

For Immediate Disclosure

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CCR – CCR S.A., a publicly held company, headquartered at Av. Chedid Jafet, 222 Bloco B, 5° Andar Corporate Taxpayer's ID (CNPJ): 02.846.056/0001-9 Company Registry (NIRE): 35.300.158.334

Results for the 4th quarter of 2019

São Paulo, March 5, 2020 – CCR S.A. (CCR), one of Latin America's largest infrastructure concession groups, discloses its results for the 4^{th} quarter of 2019.

Presentation of Results

The Parent Company's Financial Statements were prepared and are being presented in accordance with the accounting practices adopted in Brazil, while the consolidated financial statements were prepared and are being presented in accordance with the accounting practices adopted in Brazil and with International Financial Reporting Standards ("IFRS"), issued by the International Accounting Standards Board ("IASB"), all of which applied consistently with the major accounting practices described in Note 2 to the Financial Statements.

Unless otherwise indicated, the financial and operating information is presented on a consolidated basis in thousands of reais, and the comparisons refer to 4Q18 and 2018.

The pro-forma information includes the proportional data of the jointly owned subsidiaries, which, as well as non-financial and other operating information, was not audited by independent auditors.

Highlights

- Consolidated traffic increased 7.8%. Excluding ViaSul, the increase was 3.0%.
- Same-basis* adjusted EBITDA grew 19.6%, accompanied by a margin of 63.9% (+2.8 p.p.).
 - Same-basis* net income totaled R\$499.2 million, 3.0% down.
- On October 15, 2019, CCR informed its shareholders that it would begin paying interim dividends of around R\$0.47 per common share on October 31, 2019.
- On February 21, 2020, CCR informed its shareholders and the market in general that the Commission responsible for the bidding process object of Concession Notice 02/2019, promoted by the Federal Government through the National Land Transportation Agency (Agência Nacional de Transportes Terrestres), declared that the Company won the bid for the concession for infrastructure and public services of recovery, operation, maintenance, monitoring, conservation, implementation of improvements, expansion and maintenance of the service level of the BR-101/SC stretch between Paulo Lopes (km 244 +680) and the border between the states of Santa Catarina and Rio Grande do Sul (km 465+100), pending award of the

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CONCESSION.

		IFRS	Proforma			
Financial Indicators (R\$ MM)	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %
Net Revenues ¹	2,233.5	2,645.0	18.4%	2,386.3	2,793.6	17.1%
Adjusted Net Revenues on the same basis ²	2,233.5	2,554.7	14.4%	2,376.7	2,703.3	13.7%
Adjusted EBIT ³	(24.4)	903.6	n.m.	44.8	975.1	n.m.
Adjusted EBIT Mg.4	-1.1%	34.2%	35.3 p.p.	1.9%	34.9%	33.0 p.p.
Adjusted EBITDA ⁵	535.3	1,500.8	180.4%	640.4	1,605.2	150.7%
Adjusted EBITDA Mg.4	24.0%	56.7%	32.7 p.p.	26.8%	57.5%	30.7 p.p.
Operating adjusted EBITDA ⁶	1,346.5	1,477.1	9.7%	1,451.5	1,581.5	9.0%
Operating adjusted EBITDA Mg. ⁴	60.3%	55.8%	-4.5 p.p.	60.8%	56.6%	-4.2 p.p.
Adjusted EBITDA on the same basis ²	1,365.1	1,633.1	19.6%	1,465.3	1,737.5	18.6%
Adjusted EBITDA Mg. on the same basis ²	61.1%	63.9%	2.8 p.p.	61.7%	64.3%	2.6 p.p.
Net Income	(307.1)	392.6	n.m.	(307.1)	392.6	n.m.
Net Income on the same basis ²	514.7	499.2	-3.0%	514.7	499.2	-3.0%
Net Debt / Adjusted EBITDA LTM (x)	2.8	2.4		2.7	2.4	
Adjusted EBITDA ⁵ / Interest and Monetary Variation (x)	1.6	5.2		1.8	5.0	

		IFRS		Proforma			
Financial Indicators (R\$ MM)	2018	2019	Chg %	2018	2019	Chg %	
Net Revenues ¹	8,136.7	9,494.4	16.7%	8,845.3	10,140.2	14.6%	
Adjusted Net Revenues on the same basis ²	7,960.1	8,656.9	8.8%	8,542.9	9,251.1	8.3%	
Adjusted EBIT ³	2,187.5	3,453.4	57.9%	2,502.3	3,736.1	49.3%	
Adjusted EBIT Mg.4	26.9%	36.4%	9.5 p.p.	28.3%	36.8%	8.5 p.p.	
Adjusted EBITDA ⁵	4,070.6	5,790.4	42.2%	4,538.0	6,206.8	36.8%	
Adjusted EBITDA Mg. ⁴	50.0%	61.0%	11.0 p.p.	51.3%	61.2%	9.9 p.p.	
Operating adjusted EBITDA ⁶	4,881.8	5,703.2	16.8%	5,349.1	6,119.6	14.4%	
Operating adjusted EBITDA Mg. ⁴	60.0%	60.1%	0.1 p.p.	60.5%	60.4%	-0.1 p.p.	
Adjusted EBITDA on the same basis ²	4,889.1	5,511.3	12.7%	5,277.9	5,896.6	11.7%	
Adjusted EBITDA Mg. on the same basis ²	61.4%	63.7%	2.3 p.p.	61.8%	63.7%	1.9 p.p.	
Net Income	782.7	1,438.3	83.8%	782.7	1,438.3	83.8%	
Net Income on the same basis ²	1,630.8	1,382.6	-15.2%	1,630.8	1,382.6	-15.2%	
Net Debt / Adjusted EBITDA LTM (x)	2.8	2.4		2.7	2.4		
Adjusted EBITDA ⁵ / Interest and Monetary Variation (x)	3.7	4.8		3.9	4.6		

Same-basis comparison

To ensure comparability of quarterly and full-year results, figures were adjusted by excluding new businesses, changes in interest and non-recurring effects.

Os negócios retirados das comparações foram:

The businesses removed from the fourth-quarter comparison were (i) ViaSul, whose concession agreement was executed in January 2019; and (ii) VLT, due to the acquisition of control in October 2019.

^{*}The same-basis adjustments are described in the same-basis comparison section.

¹ Net revenues exclude construction revenues. ² The same-basis effects are described in the same-basis comparison section.

The same-basis effects are described in the same-basis comparison section.

3 Calculated by adding net revenues, construction revenues, cost of services and administrative expenses.

4 The adjusted and operating adjusted EBIT and EBITDA margins were calculated by dividing adjusted and operating adjusted EBIT and EBITDA, respectively, by net revenues, excluding construction revenue.

5 Calculated excluding non-cash expenses: depreciation and amortization, provision for maintenance and the recognition of prepaid concession expenses.

6 In addition to non-cash expenses, non-operating, non-cash revenues and/or expenses are excluded from adjusted EBITDA.



And the businesses removed from annual comparison were (i) the businesses excluded from the fourth-quarter comparisons; (ii) ViaMobilidade, which began operating in August 2018; and (iii) San José International Airport, in which we increased our interest in October 2018.

For more details on the non-recurring effects, please refer to the costs and net income sections of the earnings releases for 1Q19, 2Q19, 3Q19 and 4Q19 and comparable 2018 periods.

The adjustments made were as follows:

Comp hasis adjustments (DC MAR)		IFF	RS		Proforma				
Same basis adjustments (R\$ MM)	4Q18	4Q19	2018	2019	4Q18	4Q19	2018	2019	
Adjusted EBITDA	535.3	1,500.8	4,070.6	5,790.4	640.4	1,605.2	4,538.0	6,206.8	
New businesses (ViaSul and VLT in the quarters and, additionally, ViaMobilidade and San José Airport in the accumulated periods)	-	-44.7	-77.9	-417.2	-4.9	-44.7	-156.4	-448.3	
Non-recurring - legal advisors	15.5	-	50.3	24.6	15.5	-	50.3	24.6	
Non-recurring - stake increase in VLT	-	-23.7	-	-52.8	-	-23.7	-	-52.8	
Non-recurring - NovaDutra (ISS)	-	122.7	-	122.7	-	122.7	-	122.7	
Non-recurring - MetrôBahia (arbitration)	-	77.9	-	77.9	-	77.9	-	77.9	
Non-recurring - Accrued conversion adjustment (Quito)	-	-	-	-34.4	-	-	-	-34.4	
Non-recurring - Labor terminations	3.1	-	34.9	-	3.1	-	34.9		
Non-recurring - MP-SP and MP-Federal	831.5	-	831.5	-	831.5	-	831.5		
Non-recurring - Aeris Remuneration (San José Airport)	-91.6	-	-91.6	-	-91.6	-	-91.6		
Non-recurring - Encouraging Collaboration Program	71.2	-	71.2	-	71.2	-	71.2	-	
Same basis adjusted EBITDA		1,633.1	4,889.1	5,511.3	1,465.3	1,737.5	5,277.9	5,896.6	

Net income	-307.1	392.6	782.7	1,438.3
New businesses (ViaSul and VLT in the quarters and, additionally, ViaMobilidade and San José Airport in the accumulated periods)	-1.6	-18.3	-19.4	-133.3
Non-recurring - legal advisors	10.2	-	33.2	16.3
Non-recurring - stake increase in VLT	-	-23.7	-	-52.8
Non-recurring - NovaDutra (ISS)	-	97.1	-	97.1
Non-recurring - MetrôBahia (arbitration)	-	51.4	-	51.4
Non-recurring - Accrued conversion adjustment (Quito)	-	-	-	-34.4
Non-recurring - Labor terminations	2.1	-	23.1	-
Non-recurring - MP-SP and MP-Federal	831.5	-	831.5	-
Non-recurring - Aeris Remuneration (San José Airport)	-91.6	-	-91.6	-
Non-recurring - Encouraging Collaboration Program	71.2	-	71.2	-
Same basis net income	514.7	499.2	1,630.8	1,382.6



Gross Revenues (excluding construction revenues)

Toll Gross Revenue (R\$ 000)	4Q18	4Q19	Chg %	2018	2019	Chg %
AutoBAn	551,206	599,726	8.8%	2,144,831	2,258,561	5.3%
NovaDutra	367,407	379,191	3.2%	1,350,917	1,429,118	5.8%
RodoNorte	180,360	203,591	12.9%	738,004	795,129	7.7%
ViaLagos	34,415	35,660	3.6%	122,838	129,035	5.0%
ViaOeste	249,406	270,119	8.3%	993,618	1,025,072	3.2%
RodoAnel Oeste	67,254	72,377	7.6%	262,496	276,843	5.5%
SPVias	168,696	174,977	3.7%	646,599	684,751	5.9%
MSVia	75,406	71,062	-5.8%	293,626	291,394	-0.8%
ViaSul	-	50,942	n.m	-	160,148	n.m
Total	1,694,150	1,857,645	9.7%	6,552,929	7,050,051	7.6%
% of Total Revenues	69.9%	65.0%	-4,9 p.p.	73.9%	68.5%	-5,4 p.p.
% of Eletronic means of collection	67.5%	69.7%	2,2 p.p.	68.0%	69.4%	1,4 p.p.

Ancillary Gross Revenue ¹	4Q18	4Q19	Chg %	2018	2019	Chg %
Total Ancillary Gross Revenue	37,310	38,969	4.4%	125,638	124,919	-0.6%
% of Total Revenues	1.5%	1.4%	-0,1 p.p.	1.4%	1.2%	-0,2 p.p.

Other Gross Revenues	4Q18	4Q19	Chg %	2018	2019	Chg %
Barcas ¹	32,861	38,596	17.5%	133,023	147,404	10.8%
Curaçao	38,967	46,123	18.4%	133,361	169,101	26.8%
Metrô Bahia ¹	145,767	284,104	94.9%	502,168	692,481	37.9%
Samm	25,165	29,290	16.4%	99,799	106,354	6.6%
BH Airport	77,925	87,503	12.3%	306,512	322,384	5.2%
TAS	90,354	109,009	20.6%	306,763	379,064	23.6%
ViaQuatro ¹	132,571	155,492	17.3%	534,846	597,299	11.7%
San José (Aeris)	67,993	65,235	4.1%	67,993	265,730	290.8%
VLT ^{1 2}	-	44,905	n.m.	-	44,905	n.m.
ViaMobilidade - Linhas 5 e 17	80,586	98,962	22.8%	106,897	390,398	265.2%
Total	692,189	959,219	38.2%	2,191,362	3,115,120	42.2%
% of Total Revenues	28.6%	33.6%	5,0 p.p.	24.7%	30.3%	5,6 p.p.
Total Gross Operating Revenue	2,423,649	2,855,833	17.8%	8,869,929	10,290,090	16.0%

Construction Gross Revenue	4Q18	4Q19	Chg %	2018	2019	Chg %
Total	343,194	333,963	-2.7%	1,579,115	1,096,416	-30.6%

¹Includes ancillary revenues. A portion of Metrò Bahia's revenues does not come from tariffs and refers to the booking of financial assets (reversal of the present value adjustment) and/or revenues from demand risk mitigation. This non-tariff revenues totaled R\$200.0 million in 4Q19, versus R\$75.3 million in 4Q18. In VLT, these non-tariff revenues totaled R\$24.1 million in 4Q19. In ViaMobilidade – Lines 5 and 17, mitigation revenues totaled R\$10 million in 4Q19, versus R\$19.0 million in 4Q18.

² VLT's results have been consolidated in every line as from October 2019, when CCR took over the concessionaire. VLT's results were consolidated under the equity method until 3Q19.



Gross revenues of the jointly owned subsidiaries recorded under equity income are shown below, as additional information.

Gross Operating Revenue of Jointly Controlled Companies ¹	4Q18	4Q19	Chg %	2018	2019	Chg %
Renovias	45,802	48,859	6.7%	177,524	185,960	4.8%
Quito (Quiport)	82,343	80,544	-2.2%	319,654	339,932	6.3%
ViaRio	25,130	26,498	5.4%	91,073	102,225	12.2%
Total ²	153,275	155,901	1.7%	588,251	628,117	6.8%

^{1 -} Proportional interest including ancillary revenues and excluding construction revenues.

^{2 –} Does not include eliminations.

Concessionaires Performance	4Q18					
	4010	4Q19	Chg %	2018	2019	Chg %
Traffic - Equivalent Vehicles ¹						
AutoBAn	65,647,239	68,423,245	4.2%	259,694,106	262,871,665	1.2%
NovaDutra	33,634,356	34,620,458	2.9%	128,195,216	130,771,266	2.0%
RodoNorte	20,599,787	21,917,524	6.4%	85,824,707	86,427,853	0.7%
ViaLagos ²	2,062,058	2,135,390	3.6%	7,818,458	7,993,956	2.2%
ViaOeste	28,876,490	29,915,637	3.6%	115,909,265	115,833,887	-0.1%
RodoAnel Oeste	33,734,629	34,556,428	2.4%	131,552,987	135,289,819	2.8%
SPVias ²	15,977,513	15,704,961	-1.7%	62,408,381	63,144,671	1.2%
MSVia	11,435,477	10,825,998	-5.3%	44,696,777	44,275,744	-0.9%
ViaSul	-	11,605,354	n.m.	-	36,504,094	n.m.
Consolidated ³	240,844,039	259,620,630	7.8%	952,009,161	998,946,841	4.9%
Average Toll Paid (in R\$ / Equivalent Vehicle) ⁴			4.004			4.00/
AutoBAn	8.40	8.76	4.3%	8.26	8.59	4.0%
NovaDutra	10.92	10.95	0.3%	10.54	10.93	3.7%
RodoNorte	8.76	9.29	6.1%	8.60	9.20	7.0%
ViaLagos ²	16.69	16.70	0.1%	15.71	16.14	2.7%
ViaOeste	8.64	9.03	4.5%	8.57	8.85	3.3%
RodoAnel Oeste SPVias ²	1.99 10.56	2.09 11.14	5.0%	2.00	2.05	2.5%
MSVia	6.59		5.5%	10.36 6.57	10.84 6.58	4.6%
viaSul	6.59	6.56 4.39	-0.5%	0.57		0.2%
	7.02		n.m.	-	4.39	n.m.
Consolidated ³	7.03	7.16	1.8%	6.88	7.06	2.6%
Additional information - Renovias and ViaRio ⁵	4Q18	4Q19	Chg %	2018	2019	Chg %
Traffic - Equivalent Vehicles ¹						
Renovias	5,550,212	5,714,268	3.0%	21,770,402	22,095,940	1.5%
ViaRio	3,441,284	3,516,968	2.2%	12,769,407	13,624,765	6.7%
Average Toll Paid (in R\$ / Equivalent Vehicle) ⁴						
Renovias	7.82	8.13	4.0%	7.67	7.97	3.9%
ViaRio	7.30	7.50	2.7%	7.13	7.47	4.8%

^{1 -} Vehicle Equivalents is a measure calculated by adding heavy vehicles (commercial vehicles such as trucks and buses), multiplied by the number of axles charged, to light vehicles. One light vehicle is

^{1 -} Vehicle Equivalents is a lineasity described by adainst incurs (some equivalent to one axle of a heavy vehicle.
2 - In CCR's consolidated figures, the traffic volume of ViaOeste, which only collects one-way tolls, is doubled in order to adjust it to the concessionaires that adopt bidirectional collections This procedure is, based on the fact that the one-way tariffs already include the return trip costs.
3 - The average tariff is calculated by dividing toll revenues by the total number of vehicle equivalents of each concessionaire and the consolidated figure.
4 - The number of vehicle equivalents at Renovias and ViaRio refers to the interests of 40% and 66.66%, respectively. Toll collection in ViaRio loops began on February 15, 2018.



The suspended axle exemption caused a loss in toll revenues (including the proportional revenues of Renovias and ViaRio) of approximately R\$84.3 million in 4Q19 and R\$476.4 million since the beginning of the exemption, in May 2018. The revenue loss has been reported since our 2Q18 earnings release.

However, it is worth noting that said exemption is subject to the economic and financial balancing of the agreements and the forms of compensation are being discussed with the Granting Authorities.

Traffic at Concessionaires – Mix Breakdown

	4	Q18	4	Q19
Equivalent Vehicles	Light	Commercial	Light	Commercial
AutoBAn	49.5%	50.5%	49.1%	50.9%
NovaDutra	36.7%	63.3%	36.9%	63.1%
RodoNorte	25.6%	74.4%	25.3%	74.7%
ViaLagos	82.2%	17.8%	81.3%	18.7%
ViaOeste	62.0%	38.0%	62.4%	37.6%
Renovias	57.1%	42.9%	56.9%	43.1%
RodoAnel Oeste	57.2%	42.8%	56.7%	43.3%
SPVias	35.3%	64.7%	36.1%	63.9%
MSVia	23.2%	76.8%	24.9%	75.1%
ViaRio	91.4%	8.6%	92.0%	8.0%
ViaSul	-	-	60.8%	39.2%
CCR proforma ¹ Consolidated	49.2%	50.8%	49.8%	50.2%

^{1 -} Includes Renovias' and ViaRio's traffic.

Urban Mobil	Jrban Mobility (full operating data)														
	١	/iaQuatro		Me	Metrô Bahia		VLT		ViaMobilidade - Lines 5 and 17			Total			
Transported passengers	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %
Integrated Passengers	47,196,695	51,417,925	8.9%	-	-	-	-	-	-	-	-	-	47,196,695	51,417,925	8.9%
Exclusive Passengers	5,170,495	7,169,374	38.7%	-	-	-	-	-	-	-	-	-	5,170,495	7,169,374	38.7%
Total	52,367,190	58,587,299	11.9%	25,141,951	28,600,267	13.8%	4,805,598	6,839,528	42.3%	34,783,321	44,472,948	27.9%	117,098,060	138,500,042	18.3%
Average Toll Paid	2.28	2.40	5.3%	2.42	2.56	5.8%	2.57	2.73	6.2%	1.78	1.87	4.9%	2.35	2.35	0.0%
Average daily demand	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %
Weekday	743,591	774,544	4.2%	315,575	361,755	14.6%	74,469	103,775	39.4%	478,154	589,725	23.3%	1,611,789	1,829,799	13.5%
Saturday	385,307	386,454	0.3%	218,469	236,209	8.1%	21,539	26,210	21.7%	268,085	327,607	22.2%	893,400	976,480	9.3%
Sunday	200,556	227,017	13.2%	113,378	127,211	12.2%	12,808	15,586	21.7%	156,759	191,249	22.0%	483,501	561,063	16.0%

 $^{^{\}mbox{\scriptsize 1}}$ Only tariff revenues are considered in the average tariff calculation.

<u>ViaQuatro</u> - The number of passengers transported was positively impacted by the opening of the Morumbi station on October 27, 2018.

<u>Metrô Bahia</u> - Higher demand was chiefly influenced by marketing campaigns designed to attract new users, with the support of positive media, showcasing the quality of the services rendered by the concessionaire.

<u>VLT</u> - The increase in demand between the periods was chiefly due to the beginning of operations at Line 3 in October 2019.



<u>ViaMobilidade Lines 5 and 17</u> - On August 4, 2018, Line 5 began operating between Capão Redondo and Moema, with 12 stations. On August 31, 2018, the AACD Servidor station was opened. On September 28, 2018, another three stations began operating: Hospital São Paulo, Chácara Klabin and Santa Cruz. Campo Belo, the last station of Line 5, began operating on April 8, 2019.

Barcas

Lines		Number of Passengers				
Route	Fare	4Q18	4Q19	Chg %		
Rio - Niterói	R\$ 6.30	3,845,137	4,488,703	16.7%		
Rio - Charitas	R\$ 17.60	391,184	433,231	10.7%		
Rio - Paquetá	R\$ 6.30	340,599	352,793	3.6%		
Rio - Cocotá	R\$ 6.30	127,112	143,423	12.8%		
Angra - Ilha Grande - Mangaratiba	R\$ 16.70	40,525	47,935	18.3%		
Total		4,744,557	5,466,085	15.2%		
Average Toll Paid		6.93	7.06	1.9%		

The changes in the number of passengers transported were mainly due to: (i) works at Av. Brasil, which decreased road traffic and consequently boosted the performance of the Rio – Niterói and Rio – Cocotá lines; (ii) favorable weather conditions, increasing demand for the Angra – Ilha Grande – Mangaratiba line; and (iii) the launch of the Bus Rapid Service in Niterói, with an exclusive lane from the ocean region to Charitas, facilitating transfer to the station.

Airports (full operating data)

	Quito In	ternational	Airport	San José International Airport Curação International Airport				BH Airport				
Total Passengers (Boarding '000)	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %
International	274	255	-6.9%	585	617	5.5%	140	134	-4.3%	59	46	-22.0%
Domestic	363	329	-9.4%	-	-	-	40	39	-2.5%	1,338	1,401	4.7%
Total	637	585	-8.2%	585	617	5.5%	180	173	-3.9%	1,397	1,447	3.6%
Total ATM ¹ (Takeoffs) ²	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %
Total	7,524	7,872	4.6%	8,956	9,561	6.8%	4,786	4,652	-2.8%	10,865	12,839	18.2%
Total <i>MTOW</i> ('000 per ton) ³	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %
Total	676	711	5.2%	517	532	2.9%	198	181	-8.6%	643	779	21.1%

^{1 -} International and domestic ATMs generate revenues at Quito Airport. At San José and Curação airports, none of the ATMs generates revenues.

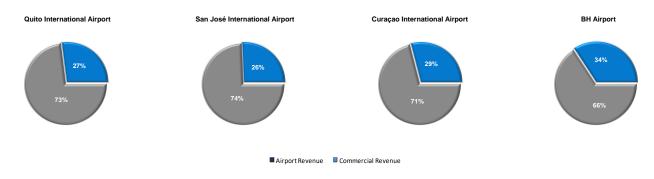
Air Traffic Movement.
 Assimum Takeoff Weight.

	Quito International Airport ¹						Aero	porto Intl. de San	José²
A		International	al Domestic			International			
Average rates in US\$	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %
Boarding/PAX	49.8	49.4	-0.9%	13.8	14.0	1.9%	29.4	29.4	0.1%
Use of infraestructure/ton	23.6	22.6	-4.3%	5.6	4.9	-11.2%	5.5	5.0	-9.4%
Boarding bridges/ATM³	295.8	292.6	-1.1%	523.9	534.8	2.1%	38.0	27.3	-28.0%



		Curação International Airport							ВН А	irport		
Average rates in US\$	Internacional Domestic			Internacional			Domestic					
	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %
Boarding/PAX	38.5	42.2	9.6%	14.5	23.1	59.3%	53.5	55.7	4.1%	30.2	32.0	6.0%
Use of infraestructure/ton	4.8	7.6	58.3%	4.8	6.6	37.5%	-	-	-	-	-	-
Boarding bridges/ATM³	407.9	239.8	-41.2%	549.1	535.4	-2.5%	-	-	-	-	-	-
Revenues from landing and parking fees/MT	-	-	-	-	-	-	45.1	45.6	1.2%	10.8	11.9	10.8%

4Q19 Revenue Mix



The changes in the operating data presented above were chiefly due to the following factors:

Quito International Airport - Traffic decreased, mainly as a consequence of the general strike that took place in Ecuador in October 2019.

San José International Airport - The number of passengers increased, chiefly due to the positive performance of South American companies.

Curação International Airport - International traffic decreased, chiefly due to a reduction in American Airlines and Avianca flights. Domestic traffic fell as a result of a decline in Insel's operations.

BH Airport - The number of domestic passengers increased, chiefly due to the offer of Azul flights to Rio de Janeiro, Montes Claros, Salvador and Ipatinga. The decline in the number of international passengers was mainly due to a reduction in flights to Buenos Aires.

^{1 -} The tariff for the use of international infrastructure is the same as the tariff for cargo and others at Quito International Airport.
2 - Tariffs for San José International Airport do not exclude the 35.2% government interest. Revenues shown in the chart of revenues of jointly owned subsidiaries are net of this interest. This airport does not include revenues from domestic passenger boarding fees. 3 - Air Traffic Movement.



Total Costs

Between 4Q18 and 4Q19, total costs fell 20.2% to R\$2,075.4 million. In the same comparison, same-basis cash costs increased 5.5% (consumer price index – IPCA of 4.3% in the period), to R\$922.4 million.

Costs (R\$ MM)				Same basis			
	4Q18	4Q19	Chg %	4Q18	4Q19	Chg %	
Total Costs	(2,601.1)	(2,075.4)	-20.2%	(1,763.0)	(1,697.1)	-3.7%	
Depreciation and Amortization	(432.1)	(522.4)	20.9%	(432.1)	(516.6)	19.6%	
Anticipated Expenses	(69.7)	(69.7)	n.m.	(69.7)	(69.7)	0.0%	
Construction Costs	(337.6)	(333.1)	-1.3%	(329.3)	(183.2)	-44.4%	
Maintenance Provision	(57.9)	(5.2)	-91.0%	(57.9)	(5.2)	-91.0%	
Third-Party Services	(314.0)	(365.5)	16.4%	(298.5)	(337.4)	13.0%	
Concession Fee Costs	(25.8)	(28.7)	11.2%	(25.8)	(28.7)	11.2%	
Personnel Costs	(351.1)	(360.5)	2.7%	(347.9)	(342.6)	-1.5%	
Other Costs	(1,012.9)	(390.3)	-61.5%	(201.7)	(213.7)	5.9%	
Cash costs				(874.0)	(922.4)	5.5%	

Total costs = cost of services + administrative expenses + other operating expenses and revenues.

The main reasons for variations between 4Q18 and 4Q19 are detailed below:

Depreciation and Amortization increased 20.9% (R\$90.3 million). ViaSul and VLT accounted for an expense of R\$5.7 million in 4Q19. On the same comparison basis, the 19.6% increase was chiefly due to the fact that RodoNorte's and Nova Dutra's concession agreements are nearing their end and to the completion of investments in San José International Airport.

Prepaid Expenses remained stable in the quarterly comparison, reflecting the booking of fixed concession fees paid in advance at AutoBAn, RodoAnel Oeste, ViaOeste and ViaLagos, which were appropriated to profit or loss during the remaining period of the concessions.

Construction Costs decreased 1.3% (R\$4.5 million). ViaSul and VLT recorded an expense of R\$150 million in 4Q19 and ViaSul recorded an expense of R\$8.2 million in 4Q18. On the same comparison basis, the 44.4% decline was mainly due to lower investments in San José International, ViaQuatro, Metrô Bahia, NovaDutra and RodoNorte (Please refer to the CAPEX section for information on 4Q19 investments).

Provision for Maintenance: The amounts were provisioned in accordance with the frequency of maintenance works, cost estimates and the corresponding calculation of present value. The 91.0% (R\$52.7 million) decline in 4Q19 was due to the partial reversal of the amount previously provisioned in NovaDutra, as a result of a study on pavement conditions. In addition, the amount provisioned in RodoNorte increased.

Third-party Services increased 16.4% (R\$51.5 million). ViaSul and VLT accounted for an expense of R\$15.4 million in 4Q19. There were also non-recurring expenses of R\$12.6 million in payments related to legal consultation on an



arbitration proceeding initiated by a supplier of Metrô Bahia in 4Q19. On the same comparison basis, there was a 13.0% increase as a result of higher demand for routine maintenance services in NovaDutra, ViaOeste and MSVia.

Concession Costs increased 11.2% (R\$2.9 million), reflecting the rise in variable concessions fees as a result of greater traffic and a higher number of passengers transported.

Personnel Costs increased 2.7% (R\$9.4 million). Expenses of R\$17.9 million were incurred at ViaSul and VLT in 4Q19. There were also non-recurring expenses of R\$3.1 million related to Grupo CCR severance costs in 4Q18. On the same comparison basis, the 1.5% reduction was mainly due to staff restructuring in AutoBAn, CPC, Metrô Bahia and BH Airport.

Other (materials, insurance, rent, marketing, trips, electronic means of payment, fuel and other general expenses) fell 61.5% (R\$622.6 million). Expenses of R\$12.3 million were incurred at ViaSul and VLT in 4Q19. In 4Q18, non-recurring effects reached R\$739.9 million (please refer to the 4Q18 earnings release for further details). In 4Q19, there were the following non-recurring effects: (i) an interest increase in VLT, from 50.40% to 66.95%, generating negative goodwill of +R\$23.7 million in CIIS; (ii) the payment of R\$65.3 million related to a non-arbitration agreement entered into with a supplier of Metrô Bahia; and (iii) services tax ("ISS") expenses of R\$122.7 million in NovaDutra related to ISS not withheld, due to the unexpected final outcome of the lawsuit over this matter. The contract was therefore rebalanced as per the Notice to the Market released on January 3, 2020. On the same comparison basis, this figure rose 5.9%.



EBITDA

EBITDA Reconciliation (R\$ MM)	4Q18	4Q19	Chg %	2018	2019	Chg %
Net Income	(307.1)	392.6	n.m.	782.7	1,438.3	83.8%
(+) Income Tax and Social Contribution	159.9	218.2	36.5%	733.8	881.2	20.1%
(+) Net Financial Results	276.7	328.7	18.8%	979.4	1,239.9	26.6%
(+) Depreciation and Amortization	432.1	522.4	20.9%	1,468.4	1,942.0	32.3%
EBITDA (a)	561.7	1,461.8	160.2%	3,964.3	5,501.2	38.8%
EBITDA Mg. (a)	21.8%	49.1%	27.3 p.p.	40.8%	51.9%	11.1 p.p.
(+) Anticipated expenses (b)	69.7	69.7	n.m.	219.9	278.6	26.7%
(+) Maintenance provision (c)	57.9	5.2	n.m.	194.8	116.4	-40.2%
(-) Equity Income	(35.5)	(29.3)	-17.5%	(161.9)	(94.0)	-41.9%
(+) Minority Interest	(118.4)	(6.6)	-94.4%	(146.6)	(11.8)	-92.0%
Adjusted EBITDA	535.3	1,500.8	180.4%	4,070.6	5,790.4	42.2%
Adjusted EBITDA Mg. (d)	24.0%	56.7%	32.7 p.p.	50.0%	61.0%	11.0 p.p.

- (a) Calculation in accordance with CVM Instruction 527/2012, which consists of net income adjusted for the net financial result, income tax and social contribution expenses and depreciation and amortization costs and expenses.
- (b) Refers to the recognition of prepayments related to the concession, which are adjusted, given that they constitute a non-cash item in the interim financial information.

 (c) The provision for maintenance is adjusted, given that it refers to estimated future expenditures from periodic maintenance in CCR's investees and constitutes a non-cash item in the interim financial information.
- (d) The adjusted and operating adjusted EBITDA margin was calculated excluding construction revenues, as required by IFRS, with a counter-entry impacting total costs.

Net Financial Result

Net Financial Result (R\$ MM)	4Q18	4Q19	Chg %	2018	2019	Chg %
Net Financial Result	(276.7)	(328.7)	18.8%	(979.5)	(1,239.9)	26.6%
- Income from Hedge Operation	8.2	7.2	-12.2%	17.6	63.6	261.4%
- Monetary Variation on Loans, Financing and Debentures	(38.8)	(19.7)	-49.2%	(189.6)	(141.1)	-25.6%
- Exchange Rate Variation on Loans, Financing, Debentures, Derivatives and Suppliers	7.7	1.0	-87.0%	9.2	(35.1)	n.m.
- Monetary Variation on Liabilities related to the Granting Power	(31.5)	(13.9)	-55.9%	(105.1)	(77.5)	-26.3%
- Present Value Adjustment of Maintenance Provision and Liabilities related to the Granting Power	(22.9)	(15.3)	-33.2%	(104.3)	(72.5)	-30.5%
- Interest on Loans, Financing and Debentures	(332.5)	(304.8)	-8.3%	(1,310.9)	(1,245.4)	-5.0%
- Capitalization on Loans	46.9	41.5	-11.5%	446.0	177.6	-60.2%
- Investment Income and Other Income	60.9	38.9	-36.1%	290.4	234.4	-19.3%
- Fair Value of Loans and Debentures	7.2	(1.2)	n.m.	44.0	19.1	-56.6%
- Others	18.1	(62.4)	n.m.	(76.8)	(162.9)	112.1%

Other: Commissions, fees, taxes, fines and interest on taxes

Key indicators	4Q18	4Q19	2018	2019
Average annual CDI	6.40%	4.98%	6.48%	5.94%
IGP-M	-0.68%	3.09%	7.55%	7.31%
IPCA	0.39%	1.77%	3.75%	4.31%
Average annual TJLP	6.98%	5.57%	6.72%	6.20%
Average Exchange (R\$ - US\$)	3.81	4.11	3.65	3.94

ViaQuatro has Non-Deliverable Forwards (NDFs) to hedge against the impact of the exchange variation applied to the supply of rolling stock. NovaDutra has swap agreements, fully swapping the debt flow from IPC-A + 6.4035% p.a. to a percentage of the CDI rate. SPVias has swap agreements, fully swapping the debt flow from IPC-A + 6.38% p.a. to a percentage of the CDI rate.



The main reasons for the variations reported in 4Q19 are detailed below:

The 12.2% decline in gains from hedge operations mainly reflected the settlement of ViaQuatro's Libor options.

The monetary variation on loans, financing and debentures declined 49.2%, mainly due to a decrease in AutoBAn's inflation-indexed debt.

The negative impact of the foreign exchange variation on gross debt, derivatives and suppliers was chiefly due to the settlement of ViaQuatro's Libor options.

The "monetary variation on liabilities related to the granting power" line includes the monetary variation (IPC-A) on the BH Airport concession fee of R\$13.9 million in 4Q19, versus R\$31.5 million in 4Q18. This decline was due to lower IPC-A, of 0.57% between September and November 2019, versus 0.72% in the same period in 2018, which were the periods considered to restate the concession balance in 4Q19 and 4Q18, respectively.

Adjustments to present value of the provision for maintenance and liabilities related to the granting power moved down 33.2%, chiefly due to reductions in the balance sheet.

The "Interest on loans, financing and debentures" line fell 8.3% due to the decrease in the average CDI rate (-1.42 p.p.). This effect was partially offset by the 11.8% increase in the debt balance.

The "loan costs capitalization" line decreased 11.5%, chiefly due to lower construction volume in MSVia.

The "investment income and other income" line fell 36.1% between 4Q18 and 4Q19, mainly due to the 1.42 p.p. reduction in the Selic rate in the period.

The decrease in the "fair value of hedge operations" line chiefly reflected the settlement of hedge operations for AutoBAn's fifth debenture issue, carried out in October 2018, and ViaOeste's fifth debenture issue, carried out in September 2019.

The "other financial revenues and expenses" line changed mainly due to (i) a R\$41.5 million positive effect in SPVias in 4Q18 (please refer to the 4Q18 earnings release for further details) and (ii) interest and fines of R\$24.5 million related to ISS in Nova Dutra (please refer to the explanation in the "total costs" section).

Net Income

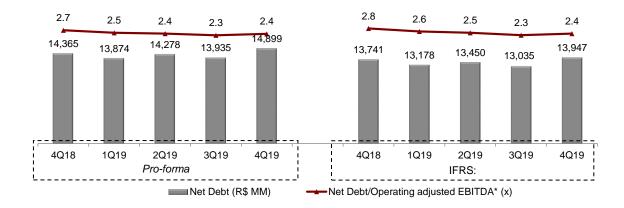
Consolidated net income totaled R\$392.6 million in 4Q19. Same-basis¹ net income totaled R\$499.2 million, 3.0% down.

¹ The same-basis effects are described in the same-basis comparison section.



Indebtedness

Consolidated net debt (IFRS) stood at R\$13.9 billion in December 2019, while the net debt/LTM operating adjusted EBITDA ratio came to 2.4x, as shown below.



^{*}Non-cash and non-operating costs are excluded from the operating adjusted EBITDA calculation.

In 4Q19, funding and rollover of the subsidiaries and jointly owned subsidiaries were as follows:

Company	Issuance	Amount (R\$MM)	Debt	Cost	Maturity
AutoBAn	oct/19	770	Debenture	CDI + 1,20%	oct/26
BH Airport	nov/19	14	BNDES	TJLP + 2,31%	dec/35
CPC	dec/19	700	Debenture	CDI + 1,50%	oct/31
CCR	dec/19	800	Debenture	CDI + 1,80%	dec/25
Total		2,284			

Evolution of Indebtedness

(R\$ MM)	Dec/18	Sep/19	Dec/19
Gross Debt ¹	17,025.8	16,955.1	19,030.8
% Real-Denominated	93%	92%	94%
% Foreign Currency-Denominated	7%	8%	6%
Short Term	2,988.1	3,056.8	4,050.0
% Real-Denominated	99%	93%	95%
% Foreign Currency-Denominated	1%	7%	5%
Long Term	14,037.7	13,898.3	14,980.8
% Real-Denominated	91%	92%	93%
% Foreign Currency-Denominated	9%	8%	7%
Cash, Equivalents and Financial Investments	3,021.6	3,702.1	4,992.0
Receivable/Payable Swap Settlements ²	263.6	217.8	91.9
Net Debt	13,740.6	13,035.2	13,947.0

^{1 -} Gross debt excludes transaction costs incurred during the structuring of the respective financial instruments and is measured at fair value, when applicable.

2 - On December 30, 2019, the adjustment of swaps receivable was mainly due to the period's exchange variation, as well as the variation in

the CDI rate.



Debt Breakdown¹

Debt Breakdown (R\$ MM) - Not Hedged	Index	Average Cost p.a.	Dec/19	%
BNDES	TJLP	TJLP + 2.0% - 4.0% p.a.	5,551.7	29.0%
Local Bond, Credit Deposit and others	CDI	106.2% - 120.0% of CDI, CDI + 0.6% - 2.3% p.a.	9,592.0	50.0%
Local Bond	IPCA	IPCA + 4.5% - 7.3% p.a.	2,756.6	14.4%
Dolar	USD	LIBOR 6M + 2.0% - 3.8% p.a. / 4.2% p.a 7.3% p.a.	1,233.3	6.4%
Other	Pre fixed	16.5% p.a.	36.4	0.2%
Total			19,170.0	100.0%

Debt Breakdown (R\$ MM) - Hedged	Index	Average Cost p.a. Dec	/19 %
BNDES	TJLP	TJLP + 2.0% - 4.0% p.a.	5,551.7 29.0%
Local Bond, Credit Deposit and others	CDI	94.9% - 120.0% of CDI, CDI + 0.6% - 2.3% p.a.	0,004.4 52.2%
Local Bond	IPCA	IPCA + 4.5% - 7.3% p.a.	2,344.2 12.2%
Dolar	USD	LIBOR 6M + 2.0% - 3.8% p.a. / 4.2% p.a 7.3% p.a.	1,233.3 6.4%
Other	Pre fixed	16.5% p.a.	36.4 0.2%
Total		1!	9,170.0 100.0%

^{1 -} Amounts do not exclude transaction costs and are not measured at fair value.

As additional information, on December 31, 2019, the net exposure in U.S. dollars of companies with revenues in Brazilian reais was US\$21.1 million, referring to ViaQuatro's and Metrô Bahia's supply. In the same period, pro-forma gross debt came to R\$20.2 billion.

Debt Amortization Schedule¹

Debt Amortization Schedule						
Years	R\$ MM	% Total				
2020	4,062.8	21%				
2021	3,193.2	16%				
2022	2,433.6	13%				
2023	1,298.5	7%				
From 2024	8,181.9	43%				
Total	19,170.0	100%				

¹ Amounts do not exclude transaction costs and are not measured at fair value.



Capex and Maintenance

		Ir	ntangible and	Fixed Asse	ts		Perfo Mainte		Financia		Tota	-1
DC MARK (0/400)	Improv	ements	Equipments	and Others	Tot	al	Maintena	nce Cost	Financia	I ASSET	IOta	
R\$ MM (%100)	4Q19	2019	4Q19	2019	4Q19	2019	4Q19	2019	4Q19	2019	4Q19	2019
NovaDutra	4.6	51.4	2.0	6.2	6.6	57.6	27.4	125.4	0.0	0.0	34.0	183.0
ViaLagos	0.1	0.5	1.5	2.9	1.6	3.4	1.2	3.9	0.0	0.0	2.8	7.3
RodoNorte	102.2	382.4	0.5	4.0	102.7	386.4	28.6	94.2	0.0	0.0	131.3	480.6
AutoBAn	3.9	13.3	2.1	7.9	6.0	21.2	0.0	0.0	0.0	0.0	6.0	21.2
ViaOeste	3.1	10.5	1.8	3.9	4.9	14.4	0.0	0.0	0.0	0.0	4.9	14.4
ViaQuatro	14.3	45.1	6.8	8.6	21.1	53.7	0.0	0.0	0.0	0.0	21.1	53.7
RodoAnel Oeste	9.8	48.5	4.0	7.4	13.8	55.9	0.0	0.0	0.0	0.0	13.8	55.9
Samm	23.5	33.6	9.5	17.7	33.0	51.3	0.0	0.0	0.0	0.0	33.0	51.3
SPVias	6.8	14.9	2.3	8.7	9.1	23.6	18.7	95.0	0.0	0.0	27.8	118.6
San José - Aeris	31.5	149.9	0.8	5.0	32.3	154.9	0.0	0.0	0.0	0.0	32.3	154.9
CAP	8.8	25.1	0.0	0.0	8.8	25.1	0.0	0.0	0.0	0.0	8.8	25.1
Barcas	0.1	0.4	0.3	0.4	0.4	0.8	0.0	0.0	0.0	0.0	0.4	0.8
Metrô Bahia	(7.9)	31.4	0.6	1.1	(7.3)	32.5	0.0	0.0	(16.7)	7.1	(24.0)	39.6
BH Airport	13.9	62.6	0.8	4.2	14.7	66.8	0.0	0.0	0.0	0.0	14.7	66.8
MSVia	9.2	21.8	1.7	4.7	10.9	26.5	0.0	0.0	0.0	0.0	10.9	26.5
TAS	0.0	0.6	0.4	4.9	0.4	5.5	0.0	0.0	0.0	0.0	0.4	5.5
ViaMobilidade - Lines 5 and	15.5	54.4	1.3	6.8	16.8	61.2	0.0	0.0	0.0	0.0	16.8	61.2
ViaSul	142.3	254.4	29.7	64.9	172.0	319.3	0.0	0.0	0.0	0.0	172.0	319.3
Concess VLT	0.7	0.7	0.2	0.2	0.9	0.9	0.0	0.0	0.0	0.0	0.9	0.9
Others ²	8.5	7.2	4.4	15.0	12.9	22.2	0.0	(1.0)	0.0	0.0	12.9	21.2
Consolidated	390.9	1,208.7	70.7	174.5	461.6	1,383.2	75.9	317.5	(16.7)	7.1	520.8	1,707.8

1 - The investments made by the Company, which will be reimbursed by the Granting Authority as monetary consideration or contribution, are recorded under financial assets.

In 4Q19, investments (including financial assets) and maintenance expenditures totaled R\$520.8 million. The concessionaires which most invested in the quarter were ViaSul, RodoNorte, NovaDutra and Samm.

In ViaSul, disbursements were mainly due to equipment acquisition and pavement recovery and signage services. RodoNorte's investments were mainly allocated to duplications and restoration works in multiple stretches. In NovaDutra, safety projects were carried out. Samm invested in fiber optics and equipment.

In 4Q19, Metrô Bahia received R\$86.9 million related to investments and considerations (R\$30.5 million and R\$56.4 million, respectively) from the granting authority.

In the same period, VLT received R\$9.8 million related to capital considerations from the granting authority for 100% of the concessionaire.

As additional information, investments in jointly owned subsidiaries were as follows:

^{2 -} Includes CCR, CPC and eliminations.



	Jointly owned Intangible and Fixe				xed Asset	s	perfo	Jointly owned performed Proforma Financial Asset 1		Proforma Financial Asset ¹		al
50.00	Improve	ements	Equipme Oth		Tot	tal	Maintena	nce Cost	Financial Asset			
R\$ MM	4Q19	2019	4Q19	2019	4Q19	2019	4Q19	2019	4Q19	2019	4Q19	2019
Renovias (40%)	0.4	0.7	0.8	1.9	1.2	2.6	0.0	0.0	0.0	0.0	1.2	2.6
Quito - Quiport (46,5%)	32.9	69.6	2.9	7.2	35.8	76.8	0.0	0.0	0.0	0.0	35.8	76.8
ViaRio (66,66%)	1.3	2.1	0.6	2.7	1.9	4.8	0.0	0.0	0.0	0.0	1.9	4.8
Consolidated	34.6	72.4	4.3	11.8	38.9	84.2	0.0	0.0	0.0	0.0	38.9	84.2

^{1 -} The investments made by the Company, which will be reimbursed by the granting authority as monetary consideration or contribution, are recorded under financial assets.

In 4Q19, the jointly owned subsidiaries' investments and maintenance expenditures totaled R\$38.9 million.

The following table details estimated investment and maintenance totals for 2020. The figures include eventual service contingent investments and cases being discussed for reestablishing the financial balance.

2020 (E) - R\$ MM	Estimated investments	Maintenance Costs	Total
RodoNorte (100%)	465.9	57.8	523.7
ViaSul	326.6	0.0	326.6
San José - Aeris (100%)	203.6	0.0	203.6
Metrô Bahia	93.7	0.0	93.7
Quito - Quiport (46,5%)	132.3	0.0	132.3
NovaDutra	63.8	20.7	84.5
RodoAnel Oeste (100%)	100.5	0.0	100.5
ViaOeste	189.4	0.0	189.4
ViaQuatro (100%)	98.9	0.0	98.9
BH Airport (100%)	52.9	0.0	52.9
ViaMobilidade	110.1	0.0	110.1
MSVia	60.9	0.0	60.9
AutoBAn	62.7	0.0	62.7
SPVias	37.3	18.2	55.5
SAMM	45.6	0.0	45.6
Curaçao - CAP (100%)	21.3	0.0	21.3
VLT (66%)	110.0	0.0	110.0
TAS (100%)	9.6	0.0	9.6
ViaLagos	7.8	6.9	14.7
ViaRio (66,66%)	8.5	0.0	8.5
Renovias (40%)	5.8	0.0	5.8
Outros*	63.5	0.0	63.5
Total	2,270.6	103.6	2,374.3



Conference Calls/Webcast

Access to the conference calls/webcasts:

Portuguese conference call with simultaneous translation into English:

Friday, March 6, 2020 11:00 a.m. São Paulo / 09:00 a.m. New York

Participants calling from Brazil: : (+55 11) 3193-1080 (+55 11) 2820-4080 Participants calling from the US: 1-646 828-8246 or (+1) 800 492-3904

Access Code: CCR

Replay: (11) 3193-1012 or (11) 2820-4012

Code: 6613150#

The instructions to participate in these events are available on CCR's website: www.ccr.com.br/ri.

About Grupo CCR, CPC and CCR:

About Grupo CCR: Founded in 1999, Grupo CCR is currently one of the five largest infrastructure concession groups in Latin America. It is considered the leader in this segment in Brazil, managing 18.4% of all privately controlled highways. Driven by innovation and a pioneering spirit, in 2018, CCR created four independent companies, which group together business units based on related themes and are responsible for managing the company and developing and researching new opportunities in the primary and secondary markets both in Brazil and abroad. These companies are called CCR Lam Vias, CCR Infra SP, CCR Aeroportos and CCR Mobilidade. As part of this restructuring, in order to update and improve the governance structure, decision-making processes and control mechanisms, the Company created the Vice-Presidencies of Corporate Management and Governance, Compliance and Internal Audit, reporting directly to the Board of Directors. The market recognized the Group's Corporate Governance practices, which are in compliance with the rules of the Novo Mercado segment of B3 (CCR was the first company to join Novo Mercado). In addition to Brazil, CCR has units in the United States, Curaçao, Ecuador and Costa Rica. With over 15,000 employees, CCR is proud to contribute, on a daily basis, to offering better infrastructure, safety, comfort and quality of life to people from all over the world.

About CPC: Companhia de Participações em Concessões (CPC) is a Grupo CCR company whose purpose is to evaluate new business opportunities in the primary market, through bids, and the secondary market, through the direct management of new businesses. CPC has retained a 40% interest in Renovias, a highway concessionaire in São Paulo state, since 2008. In October 2010, it acquired 100% of CCR SPVias, a São Paulo state highway concessionaire, and 80% of CCR Barcas, the world's fourth largest waterway transport operator, in 2012. CPC also holds 46.5% of Quiport, which operates Quito International Airport in Ecuador, 97.15% of Aeris Holding Costa Rica S.A., which operates Juan Santamaría Airport in Costa Rica, and 79.8% of Curação Airport Partners NV, the Curação airport concessionaire.

About CCR: CCR is the holding company of Grupo CCR and was one of the first companies to join the Novo Mercado listing segment of B3 (formerly BM&FBovespa), the highest level of corporate governance in the Brazilian stock market. Its capital stock consists entirely of common shares with voting rights, and it has a free float of 55.23%. CCR is included in the IBOVESPA Index, as well as in the ISE (Corporate Sustainability Index), ICO2 (Carbon Efficient Index), IGO (Special Corporate Governance Stock Index), IBrX-50 (Brazil Index 50), IBrX-100 (Brazil Index 100) and the MSQI Latin



America index. With over 20 years of experience, it has been recognized for its successful track record both in Brazil and abroad.



CONSOLIDATED INCOME STATEMENT Brazilian Corporate Law (R\$ '000)	4Q18	4Q19	Chg %	2018	2019	Chg %
Gross Revenues	2,423,649	2,855,894	17.8%	8,869,929	10,290,090	16.0%
Toll Revenues	1,694,150	1,857,706	9.7%	6,552,929	7,050,051	7.6%
- Other Revenues	729,499	998,188	36.8%	2,317,000	3,240,039	39.8%
Gross Revenues Deductions	(190,166)	(210,896)	10.9%	(733,185)	(795,695)	8.5%
Net Revenues	2,233,483	2,644,998	18.4%	8,136,744	9,494,395	16.7%
(+) Construction Revenues	343,194	333,963	-2.7%	1,579,115	1,096,416	-30.6%
Cost of Services	(1,573,253)	(1,680,315)	6.8%	(5,851,638)	(6,100,646)	4.3%
- Depreciation and Amortization	(433,617)	(520,152)	20.0%	(1,416,785)	(1,889,483)	33.49
- Third-party Services	(244,139)	(272,667)	11.7%	(850,087)	(984,700)	15.8%
- Concession Costs	(25,791)	(28,739)	11.4%	(154,587)	(108,172)	-30.0%
- Personnel Costs	(257,879)	(286,092)	10.9%	(944,211)	(1,050,616)	11.3%
- Construction Costs	(337,561)	(333,139)	-1.3%	(1,573,482)	(1,089,618)	-30.8%
- Maintenance Provision	(57,913)	(5,187)	-91.0%	(194,799)	(116,396)	-40.29
- Other	(146,697)	(164,683)	12.3%	(497,762)	(583,034)	17.1%
- Appropriation of Anticipated Expenses from the Concession	(69,656)	(69,656)	0.0%	(219,925)	(278,627)	26.79
Gross Profit Gross Margin	1,003,424	1,298,646	29.4%	3,864,221	4,490,165	16.29
Administrative Expenses	44.9%	49.1%	4.2 p.p.	47.5%	47.3%	-0.2 p.p.
- Depreciation and Amortization	(1,027,786)	(395,048)	-61.6%	(1,676,765)	(1,036,724)	
- Third-party Services	1,487	(2,229)	n.m. 32.8%	(51,661)	(52,473)	1.6% 24.1%
- Personnel	(69,876)	(92,784)		(228,647)	(283,734)	
- Personner - Other	(93,177)	(74,437)	-20.1%	(387,512)	(364,956)	-5.8%
- Other Adjusted EBIT	(866,220)	(225,598)	-74.0%	(1,008,945)	(335,561)	-66.7%
Adjusted EBIT Margin (a)	(24,362)	903,598	n.m.	2,187,456	3,453,441	57.9%
	-1.1%	34.2%	n.m.	26.9%	36.4%	9.5 p.p
+ Equity Income Result - Minority Interest	35,543	29,253	-17.7% -94.4%	161,874	94,038	-41.9% -91.9%
EBIT (b)	118,405 129,586	6,573 939,423	-94.4% 624.9%	146,557 2,495,887	11,803 3,559,281	-91.9% 42.6 %
EBIT Margin	5.0%	31.5%		25.7%	33.6%	
+ Depreciation and Amortization			26.5 p.p. 20.9%			7.9 p.p. 32.2%
EBITDA (b)	432,130 561,716	522,381 1,461,805	20.9% 160.2%	1,468,446 3,964,333	1,941,956 5,501,238	32.2%
EBITDA Margin	21.8%	49.1%	27.3 p.p.	40.8%	51.9%	11.1 p.p.
+ Maintenance Provision (c)	57,913	5,187	-91.0%	194,799	116,396	-40.2%
+ Appropriation of Anticipated Expenses (d)	69,656	69,656	0.0%	219,925	278,627	26.7%
- Equity Income Result	(35,543)	(29,253)	-17.7%	(161,874)	(94,038)	-41.9%
- Minority Interest	(118,405)	(6,573)	-94.4%	(146,557)	(11,803)	-91.9%
Adjusted EBITDA	535,337	1,500,822	180.4%	4,070,626	5,790,420	42.2%
Adjusted EBITDA Margin (e)	24.0%	56.7%	32.7 p.p.	50.0%	61.0%	11.0 p.p.
(+/-) Non-cash non-operating revenue/ expenses (f)	811,147	(23,696)	n.m.	811,147	(87,173)	n.m
Operating adjusted EBITDA	1,346,484	1,477,126	9.7%	4,881,773	5,703,247	16.8%
Operating adjusted EBITDA Mg. (e)	60.3%	55.8%	-4.5 p.p.	60.0%	60.1%	0.1 p.p.
Net Financial Result	(276,693)	(328,669)	18.8%	(979,397)	(1,239,861)	26.6%
Financial Expenses:	(523,436)	(402,850)	-23.0%	(1,837,699)	(1,785,888)	-2.8%
- Interest on Loans, Financing and Debentures and Loans Cost Capitalization	(285,587)	(263,255)	-7.8%	(864,931)	(1,067,812)	23.5%
- Monetary variation on loans, financing and debentures	(58,762)	(23,659)	-59.7%	(229,523)	(150,815)	-34.3%
- Monetary variation on Liabilities related to the Granting Power	(31,484)	(13,928)	-55.8%	(105,073)	(77,522)	-26.2%
- Exchange Rate Variation	(4,868)	-	n.m.	(49,273)	(41,658)	-15.5%
- Losses from Hedge Operations	(123,850)	(20,586)	-83.4%	(334,008)	(179,475)	-46.3%
- Present Value Adjustment of Maintenance Provision	(22,897)	(15,321)	-33.1%	(104,303)	(72,547)	-30.4%
- Fair Value of Hedge Operations	(5,225)	(1,867)	-64.3%	(28,377)	(23,980)	-15.5%
- Other Financial Expenses	18,117	(53,813)	n.m.	(76,796)	(123,151)	60.4%
- Exchange Rate Variation on foreing suppliers	(8,880)	(1,860)	-79.1%	(45,415)	(9,219)	-79.7%
- Loan and monetary variation on self-composing term, leniency	-	(6,908)	n.m.	-	(30,636)	n.m
- Present Value Adjustment and Exchange Rate Variation - Lease	-	(1,653)	n.m.	-	(9,073)	n.m
Financial Income:	246,743	74,181	-69.9%	858,302	546,027	-36.4%
- Gains from Hedge Operations	132,018	27,807	-78.9%	351,656	243,114	-30.9%
- Exchange Rate Variation	7,835	-		75,267	7,704	-89.8%
- Monetary Variation	19,995		n.m. -80.4%	39,948	9,698	
- Fair Value of Hedge Operations		3,910				-75.7%
	12,433	653	-94.7%	72,375	43,034	-40.5%
- Interest and Other Financial Income	60,897	38,930	-36.1%	290,397	234,362	-19.3%
- Exchange Rate Variation on foreing suppliers	13,565	2,881	-78.8%	28,659	8,115	-71.7%
Equity Income Result	35,543	29,253	-17.7%	161,874	94,038	-41.9%
Profit (Loss) Before Income and Social Contribution Taxes	(265,512)	604,182	n.m.	1,369,933	2,307,618	68.4%
	(211,062)	(212,598)	0.7%	(798,469)	(908,694)	13.8%
Income and Social Contribution Taxes - Current	,	,		,	, , , , , , , , , , , , , , , , , , , ,	-57.5%
		(5,583)	n.m.	64,718	27,529	
Income and Social Contribution Taxes - Deferred	51,113	000 000				124.29
Income and Social Contribution Taxes - Deferred Profit before Minority Interest	(425,461)	386,000	n.m.	636,182	1,426,452	
Income and Social Contribution Taxes - Deferred		386,000 6,573	n.m. -94.4%	146,557	11,803	
Income and Social Contribution Taxes - Deferred Profit before Minority Interest	(425,461)					-91.9% 83.7%
Income and Social Contribution Taxes - Deferred Profit before Minority Interest Minority Interest	(425,461) 118,405	6,573	-94.4%	146,557	11,803	-91.9%

⁽a) Adjust total cost.

⁽b) Calculated in accordance with CVM instruction number 527/12.

⁽c) The Maintenance Provision refers to an estimate of future expenditures for regular maintenance in CCR subsidiaries and is adjusted as it relates to a non-cash-relevant item of the financial statements.

⁽d) Refers to the result appropriation of prepayments related to the concession and is adjusted relates to a non-cash relevant item of the financial statements.

⁽e) The adjusted EBITDA margin and the operating adjusted EBITDA margin were calculated excluding construction revenue, in accordance with IFRS requirements, with a counterentry impacting total costs.

(f) In addition to non-cash expenses, revenues and/or non-operating non-cash expenses are excluded from adjusted EBITDA.



CONSOLIDATED BALANCE SHEET Brazilian Corporate Law (R\$ '000)	3Q19	4Q19
ASSETS		
CURRENT ASSETS		
Cash & cash equivalents	1,342,322	1,263,212
Accounts receivable	891,868	1,341,233
Related parties receivable	56,135	22,675
Financial investments and reserve account	2,359,795	3,728,765
Recoverable taxes	123,693	188,385
Anticipated expenses concession right	278,628	278,628
Accounts receivable swap	217,815	91,898
Advances to Supplier Anticipated expenses and others	26,372 178,771	27,219 189,911
Total Current Assets	5,475,399	7,131,926
LONG TERM ASSETS	3,473,333	7,131,920
Accounts Receivable and Short-term Investments at Fair Value through Profit and Loss	1,872,301	2,876,034
Related parties	301,191	191,699
Recoverable taxes and contributions	170,300	169,991
Deferred taxes	833,346	835,204
Anticipated expenses concession right	2,461,001	2,391,344
Accounts receivable swap	-	-
Anticipated expenses and others	237,260	248,454
Total Long Term assets	5,875,399	6,712,726
Investments	1,458,539	740,649
Fixed assets	1,220,100	1,030,861
Intangible assets	17,298,406	17,507,639
Lease	-	138,286
Total Non-Current Assets	25,852,444	26,130,161
TOTAL ASSETS	31,327,843	33,262,087
LIABILITIES AND NET EQUITY		
CURRENT LIABILITIES		
Loans and financing	334,732	342,767
Debentures	2,722,079	3,707,276
Accounts payable swap	-	-
Suppliers	414,838	457,304
Income and contributions payable	350,440	424,583
Taxes and contributions installment payments	2,732	2,277
Income and social contribution taxes	309,583	303,791
Liabilities with related parties	157,110	123,996
Mutual loan - Related parties	-	291,944
Dividends and Interest on equity	374	804
Maintenance Provision	170,045	125,824
Liabilities related to the granting power	99,026	103,208
Settlement Agreement and Leniency Agreement	406,194	394,734
Other accounts payable	205,962	240,800
Total Current Liabilities	5,173,115	6,519,308
NON-CURRENT LIABILITIES		
Loans and financing	5,618,669	6,384,668
Debentures	8,279,663	8,596,127
Taxes and contributions payable	10,639	14,323
Taxes and contributions installment payments	2,364	3,269
Deferred taxes	567,681	561,160
Provision for civil contingencies, labor, tributary and social welfare	143,340	145,245
Maintenance Provision	245,877	224,159
Liabilities related to the granting power	1,616,239	1,638,297
Liabilities with related parties	44,940	148,478
Settlement Agreement and Leniency Agreement	259,753	216,049
Other accounts payable	403,912	371,310
Total Long-term Liabilities	17,193,077	18,303,085
NET EQUITY Conital stock	6.022.042	6,000,040
Capital stock	6,022,942	6,022,942
Equity valuation adjustments and other comprehensive income	573,866	524,207
Profit reserve / Accumulated earnings and losses	2,132,078	1,584,651
Goodwill on capital transactions	13,992	6,988
Controlling Shareholders Equity Minority interest	8,742,878 218,773	8,138,788 300,906
Minority interest	218,773	300,906
Total Net Equity	8,961,651	8,439,694
TOTAL	31,327,843	33,262,087



solidated Cash Flow Statement zilian Corporate Law (R\$ '000) - Indirect Method	4Q18	4Q19	2018	20
erational activities cash flow	1,199,452	1,621,639	3,685,677	4,995,00
Net cash originating from (used on) operational activities Net profit (loss) in the period	(425,461)	386,000	636,182	1,426,45
Settlements by:	(120,101)	000,000	000,102	1,120,10
Deferred income and social contribution taxes	(51,113)	5,583	(64,718)	(27,52
Appropriation of anticipated expenses	69,656	69,657	219,925	278,6
Depreciation and Amortization Fixed, intangible and deferred assets write off	399,231 54,049	481,445 18,072	1,352,529 57,854	1,765,8 40,7
Deferred Pis and Cofins	15	445	24	4
Goodwill amortization	32,899	38,218	115,917	146,9
Exchange rate variation on loans, financing and derivatives Monetary variation of the liabilities related to the granting power	(14,803) 31,484	13,928	(25,994) 105,073	77,5
Interest and monetary variation on debentures, promissory notes, loans,	* 1,1 * 1	10,020		,.
financing and lesaing	380,937	324,516	1,510,144	1,386,4
Financing costs capitalization Result from derivative operations	(46,943) (15,376)	(41,512) (7,221)	(445,998) (61,646)	(177,5 (63,6
Recognition of maintenance provision	57,913	5,187	194,799	116,3
Present value adjustment of maintenance provision	12,187	4,841	61,369	30,5
Recognition and reversal of provision for civil, labor, tax and social security risks	5,018	16,601	29,587	37,9
Provision of doubtfull accounts Interest and mutual loan monetary variation with related parties	2,442 (7,955)	(8,020) 6,649	11,584 (35,285)	(4,4
Interest and mudal loan monetary variation with related parties	(4,521)	259	(33,283)	(26,0
Present value adjustment of liabilities related to the granting power	10,710	10,480	42,934	42,0
Present value adjustment of financial assets	(72,644)	(67,823)	(255,695)	(256,9
Equity Income	(35,543)	(29,252)	(161,874)	(94,0
Exchange rate variation foreign suppliers Advantageous purchase of VLT	(4,685)	(1,021)	16,756	1,1 (52,7
Exchange rate on derivatives	2,196	(20,000)	(9,640)	33,9
Monetary adjustment of provision for civil, labor, tax and social security risks	(4,233)	2,108	14,180	16,1
Interest on loan with third parties	-	1,451	-	6,6
Fair value from loans, financing and debetures Interest and monetary variation on Settlement Agreement, Leniency Agreement a	-	1,214 6,908		(19,0
Depreciation - lease	-	2,718	-	29,1
Reversal of adjustment to present value of the lease	-	1,653		9,0
Remuneration of previous participation in Aeris	(91,614)	-	(91,614)	
Assets and liabilities variations	17,485	367,838	(316,321)	239,9
Assets (increase) decrease				
Accounts receivable	(189,817)	(163,555)	(430,662)	(225,9
Accounts receivable - Related parties Recoverable taxes	4,061 (1,652)	136,933 (62,953)	14,376 48,616	122,7 (59,7
Dividends and interest on capital received	48,724	477,407	95,782	518,5
Antecipated payments related to concession	(1)	-	(67,927)	
Antecipated expenses and others	(2,757)	(13,129)	(52,978)	(72,7
Receipt of financial asset	87,663	97,491	507,765	374,6
Advances to supplier Reimbursement of civil works performed	(51,147)	(847) 79,741	(18,071)	(1,3 199,7
		-,		
Liabilities increase (decrease)	-	-	-	
Suppliers Suppliers Related postice	(29,847)	15,107 (86,009)	(181,420) 327,438	(43,5
Suppliers - Related parties Social and labor obligations	338,786 4,891	(8,917)	31,721	(62,4 76,8
Taxes and contributions payable and in installments, and		,		
accrual for income and social contribution taxes	82,400	251,926	611,173	907,6
Payments of income tax and social contribution	(168,821)	(200,741)	(745,326)	(805,3
Realization of the maintenance provision Liabilities related to the granting power	(106,391) 3,513	(75,967) 1,832	(346,628)	(317,4
Payment of provision for civil, labor, tax and social	3,515	1,002	(10,540)	(00,-
security risks	(2,120)	(18,689)	(37,328)	(47,9
Settlement Agreement and Leniency Agreement	-	(61,792)	-	(249,0
Deferred revenue Mutual loan with third parties	5,696	(218)	5,696	(9
Deffered taxes	-	4,858		5,1
Other accounts payable	892,425	29,773	785,567	1,8
stment activities cash flow				
Fixed assets acquisition	(77,147)	(70,679)	(245,972)	(174,5
Advances for the intangible assets	(416,828)	(390,911)	(2,040,820)	(1,213,4
Other intangible assets	(2,541)	6,972	(30,904)	22,2
Selloff of hedge operations	(4,994)	-	(20,417)	
Loans with related parties	(2.040)	(53,004)	(02.000)	/50.0
Receivables Fundraising	(2,248) 57,153	(53,004) 49,458	(83,388) 57,153	(53,0 159,9
Capital increase in subsidiaries and other investments movements	(19,015)	(1)	(19,015)	(1
Advance of funds for future capital increase - related parties	21	10,975	3	(1,0
Acquisition of 48,40% of participation in Aeris Acquisition of 42,023% of participation in VLT (Year)	(146,119)	(22.505)	(146,119)	/00 0
Acquisition of 42,023% of participation in VLT (Year) Lease acquisition		(23,595)	-	(90,8
Redemption net investments	1,144,682	(1,354,950)	233,375	(1,964,1
cash used on investment activities	532,964	(1,825,735)	(2,296,104)	(3,315,0
			, ,	
ncing activities cash flow				
Redemptions / Investments on reserve account	(5,323)	11,868	9,774	(26,3
Settlement of hedge operations Loans with related parties	121,469	132,534	88,378	201,4
Fundraising	(38)	705	1,162	7
Payments	39	-	(1,162)	
Loans, financing, debentures, promissory notes and leasing				
Fundraising	459,786	2,349,514	5,422,550	3,174,2
Principal Payment	(1,673,239)	(998,017)	(6,240,581)	(2,251,2
Interest Payment Dividends	(310,739)	(395,259)	(1,046,578)	(1,176,8
Paid to controlling shareholders	(798,812)	(939,557)	(1,211,885)	(1,540,7
Payable / (paid) to non-controlling shareholders	(52,438)	(45,723)	(88,726)	(52,3
Minority Interest	90	37,798	101,917	45,0
Advance of funds for future capital increase - related parties	(3)	(21,186)	(0=0)	(21,2
Capital integralization Leasing (Funding)	-	-	(256)	
Leasing (Payments)		(8,005)	-	(37,4
cash used on financing activities	(2,259,208)	124,672	(2,965,407)	(1,684,7
Effect of exchange rate changes on cash and cash equivalents	(19,253)	314	7,705	(1,684,7
	(,=00)	J.,	. ,, 00	
ages / Decreases of cash and cash oquivalents				
ease / Decrease of cash and cash equivalents h Balances Demonstration In the beginning of the period	1,813,142	1,342,322	2,835,226	1,267,0



EXHIBIT – PRO-FORMA TABLES (Including the proportional results of Renovias (40%), ViaRio (66.66%) and Quito Int. Airports (46.5%) in all accounts)

CONSOLIDATED INCOME STATEMENT Brazilian Corporate Law (R\$ '000)	4Q18	4Q19	Chg %	2018	2019	Chg %
Gross Revenues	2,585,076	3,012,597	16.5%	9,612,063	10,967,104	14.1%
- Toll Revenues	1,762,680	1,930,546	9.5%	6,810,998	7,327,856	7.6%
- Other Revenues	822,396	1,082,051	31.6%	2,801,065	3,639,248	29.9%
Gross Revenues Deductions	(198,782)	(219,007)	10.2%	(766,770)	(826,929)	7.8%
Net Revenues	2,386,294	2,793,590	17.1%	8,845,293	10,140,175	14.6%
(+) Construction Revenues	363,113	363,853	0.2%	1,683,610	1,156,204	-31.3%
Cost of Services	(1,674,413)	(1,765,577)	5.4%	(6,255,666)	(6,394,071)	2.2%
- Depreciation and Amortization	(465,863)	(549,874)	18.0%	(1,558,913)	(2,010,708)	29.0%
- Third-party Services	(280, 195)	(280,606)	0.1%	(915,232)	(1,015,556)	11.0%
- Concession Costs	(27,189)	(30,229)	11.2%	(162,211)	(113,847)	-29.8%
- Personnel Costs	(263,072)	(294,375)	11.9%	(988,984)	(1,088,617)	10.1%
- Construction Costs	(357,363)	(363,029)	1.6%	(1,673,841)	(1,149,366)	-31.3%
- Maintenance Provision	(58,822)	(5,698)	-90.3%	(196,511)	(118,013)	-39.9%
- Other	(150,144)	(170,001)	13.2%	(533,723)	(610,902)	14.5%
- Appropriation of Anticipated Expenses from the Concession	(71,765)	(71,765)	0.0%	(226,251)	(287,062)	26.9%
Gross Profit	1,074,994	1,391,866	29.5%	4,273,237	4,902,308	14.7%
Gross Margin	45.0%	49.8%	4.8 p.p.	48.3%	48.3%	n.m.
Administrative Expenses	(1,030,207)	(416,793)	-59.5%	(1,770,889)	(1,166,197)	-34.1%
- Depreciation and Amortization	845	(2,832)	n.m.	(53,946)	(54,915)	1.8%
- Third-party Services	(71,298)	(99,945)	40.2%	(252,716)	(308,400)	22.0%
- Personnel	(98,040)	(80,770)	-17.6%	(437,818)	(398,680)	-8.9%
- Other	(861,714)	(233,246)	-72.9%	(1,026,409)	(404,202)	-60.6%
Adjusted EBIT	44,787	975,073	2077.1%	2,502,348	3,736,111	49.3%
Adjusted EBIT Margin (a)	1.9%	34.9%	33.0 p.p.	28.3%	36.8%	8.5 p.p.
- Minority Interest	118,405	6,573	-94.4%	146,557	11,803	-91.9%
EBIT (b)	163,192	981,646	501.5%	2,648,905	3,747,914	41.5%
EBIT Margin	5.9%	31.1%	25.2 p.p.	25.2%	33.2%	8.0 p.p.
+ Depreciation and Amortization	465,018	552,706	18.9%	1,612,859	2,065,623	28.1%
EBITDA (b)	628,210	1,534,352	144.2%	4,261,764	5,813,537	36.4%
EBITDA Margin	22.8%	48.6%	25.8 p.p.	40.5%	51.5%	11.0 p.p.
+ Maintenance Provision (c) + Appropriation of Anticipated Expenses (d)	58,822 71,765	5,698 71,765	-90.3% 0.0%	196,511 226,251	118,013 287,062	-39.9% 26.9%
- Minority Interest	(118,405)	(6,573)	-94.4%	(146,557)	(11,803)	-91.9%
Adjusted EBITDA	640,392	1,605,242	150.7%	4,537,969	6,206,809	36.8%
Adjusted EBITDA Margin (e)	26.8%	57.5%	30.7 p.p.	51.3%	61.2%	9.9 p.p.
(+/-) Non-cash non-operating revenue/ expenses (f)	811,147	(23,696)	n.m.	811,147	(87,173)	9.9 p.p. n.m.
Operating adjusted EBITDA	1,451,539	1,581,546	9.0%	5,349,116	6,119,636	14.4%
Operating adjusted EBITDA Mg. (e)	60.8%	56.6%	-4.2 p.p.	60.5%	60.4%	-0.1 p.p.
Net Financial Result	(301,243)	(361,028)	19.8%	(1,101,035)	(1,393,581)	26.6%
Financial Expenses:	(544,538)	(437,219)	-19.7%	(1,946,134)	(1,944,511)	-0.1%
- Interest on Loans, Financing and Debentures and Loans Cost Capitalization	(299,980)	(295,111)	-1.6%	(942,289)	(1,200,935)	27.4%
- Monetary variation on loans, financing and debentures	(59,243)	(23,659)	-60.1%	(230,947)	(151,490)	-34.4%
- Monetary variation on Liabilities related to the Granting Power	(31,484)	(13,928)	-55.8%	(105,073)	(77,522)	-26.2%
- Exchange Rate Variation	(4,868)	(10,020)	n.m.	(49,273)	(41,658)	-15.5%
- Losses from Hedge Operations	(123,850)	(20,586)	-83.4%	(334,008)	(179,475)	-46.3%
- Present Value Adjustment of Maintenance Provision	(22,942)	(15,386)	-32.9%	(104,513)	(72,767)	-30.4%
-Fair Value of Hedge Operations	(6,914)	(1,867)	-73.0%	(31,290)	(23,717)	-24.2%
- Other Financial Expenses	13,623	(56,235)	n.m.	(103,165)	(147,884)	43.3%
- Exchange Rate Variation on foreing suppliers	(8,880)	(1,860)	-79.1%	(45,576)	(9,243)	-79.7%
-Interest and monetary var. on settlement agreement and leniency agreement	(0,000)	(6,908)	n.m.	(10,070)	(30,636)	n.m.
-Present value adjustment and currency exchange variation - lease		(1,679)	n.m.	-	(9,184)	n.m.
Financial Income:	243,295	76,191	-68.7%	845,099	550,930	-34.8%
- Gains from Hedge Operations	132,018	27,807	-78.9%	351,656	243,114	-30.9%
- Exchange Rate Variation	7,835		n.m.	75,267	7,704	-89.8%
-Monetary Variation	19,995	3,910	-80.4%	39,948	9,698	-75.7%
-Fair Value of Hedge Operations	12,433	653	-94.7%	72,375	43,034	-40.5%
- Interest and Other Financial Income	57,437	40,940	-28.7%	277,157	239,246	-13.7%
- Exchange Rate Variation on foreing suppliers	13,577	2,881	-78.8%	28,696	8,134	-71.7%
Profit (Loss) Before Income and Social Contribution Taxes	(256,456)	614,045	n.m.	1,401,313	2,342,530	67.2%
Income and Social Contribution Taxes - Current	(220,096)	(222,106)	0.9%	(830,238)	(947,037)	14.1%
Income and Social Contribution Taxes - Deferred	51,091	(5,939)	n.m.	65,107	30,959	-52.4%
Profit before Minority Interest	(425,461)	386,000	n.m.	636,182	1,426,452	124.2%
Minority Interest	118,405	6,573	-94.4%	146,557	11,803	-91.9%
Net Profit for the Period	(307,056)	392,573	n.m.	782,739	1,438,255	83.7%
Basic profit Per Share (In Reais - R\$)	-0.15	0.19	n.m.	0.39	0.71	83.7%
Number of shares at the end of fiscal year (in units)	0.000.000.000	2,020,000,000		2,020,000,000	2 020 000 000	

⁽a) Adjusted BIT Margin was calculated by dividing EBIT by Net Revenues, excluding construction revenue, as this is an IFRS requirement, whose corresponding amount affects total cost.

(b) Calculated in accordance with CVM instruction number 527/12.

⁽c) The Maintenance Provision refers to an estimate of future expenditures for regular maintenance in CCR subsidiaries and is adjusted as it relates to a non-cash-relevant item of

⁽d) Refers to the result appropriation of prepayments related to the concession and is adjusted relates to a non-cash relevant item of the financial statements.

⁽e) The adjusted EBITDA margin and the operating adjusted EBITDA margin were calculated excluding construction revenue, in accordance with IFRS requirements, with a counterentry impacting total costs.

⁽f) In addition to non-cash expenses, revenues and/or non-operating non-cash expenses are excluded from adjusted EBITDA



CONSOLIDATED BALANCE SHEET - PROFORMA Brazilian Corporate Law (R\$ '000)	3Q19	4Q1
ASSETS		
CURRENT ASSETS		
Cash & cash equivalents	2,007,530	1,430,140
Accounts receivable	1,101,807	1,381,440
Related parties receivable	25,000	22,47
Financial investments and reserve account	2,415,141	3,803,510
Recoverable taxes	132,058	198,318
Anticipated expenses concession right	284,897	284,89
Accounts receivable swap	217,815	91,898
Advances to Supplier	33,095	43,12
Anticipated expenses and others	493,814	202,43
Total Current Assets	6,711,157	7,458,240
ONG TERM ASSETS		
Accounts Receivable and Short-term Investments at Fair Value through Profit and Loss	2,407,708	2,914,39
Related parties	107,853	63,60
Recoverable taxes	170,406	169,99
ncome and deferred taxes	905,389	893,67
Anticipated expenses concession right	2,477,473	2,405,68
Accounts receivable swap	-	
Advances to Supplier	29,318	29,31
Anticipated expenses and others	260,520	250,88
Advance for capital increase - related parties	-	54
Total Long Term assets	6,358,667	6,728,08
Fixed assets	1,050,682	1,068,12
ntangible assets		
0	19,633,429	19,575,36
.ease	208,588	139,15
Total Non-Current Assets	27,042,778	27,510,73
TOTAL ASSETS	33,962,523	34,968,97
LIABILITIES AND NET EQUITY		
CURRENT LIABILITIES		
Loans and financing	351,947	369,00
Debentures	2,758,649	3,741,72
Accounts payable swap	2,730,043	5,741,72
Suppliers	436,606	468,88
Faxes and contributions payable	372,816	451,78
Faxes and contributions installment payments	3,188	1,16
ncome and social contribution taxes	334,221	324,82
Accounts payable - related parties	153,636	123,64
Mutual loan - related parties	46,471	294,96
Dividends and interest on equity	368	294,90 79
	170.045	125.82
Maintenance provision	-,	,
Liabilities related to the granting power	99,026	114,50
Settlement Agreement and Leniency Agreement	406,194	394,73
Other accounts payable	471,230	231,86
Fotal Current Liabilities	5,604,397	6,643,72
NON-CURRENT LIABILITIES Loans and financing	6 70E 2E1	7 126 06
5	6,795,251	7,126,96
Debentures Force and contributions payable	8,669,671	8,986,50
Taxes and contributions payable	23,644	35,62
Taxes and contributions installment payments	3,120	3,83
ncome and Deferred taxes	573,610	547,16
Accounts payable - related parties	56,771	56,87
Provision for civil contingencies, labor, tributary and social welfare	146,075	147,53
Maintenance provision	249,426	228,28
Liabilities related to the granting power	1,616,239	1,638,29
Mutual loan - relates parties	207,510	153,00
ncentive plan - Related parties	259,753	216,04
Other accounts payable	795,405	745,41
Total Long-term Liabilities	19,396,475	19,885,55
NET EQUITY		
Capital stock	6,022,942	6,022,94
Equity valuation adjustments	573,866	524,20
Profit reserve / Accumulated earnings and losses	2,132,078	1,584,65
Capital reserves	13,992	6,98
Controlling Shareholders Equity	8,742,878	8,138,78
Minority interest	218,773	300,90
Total Net Equity	8,961,651	8,439,69



zzilian Corporate Law (R\$ '000) - Indirect Method	4Q18	4Q19	2018	20
rational activities cash flow Net cash originating from (used on) operational activities	1,340,296	1,416,319	4,113,861	4,866,02
Net profit (loss) in the period	(425,461)	386,000	636,182	1,426,45
Settlements by:	(425,401)	300,000	030,102	1,420,40
Deferred income and social contribution taxes	(51,091)	5,939	(65,107)	(30,95
Appropriation of anticipated expenses	71,765	71,765	226,251	287,06
Depreciation and Amortization Fixed, intangible and deferred assets write off	422,602 126,930	505,328 25,029	1,468,925 130,781	1,865,65 54,75
Deferred taxes	781	446	(281)	94
Amortization of concessionarie rights-goowill	42,416	44,539	143,934	170,27
Exchange rate variation on loans, financing and derivatives	(7,664)	(1,021)	(9,114)	35,06
Monetary variation of the liabilities related to the granting power Interest on debentures, promissory notes, loans, financing and leasing	31,484 391,518	13,928 356,465	105,073 1,593,227	77,52 1,520,73
Financing costs capitalization	(52,290)	(41,605)	(459,939)	(178,00
Result from derivative operations	(13,687)	(7,221)	(58,733)	(63,63
Recognition of maintenance provision	58,822	5,698	196,511	118,0
Present value adjustment of maintenance provision Recognition and reversion of provision for civil, labor ,tax and social securions.	12,232 5,301	4,906 18,577	61,579 29,831	30,7: 41,0:
Provision of doubtfull accounts	(194)	(7,784)	9,334	(4,1
Interest and mutual loan monetary variation with related parties	967	10,445	4,598	9,2
Interest on taxes in installments	(4,508)	271	95	3:
Present value adjustment of liabilities related to the granting power Present value adjustment of financial assets	-	10,480 (86,143)	42,934 (277,545)	42,0
Advantageous purchase of VLT		(23,696)	(277,545)	(52,75
Monetary adjustment of provision for civil, labor, tax and social security ris	-	2,157	-	16,3
Interest on loans with third-party	-	1,451	-	6,6
Interest and monetary variation on Settlement Agreement, Leniency Agre	-	6,908	-	30,6
Fair value from loans, financing and debetures Depreciation - lease		1,214 2,839		(19,3 29,6
Goddwill in the remuneration of the participation of Aeris	(91,614)	2,035	(91,614)	25,0
Advantageous purchase of Quiport Holdings	-	-		
Reversal of adjustment to present value of the lease		1,679	-	9,1
Sale of 6,95624% shares issued by Quiport Holding	-	-	-	51,60
Assets and liabilities variations	893,683	(25,977)	412,396	(310,9
Assets (increase) decrease	033,003	(23,377)	412,000	(310,3
Accounts receivable	(154,229)	(95,750)	(428,549)	(234,0
Accounts receivable - Related parties	(43,554)	16,264	(47,013)	1,6
Recoverable taxes Antecipated expenses - fixed concession fee	449 22	(65,731) 24	49,708 (69,100)	(69,2
Antecipated expenses and others	(11,156)	272,776	(45,307)	(73,7
Receipt of Financial Asset	93,949	97,491	531,272	377,1
Advances to Supplier,	(33,323)	(10,027)	(3,369)	(15,0
Reimbursement of civil works performed	-	79,741	-	199,7
Liabilities increase (decrease)				
Suppliers Suppliers - Related parties	(39,280) 97,807	33,299 (109,210)	(199,355) 96,552	(29,2
Social and labor obligations	(3,751)	(2,881)	27,138	76,4
Taxes and contributions payable and in installments, and	(-, - ,	(), ,		
accrual for income and social contribution taxes	89,682	289,914	644,899	968,7
Payments of income tax and social contribution	(173,938)	(206,035)	(776,188)	(837,5)
Realization of the maintenance provision Liabilities related to the granting power	(106,486) 3,528	(75,967) 1,832	(350,293) (78,548)	(317,4
Payment of provision for civil, labor, tax and	0,020	1,002	(10,010)	(00, 1
social security risks	(2,189)	(19,276)	(37,873)	(48,8
Deferred Revenues	(19,470)	(18,076)	424,746	(33,3
Settlement Agreement and Leniency Agreement Loans with third-party	-	(61,792)	-	(249,0
Deffered taxes	-	(218) 7,986	-	12,0
Other accounts payable	1,195,622	(160,341)	673,676	38,4
stment activities cash flow				
Fixed assets acquisition	(77,885)	(74,958)	(250,257)	(186,3
Advances for the intangible assets	(589,563)	(424,394)	(2,298,889)	(1,285,6
Itangible asstes - other	(2,477)	22,886	(27,606)	38,1
Settlement of hedge operations Loans with related parties	•	-	(922)	
Fundraising	(1,687)	(31,253)	(39,068)	
Receivables	197,345	(1,773)	197,345	53,4
Advance of funds for future capital increase - related parties	18	5,439	3	(90,8
Acquisition of 42,023% share of VLT (Year) Acquisition of 48,4% share of Aeris	(146,119)	(23,595)	(146,119)	(90,8
Lease acquisition		(28,617)		(28,6
Net redemptions	•	(1,360,482)	239,574	(2,014,8
cash used on investment activities	(620,368)	(1,916,747)	(2,325,939)	(3,515,2
ncing activities cash flow				
ncing activities cash flow Redemptions / Investments on reserve account	(5,412)	(28,026)	9,577	(114,9
Settlement of hedge operations	116,526	132,534	69,159	201,4
Loans with related parties				
Fundraising	1,645	(25)	40,158	(52.2)
Receivables Loans, financing, debentures, promissory notes and leasing	(197,299)	1,640	(198,500)	(53,2
Fundraising	587,545	2,324,907	6,010,007	3,916,1
Principal Payment	(1,853,601)	(1,003,924)	(6,867,665)	(2,414,5
Interest Payment	(324,971)	(394,370)	(1,227,938)	(1,283,9
Dividends Point to a set telling a base hadden.	(700 6 : -:	(000 ===:	46	// = · -
Paid to controlling shareholders	(798,812)	(939,558)	(1,211,885)	(1,540,7
Payable / (paid) to non-controlling shareholders Minority Interest	(52,438) 90	(45,724) 37,798	(88,726) 101,917	(52,3) 45,0
Advance of funds for future capital increase - related parties	-	(11,732)		(10,5
Capital integralization		-	(256)	
Lease (Fundraising)	-	17,960	-	17,9
Lease (payment)	-	(7,549)	-	(38,7
cash used on financing activities	(2,526,727)	83,931	(3,364,152)	(1,328,1
Effect of exchange rate changes on cash and cash equivalents	(32,015)	(27,191)	6,511	(24,2
ease / Decrease of cash and cash equivalents	(630,228)	(577,390)	(1,569,719)	(1,6
h Balances Demonstration				
		0.007.500	0.004.400	1,431,7
In the beginning of the period	2,061,971	2,007,530	3,001,462	1,401,7