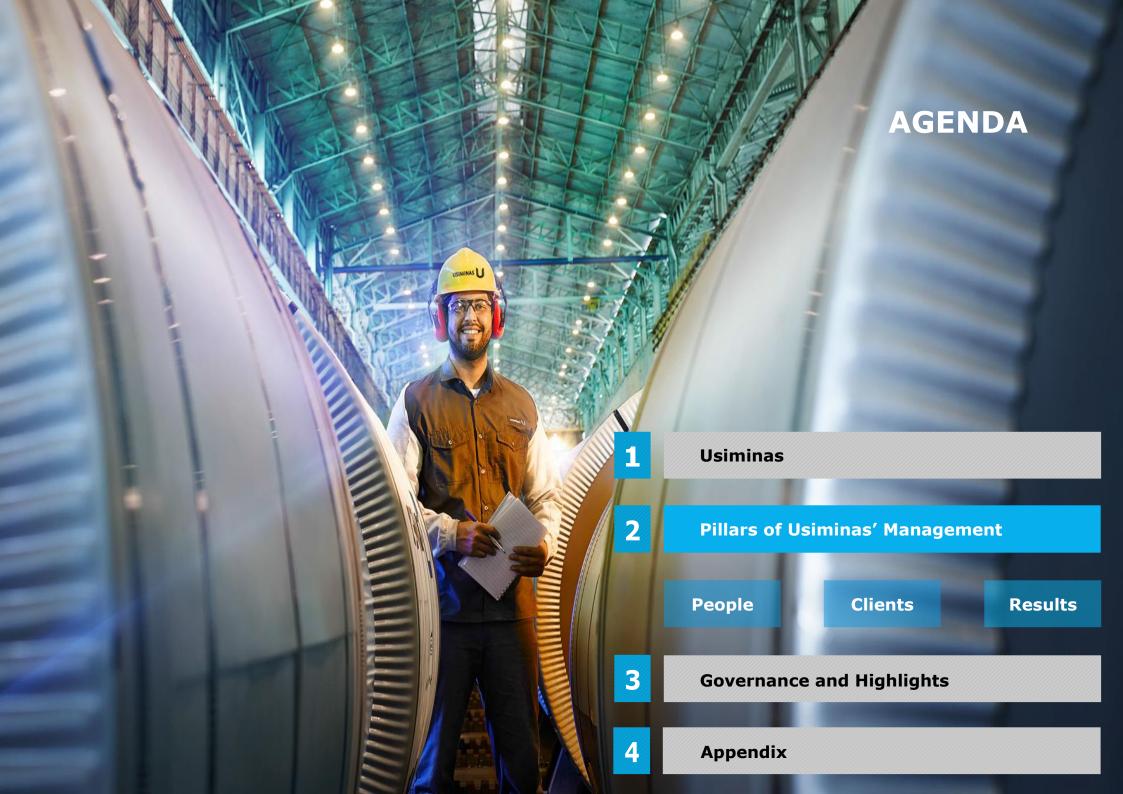
#### Overview - Usiminas Mecânica

- Usiminas Mecânica is one of the main capital goods companies in Brazil
- It engages in the high-technology manufacturing of light, medium and heavy steel structures for projects in the oil & gas, construction, infrastructure, heavy industry and other major sectors
- Main industrial plant in Ipatinga (MG)

EBITDA (R\$ mm) and EBITDA Margin (%) - Capital Goods - Quarterly







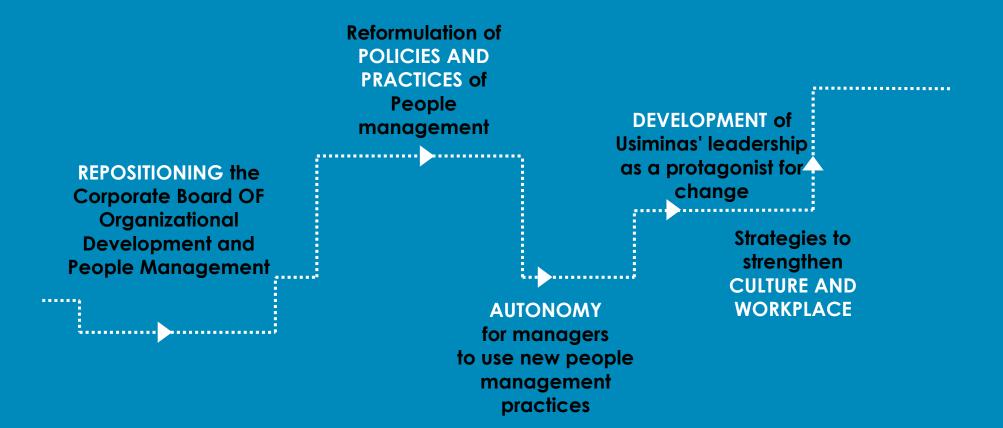
# PILLARS OF USIMINAS' MANAGEMENTUSIMINAS U

People, Clients and Results





### **PEOPLE**





### Social and Environmental Highlights

### **Highlights**



### "Projeto Superar" Awarded by World Steel Association

"Excellence in health and safety - Impact on occupational health."



### "Todos pela Agua"

was the greatest winner in the category "Best sustainable partner project" of "IX Prêmio Hugo Werneck" in Sustainability & Love to Nature.



at the "Integrated Dentistry Center"



1,513 **Scholarship** at "Colégio São Francisco

Xavier" in 2019.



80% Customer **Satisfaction** at "Hospital Márcio Cunha" in

### "Mobiliza Caminhos do Vale" Project

Promotes the recovery of rural roads based on steel aggregates, having as a counterpart the realization of socioenvironmental projects and the recovery of springs by the municipalities

- **2.8 Million** tons of applied Siderbrita
- **1.3 Million** beneficiaries
- 2,330 km of rural roads recovered
- **112,000** trips on 25 tons' trucks
- **85 municipalities** in the east of Minas Gerais
- **4,190** springs in recovery process
- **979,278** seedlings planted (average 396/spring)
- **337,675** wood fence posts used
- **1,046,789** meters of wire fixed





### Social and Environmental Highlights

### "Mobiliza Todos pela Água" Project

Enters into partnerships with municipal councils, using slag to recover springs

85 Municipalities participating 4,190
Springs
recovered

979,278 Seedlings planted







### Social and Environmental Highlights

### "Mobiliza Pelo Trabalho" Project

Manufacture of interlocking blocks based on steel aggregate using inmates labor

88,255 benefited people

750m<sup>2</sup>/month of production

100t
of Siderbrita
used per month

50% less costly\*

Gains in **accessibility** and **convenience** for the population **Re-socialization** and **remission** of punishment for the inmates





\*compared to similars on the market.



### Social and Environmental Highlights

### "Mobiliza Caminhos do Vale" Project

Socio-environmental projects as counterpart in Marliéria





Slope containment works, leading to a **100%** annual attendance in the local schools



Increase in **tourism** and **handicraft**, and helping the local products flow

Classificação da informação: Pública

Contrapartidas sócio ambientais em Paraíso e Iapú





Workshop on **Ecology** and **Environmental Preservation**, environmental awareness and tree seed plantation in the springs by community children



Construction of the **free flight ramp** in the community of Achado, 2nd largest in the State of Minas Gerais



### Social and Environmental Initiatives

### **Education and Culture**

#### São Francisco Xavier School

First educational institution in Brazil to obtain ISO 9001



#### **Usiminas Institute**

Usiminas invested over R\$260 million, encouraging around 2,000 social

projects



### **Projects and Programs**

### **Xerimbabo Usiminas Project**

Promotes protection and environmental education free of charge for more than 2 million young people

### "Plante uma vida" Project

The initiative promotes the planting of native tree by employees who had a children in the year







### Social and Environmental Initiatives

### São Francisco Xavier Foundation

### Márcio Cunha Hospital - Unit I

Reference center in the area of health in Brazil



### **Carlos Chagas Municipal Hospital**

Reference for the municipalities of the Itabira microregion to SUS patients



### Márcio Cunha Hospital - Unit II

Hospitalization, Ambulatory Care, Diagnostic Imaging Center and Usifamília



### **Cubatão Hospital**

General Hospital for services of medium complexity, reference for the region of São Vicente, Cubatão, Guarujá and Praia Grande





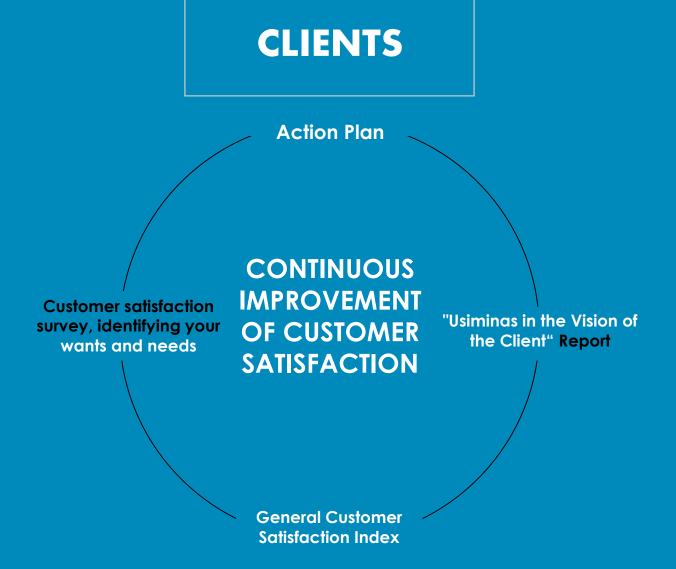
### Social and Environmental Highlights

### **Awards and Recognition**

- 2019 "Boas Práticas Ambientais" State Award Recognition from SEMAD and Sisema
- 2019 "Chico Mendes Institute Social-Environmental Award" Proactive posture in relation to sustainable development
- 2018 "Sustentabilidade Américas" Award Biggest Americas' Award
- 2018 "Hugo Werneck" Award Best Sustainable Partner Project: "Todos pela Água"
- 2017 "Boas Práticas Ambientais" Award Recognition from FEAM and FIEMG
- 2017 "World Steel Association": Biggest World Award (Belgium)







### **Clients**



### Customer Satisfaction, Awards and Recognition

#### **AWARDS AND RECOGNITION**

Whirlpool Supplier Award Quality Excellence 2019

Latin American Quality Awards 2019 - Latin American Excellence Model

Top Supplier Ford - Raw Material and Stamping 2018

Gestamp Supplier Quality - Excellence Award 2017

MotoHonda Supplier - Excellence in Quality and Delivery 2017

Mercedes Benz award for environmental responsibility 2017

2015 REI Award

Ranking of the "100 most Innovative Companies in Brazil"

Toyota Global Suppliers Award

Auto Data Quality Ranking and Partnership 2015

PSA Peugeot-Citroen Award

### MAIN SUPPLIER FOR THE AUTOMOTIVE MARKET





























### **RESULTS**

SURVIVAL

Capital increase of R\$

1Bi

Debt Restructuring

Change of the business
model in Cubatão

CONSTRUCTION OF RESULTS

Focus on results
Group of Ten
Restructuring the
team
Valorization of
employees
Austerity measures
Revenue increase

CONSTRUCTION OF
THE FUTURE
Retrieval of AF1 in
Ipatinga
Retake of ITM
Flotation and ITM
Leste in Itatiauçu
New products
Improvements for
customers
"Exploring
Opportunities" and
"Vale do Vale"

CRISE
Deterioration of results
Loss of Market Cap.
Furnace shutdown

### Results

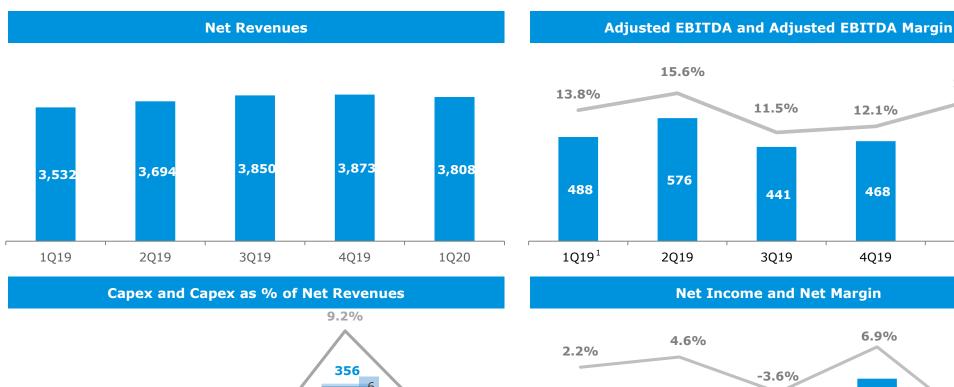


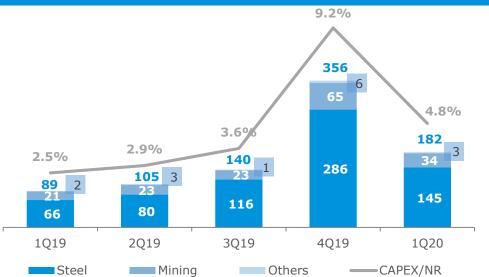
14.9%

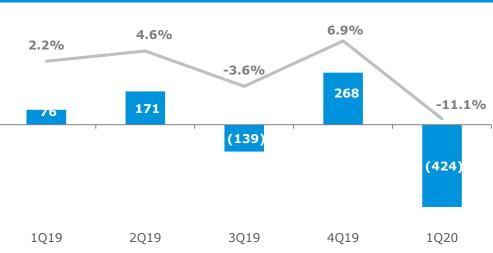
569

1Q20

(R\$ Million, except otherwise indicated)



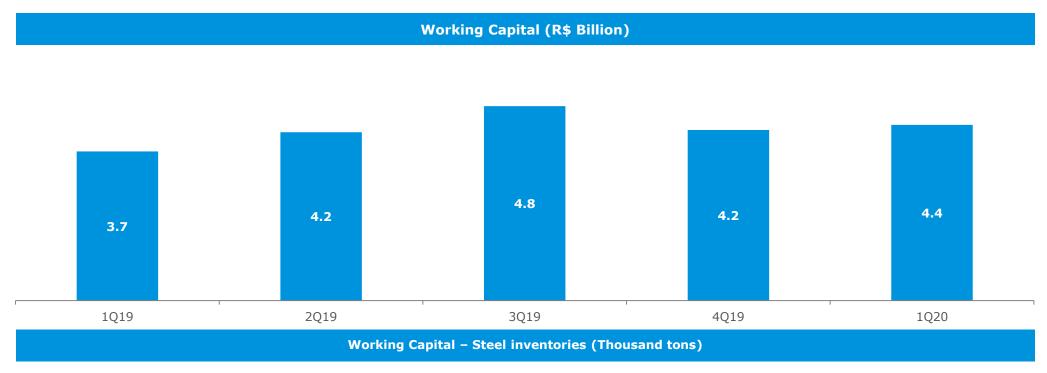


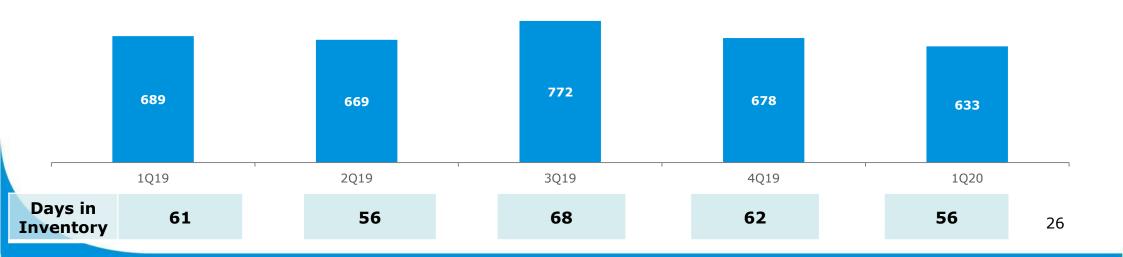


### **Results**



### Financial Results





## **Financial Restructuring**



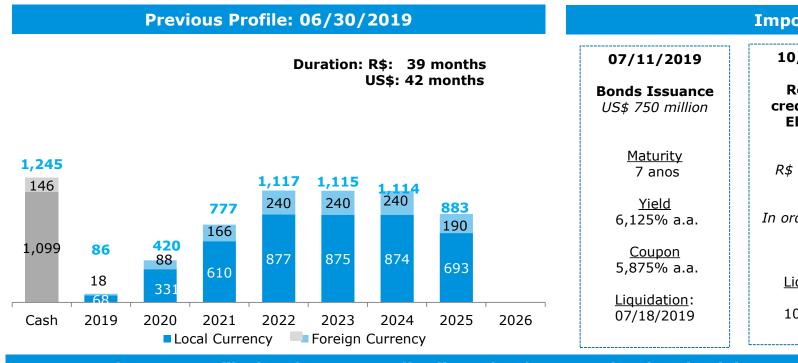
In 2016, Usiminas implemented important actions to preserve its financial and operational capacity

Сар	ital Increase			Debt Renegotiation	
	Ordinary Shares	Preferred Shares		<b>⊗ BANCO DO BRASIL</b> Itaú  Produces	R\$ 6.3bn
Capital Increase Amount	R\$1 billion	R\$50 million	Creditors Involved	Bradesco	Renegotiated with no haircut
Subscription Price	R\$5.00/sh	R\$1.28/sh		MIZUHO  SMBC SLAMITOMO MITELII SMBC SLAMITOMO MITELII	92% of Usiminas indebtedness
# Subscribed Shares	200 million	39 million		MUFG Debentures Holders	
Homologation	AGE	RCA	Tenor	<ul> <li>10 years (three years of</li> <li>Installments increasing of</li> </ul>	
Closing Date	July 19, 2016	June 3, 2016	Cost	• CDI+3% p.a.	
Share Price @Closing Date	R\$7.05/sh	R\$1.82/sh	Completion	September 2016	

### **DEBT PROFILE**

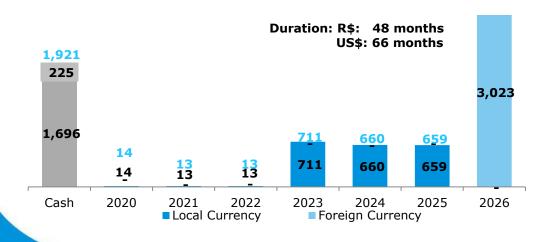


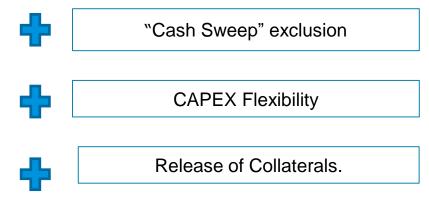
2019 brought important events that changed the Company's debt profile



#### **Important Events** 10/16/2019 09/30/2019 Receipt of **Debentures Issuance** credits due by R\$ 2 billion **Eletrobras** Maturity 1st Series: 2023 R\$ 751 million 2<sup>nd</sup> Series: 2024 and 2025 In order to prepay Coupon: 1st Series: CDI + 1,7% debt. 2<sup>nd</sup> Series: CDI +2,1% Liquidation: Liquidation 10/21/2019 10/23/2019

### The New Profile (Proforma unaudited): 12/31/2019 - after bonds, debentures and Eletrobras credits

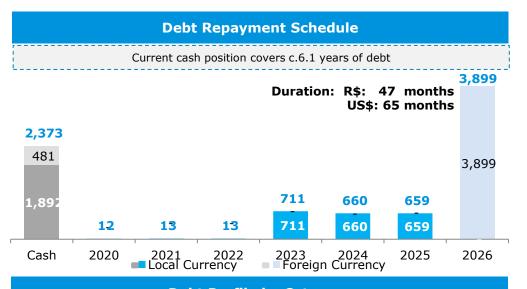




## **Liquidity and Indebtedness**

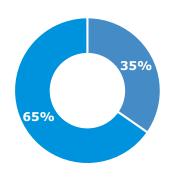


(R\$mm as of 1Q20, except otherwise indicated)

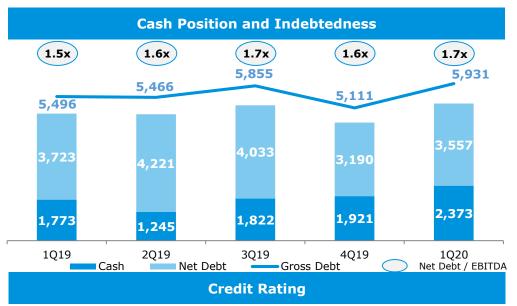




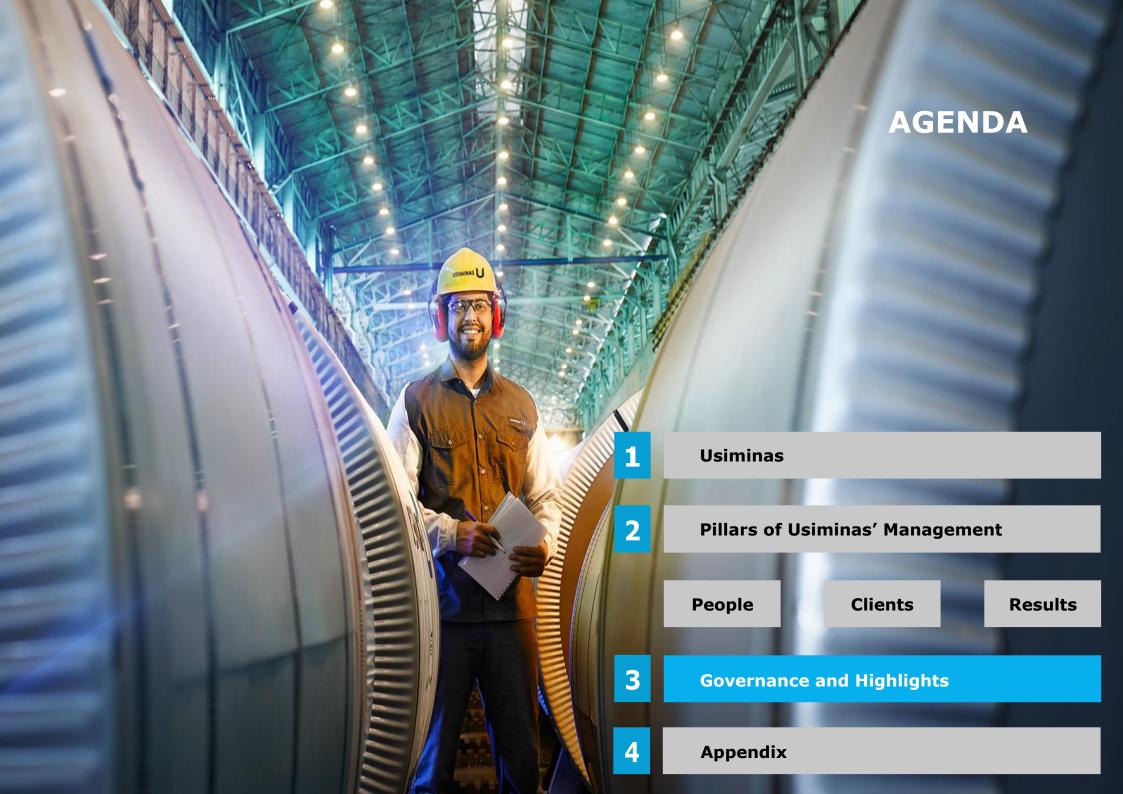
Total Debt Cost of Debt



Local Currency	CDI + 1.7% CDI + 2.1%
Foreing Curency	5.875%



	Global	National	Outlook
Moody's	Ba3	A2.br	Negative
S&P Global	B+	brAA	Negative
Fitch Ratings	BB-	A+(bra)	Stable



## **Usiminas' Corporate Governance**



Usiminas' model of corporate governance meets government and market requirements for listed companies, preserving and encouraging transparency

### **New Shareholders Agreement**

✓On October, 2018, the Company's amended and restated the Usiminas Shareholders Agreement - valid until November, 2031

#### **Corporate Governance Model**

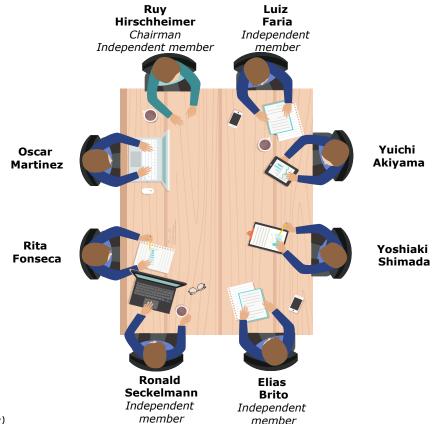
- ✓ The Board of Directors is responsible for general strategic policies
- ✓ 7 current members and their respective alternates, besides the Chairman
- Election for unified terms of 2 years
- <u>2 committees supporting the BoD:</u>
- ✓ Human Resources Committee
- ✓ Audit Committee

#### Permanent Fiscal Council

- Review of the financial statements, investment plans, budgets, opinion on dividend distribution, etc
- Five members elected in General Meeting

- Listing on B3 Level 1, ADR on OTC Market (New York) and Latibex exchange (Madrid)
- Improvement in quarterly reports, including the disclosure of consolidated financial statements and special audit revision
- Disclosure of an annual calendar of corporate events
- ✓ Minimum Free Float of 25%
- Evaluation of Board of Directors, Management, and Committees
- Minimum dividend payout of 25% of the net profit (after legal reserves and contingencies – in compliance with Law N° 6,404)

### **Board of Directors (Current Members)**



Source: Company's 1Q19 Institutional Presentation (available at ri.usiminas.com/enu/download-center)

Note: Independent board members based on the criteria of the Brazilian Code of Corporate Governance and Novo Mercado.

## Usiminas' Corporate Governance (Cont'd) USIMINAS U

Recently approved programs that ensure safety for the investor, transparency of actions, management control and clarity in communication

Integrity Program	Policies of the Brazilian Corporate Governance Code
Code of Ethics and Conduct	Policy of Destination of Results
Anticorruption Policy	
Competition Policy	Policy of on the Remuneration of the Members of the Board of Officers
Policy of Conflict of Interests and Transactions with Related Parties	
Policy of Rewards, Gifts and Hospitalities	Policy of Contracting of Extra-audit Services
Policy of Sponsorship and Donations	
Policy of Relationship with Third Intermediary Parties	Policy of Disclosure of Information and Negotiation with Securities

Approved by the Board of Directors in October 2018

## **Key Investment Highlights**







Leading position in the Brazilian steel market, with presence in strategic international markets



**2** Diversification across products and markets



3 Assets strategically located in the country's main industrial and logistic axis in the country



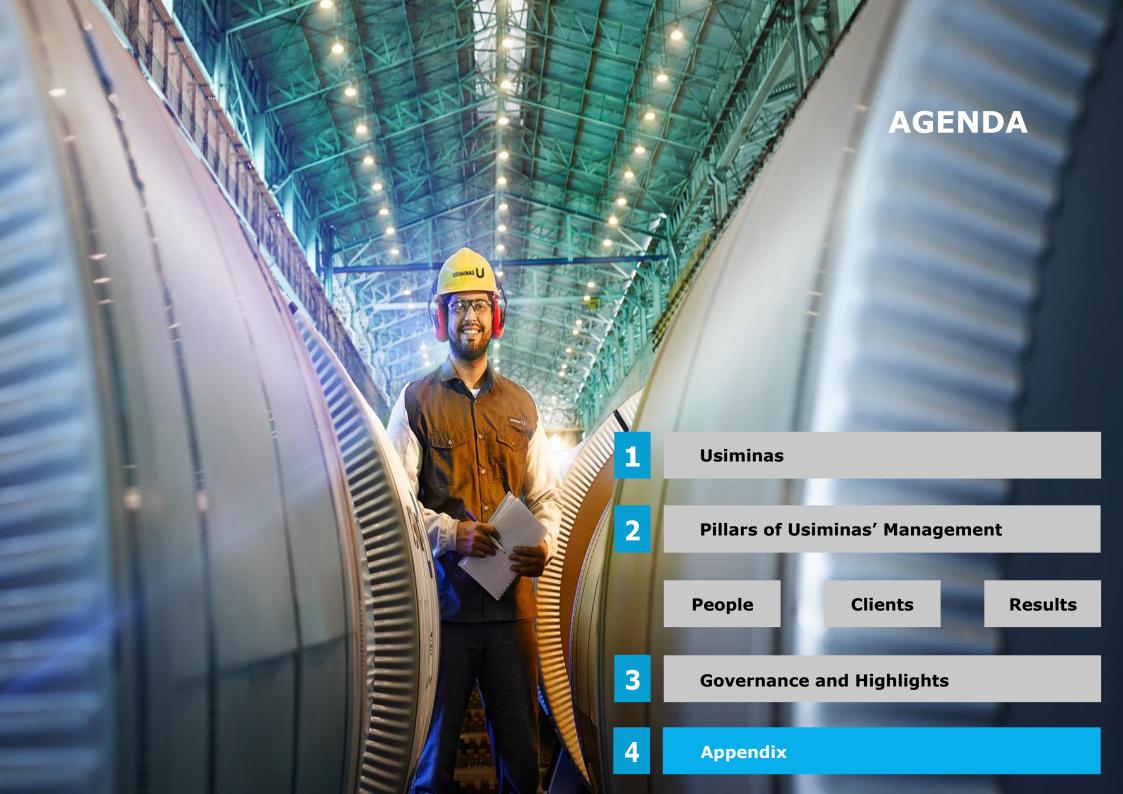
4 Seasoned and specialized management team



**5** Solid corporate governance

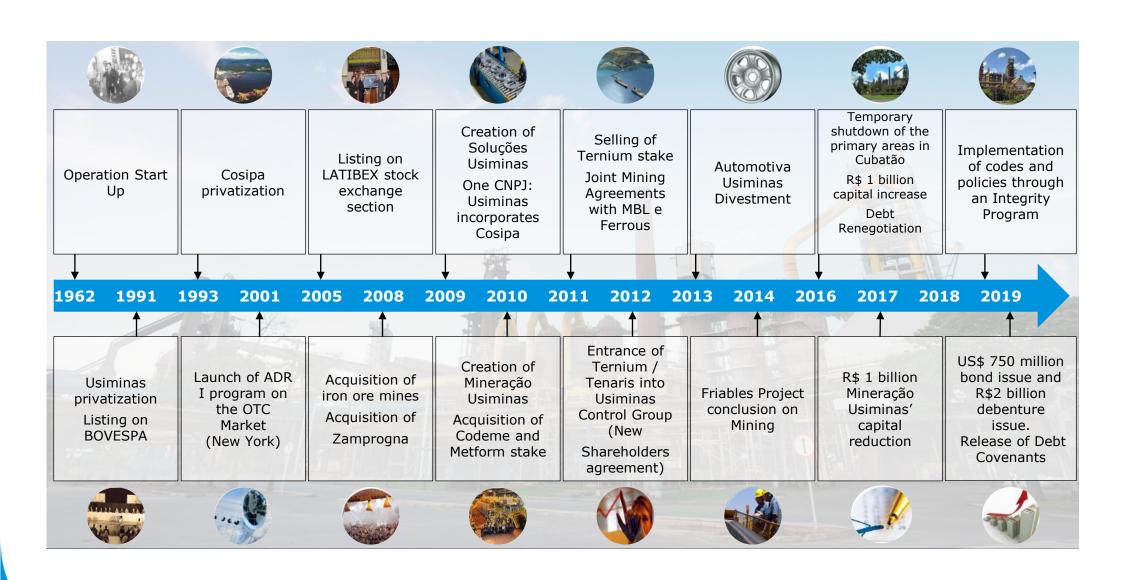


Culture of Employee, Social and Environmental Responsibility



## **Over Half a Century of Leadership**

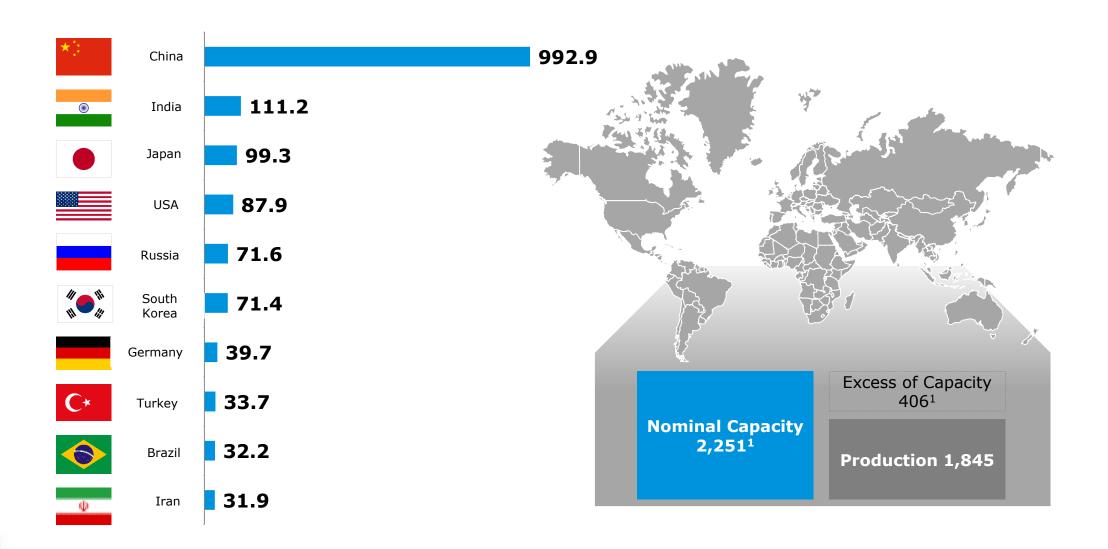




## **World Crude Steel Market in 2019**



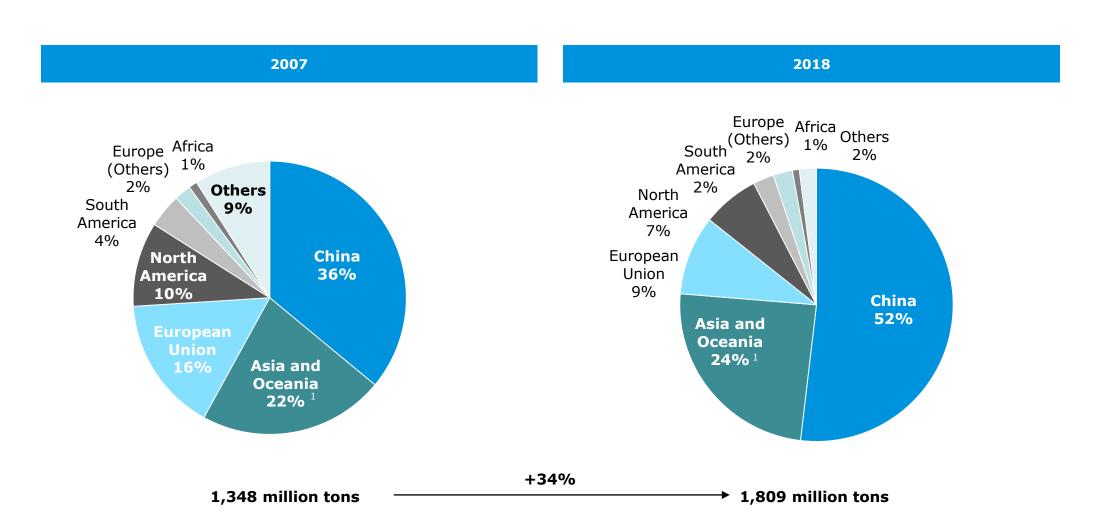
(Million tons)



Source: World Steel Association / OECD <sup>1</sup> Latest data available as of 2017.

## **World Crude Steel Production**



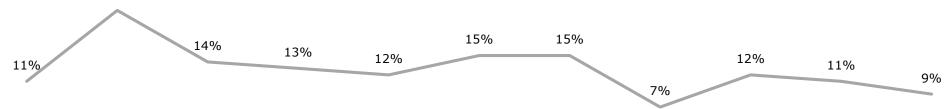


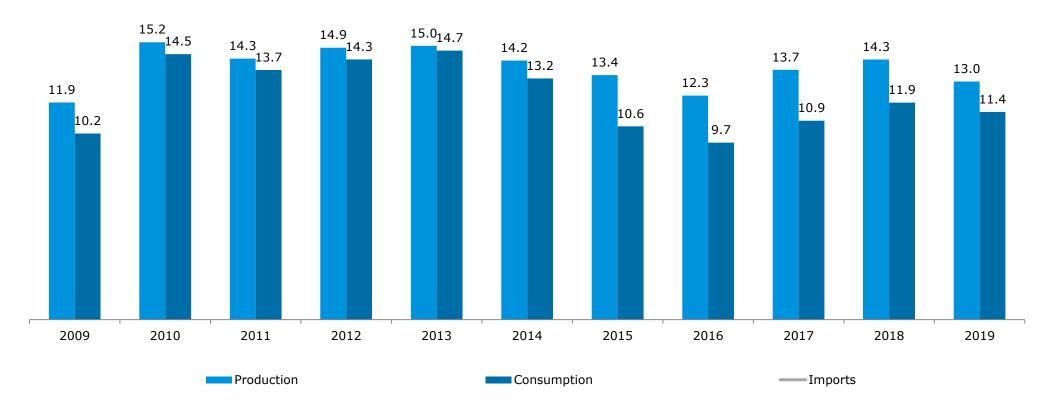
Source: World Steel Association and Company's 1Q19 Institutional Presentation (available at <u>ri.usiminas.com/enu/download-center</u>) <sup>1</sup> Except China.

## **Brazilian Flat Steel Market**









Source: Instituto Aço Brasil / Usiminas

Note: Excludes Slabs.

## **Key Investment Highlights**







Leading position in the Brazilian steel market, with presence in strategic international markets



**2** Diversification across products and markets



3 Assets strategically located in the country's main industrial and logistic axis in the country



4 Seasoned and specialized management team



5 Solid corporate governance



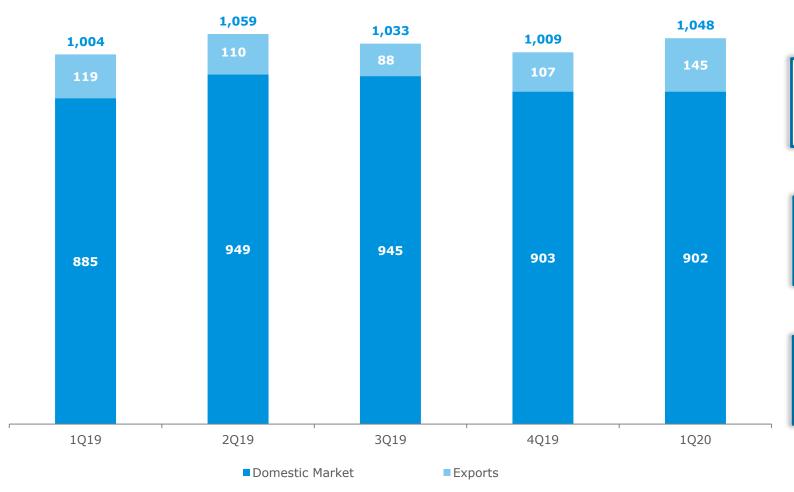
6 Culture of Employee, Social and Environmental Responsibility

# Leading Position in the Brazilian Steel Market, USIMINAS With Presence in Strategic International Markets Usiminas' leading position is underpinned by the superior quality of its products

Usiminas' leading position is underpinned by the superior quality of its products and the long-term relationship with key clients



**Awards Received** 





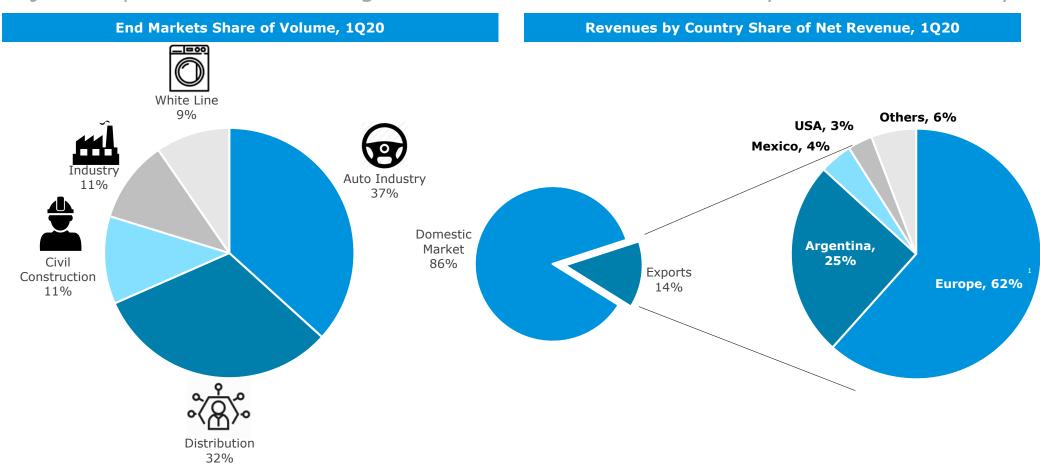




## **Diversification Across Products and Markets**



Usiminas has capacity to produce a wide variety of steel, allowing for flexibility to adjust its production according to market demands domestically and internationally



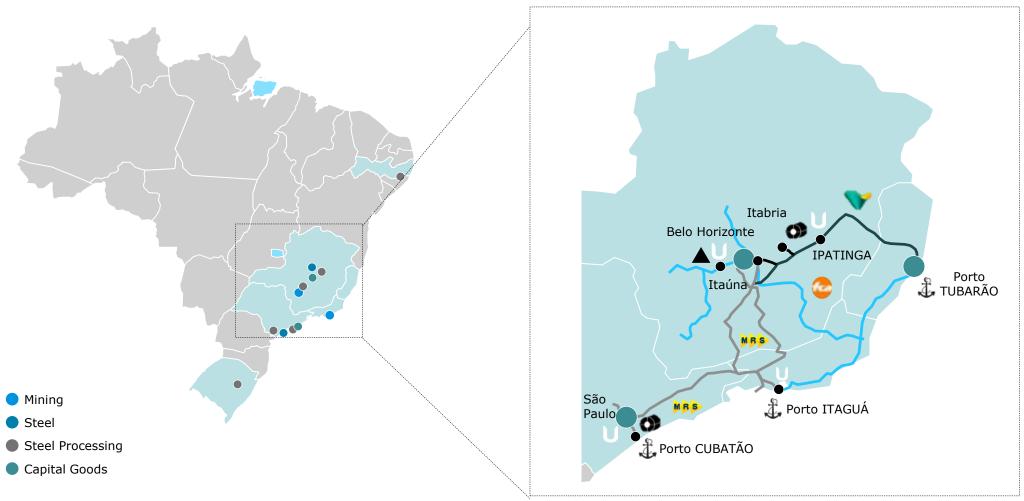
41

<sup>&</sup>lt;sup>1</sup> Europe includes: Germany, UK, Spain, Belgium, Portugal, Switzerland and Netherlands

<sup>&</sup>lt;sup>2</sup> Other includes: Colombia, Paraguay and Bolivia.

## Assets Strategically Located in the Country's USIMINAS UMAIN Industrial and Logistic Axis in the Country

The location of Usiminas' assets allows for access to raw materials (e.g. iron ore), consumption centers and logistic terminals (railways, ports)



## **Seasoned and Specialized Management Team**



Usiminas' Executive Board consists of professionals with deep knowledge in their respective areas



### **Sergio Leite de Andrade** *CEO*

- Joined Usiminas in 1976 as Research Engineer, also working in several other areas in the company before being named CEO in 2016
- Holds a BS degree in Metallurgical Engineering by the Federal University of Rio de Janeiro (UFRJ) and a Master's degree in Metallurgical Engineering by the Federal University of Minas Gerais (UFMG)



#### Kohei Kimura

Technology and Quality Vice President Officer

- Prior to joining Usiminas, he worked at Nippon Steel & Sumitomo Metal Corporation
- Kohei Kimura holds M.Eng. in Metallurgy from Osaka University



#### Alberto Akikazu Ono

CFO and IR Vice President Officer and Corporate Planning Vice President Officer

- Prior to joining Usiminas in 2009, he worked in other Mining & Metallurgy companies such as Aços Villares SA, CBMM, Votorantim Industrial and Votorantim Siderurgia
- Holds a Ph.D. in Metallurgy from The University of Tokyo and a M.Sc. in Metallurgical Engineering from the University of São Paulo



#### Miguel Angel Homes Camejo Commercial Vice President Officer

- Prior to joining Usiminas, he was General Manager for the Andean Region of Ternium Colombia and Exports Manager at Ternium Sidor
- Graduated with a degree in Economy from Universidad Catolica Andres Bello, in Venezuela, and has completed different management programs at Chicago Booth and Stanford University in California, USA.



**Tulio Cesar do Couto Chipoletti** *Industrial Vice President Officer* 

- Prior to joining Usiminas, he worked at The Confab Industrial SA
- Graduated in Industrial Engineering from the Faculty of Industrial Engineering - EIF, in Sao Bernardo do Campo - SP. He holds an MBA in Finance from the Brazilian Institute of Capital Market - IBMEC

## **Solid Corporate Governance**



Recently approved programs that ensure safety for the investor, transparency of actions, management control and clarity in communication

Integrity Program	Policies of the Brazilian Corporate Governance Code
Code of Ethics and Conduct	Policy of Destination of Results
Anticorruption Policy	
Competition Policy	Policy of on the Remuneration of the Members of the Board of Officers
Policy of Conflict of Interests and Transactions with Related Parties	
Policy of Rewards, Gifts and Hospitalities	Policy of Contracting of Extra-audit Services
Policy of Sponsorship and Donations	
Policy of Relationship with Third Intermediary Parties	Policy of Disclosure of Information and Negotiation with Securities

Approved by the Board of Directors in October 2018

## **Culture of Employee, Social and Environmental Responsibility**



Usiminas translates concepts into practice, conciliating the objective of all stakeholders

#### **Employee**

Investments in professional training and safety prove the ongoing commitment to the qualification, development and life of our people



More than 70 training hours per employee provided in 2018



400 leaders
participating
in the Trilha da Liderança
(Leading path program)



100% of our employees were assessed in 2018



"Mãos Seguras"
Hand safety program awarded
by the World Steel Association,
in the Safety Excellence Category

#### Social

The company's sponsorship policy planned and executed by the Institute favors projects that promote inclusion, training and human development



150 thousand people attended Instituto Cultural Usiminas shows



46 social,
cultural and sports
projects
sponsored in Minas Gerais
and São Paulo



28 thousand visits to the Hospital Marcio Cunha Rehabilitation Center



976 scholarships in the Colégio São Francisco Xavier

#### **Environmental**

We believe that innovation and sustainability are essential to ensure that we continue to do business and stay competitive



1.87 million tons of recycled materials reused



19.000
tree saplings
of different species were cultivated
within the Green Areas program



935 springs recovered by the Caminhos do Vale program



96%
of the water
used in the steel making
process is recirculated on
Usiminas steel plants

## **Rating Agencies' Views**



### Comments from latest available rating reports

**S&P Global** Ratings

### Moody's

## **Fitch**Ratings

On July 15, 2019, S&P Global Ratings upgraded Usiminas to 'B+' from 'B' on global sale and to 'brAA' from 'brA+' on national scale.

"The company issued a \$750 million bond due 2026, proceeds from which Usiminas will use to amortize a significant part of its debt, in accordance with current creditors. Moreover, the cash sweep will be removed. All of these factors will improve the company's financial flexibility and liquidity, resulting in a very smooth debt amortization profile and lower interest burden for the next several years.

In addition, the recent surge in iron ore prices and mildly better conditions for the steel industry, including a slight increase in domestic demand, a still healthy premium over imported steel, which allows for price adjustments, as well as better sales mix, will bolster the company's FOCF. This will occur despite Usiminas' new investment cycle, including the modernization of a blast furnace at the Ipatinga plant and dry stacking process at the company's mining operations, which aims to increase its operating efficiency for the next

### On July 1, 2019, Moody's upgrades Usiminas' ratings to Ba3/A2.br; stable outlook

"The ratings continue to reflect Usiminas' solid position in the Brazilian flat-steel market, and the measures taken to adjust operations to the feeble demand in the domestic market over the past few years, including the temporary halt of two blast furnaces in its Cubatão mill and interruption of activities of the primary areas of the Cubatão plant (including sinter and coke plants, blast furnaces and steelworks), concluded in January 2016. The downsizing process at the Cubatão steel mill has significantly reduced Usiminas' cost structure and production capacity, providing flexibility to the company amid the deterioration of the steel market in Brazil."

## On July 1, 2019, Fitch Upgrades Usiminas and Rates New Issuance 'BB-'; Outlook Stable

"The upgrade reflects continued improvements in Usiminas' credit risk profile, supported by the deleveraging of its balance sheet, ample liquidity, and manageable cash outflows over the next three years. Usiminas is expected to refinance its debt, which is currently structured primarily on a secured basis and is exposed to a cash sweep mechanism as part of its 2016 debt restructuring agreement. Usiminas' ability to raise new unsecured debt at attractive costs aiming to refinancing most of the debt agreement would improve liquidity, financial flexibility and further improve its credit risk profile in the short term."

## **Income Statement - Per Business Unit**



(R\$mm, except otherwise indicated)

Income Statement per Business Units - Non Audited - Quarterly												
R\$ million Mining		Steel*		Steel Processing		Capital Goods		Adjustment		Consolidated		
	1Q20	4Q19	1Q20	4Q19	1Q20	4Q19	1Q20	4Q19	1Q20	4Q19	1Q20	4Q19
Net Revenue	581,5	575,0	3.248,6	3.059,7	901,4	936,3	114,7	125,7	(1.038,3)	(823,9)	3.807,9	3.872,9
Domestic Market	149,6	116,9	2.837,7	2.722,5	901,1	936,1	114,7	125,7	(1.038,3)	(823,9)	2.964,9	3.077,5
Exports	431,8	458,1	410,8	337,2	0,3	0,2	-	-	-	-	842,9	795,4
cogs	(335,4)	(370,6)	(2.958,9)	(3.025,0)	(852,7)	(884,1)	(119,0)	(130,9)	971,0	833,9	(3.295,0)	(3.576,6)
Gross Profit (Loss)	246,1	204,4	289,7	34,7	48,7	52,2	(4,3)	(5,1)	(67,3)	10,1	512,9	296,3
Operating Income (Expenses)	(67,9)	(37,0)	(133,2)	(81,0)	(31,3)	(26,6)	(6,0)	(4,5)	0,8	(4,2)	(237,7)	(153,2)
Selling	(43,4)	(36,8)	(39,5)	(24,5)	(13,0)	(10,5)	(2,6)	(3,4)	(1,3)	(1,2)	(99,8)	(76,4)
General and Administrative	(5,7)	(5,6)	(87,4)	(95,2)	(13,8)	(13,9)	(6,2)	(7,5)	3,6	3,8	(109,4)	(118,4)
Other Operating Income (expenses), Net	(18,8)	5,4	(6,4)	38,7	(4,5)	(2,2)	2,8	6,4	(1,5)	(6,9)	(28,5)	41,6
EBIT	178,2	167,4	156,4	(46,3)	17,4	25,6	(10,3)	(9,6)	(66,5)	5,9	275,2	143,0
Depreciation and amortization	35,8	38,9	214,0	217,4	7,1	8,5	-	-	(8,2)	(8,6)	248,7	256,2
Equity in the results of investees	(8,5)	6,0	112,8	22,1	-	-	(0,0)	(0,0)	(89,0)	19,9	15,3	48,1
EBITDA (Instruction CVM 527)	205,5	212,3	483,3	193,2	24,5	34,1	(10,3)	(9,6)	(163,7)	17,2	539,2	447,3
EBITDA Margin	35,3%	36,9%	14,9%	6,3%	2,7%	3,6%	-9,0%	-7,6%	15,8%	-2,1%	14,2%	11,6%
Adjusted EBITDA	214,0	209,4	370,4	184,5	24,5	34,1	(10,3)	(9,6)	(29,7)	50,1	568,9	468,4
Adj.EBITDA Margin	36,8%	36,4%	11,4%	6,0%	2,7%	3,6%	-9,0%	-7,6%	2,9%	-6,1%	14,9%	12,1%

\*Consolidated 70% of Unigal Note: All intercompany transactions are made at arm's length basis.

<sup>\*</sup>Consolidated 70% of Unigal







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Declarations relative to business perspectives of the Company, operating and financial results and projections, and references to the growth of the Company, constitute mere forecasts and were based on Management's expectations in relation to future performance. These expectations are highly dependent on market behavior, on Brazil's economic situation, on the industry and on international markets, and are therefore subject to change.

