

SMBs in Brazil Face Several Challenges to Enter and Operate in the Digital Environment



Locaweb's portfolio solve the challenges

faced by SMBs¹ to enter

and succeed

in the digital

environment



In 2019, we reinforced our portfolio of solutions: developing new products, strengthening our ecosystem and acquiring 2 companies that are already fully integrated

WKINGHOST

Cluster 200

Main Brands



	Be Online		SaaS & Solutions			Commerce			
	Web Hosting and Domain	Cloud	Productivity	Marketing Intelligence	Do It Yourself	E-Commerce	Payment		
Main Product Offering	HostingResaleDomain	Complete Cloud Portfolio (4 product solutions)	// Email Locawe // Hosted Exchan // Gsuite // IP Communicational Sender // Customer Serv	Cloudinge I All I Mar Mation I Email I Local Mar Vice I Site	ney to Public In Digital keting Platform Ired Site ificate aweb Email keting Builder very Direto	// E-commerce Platform// Integration to Marketplace// Improve Logistics Integration	Gateway Sub Acquirer		
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TO DELIVERY DIRETO

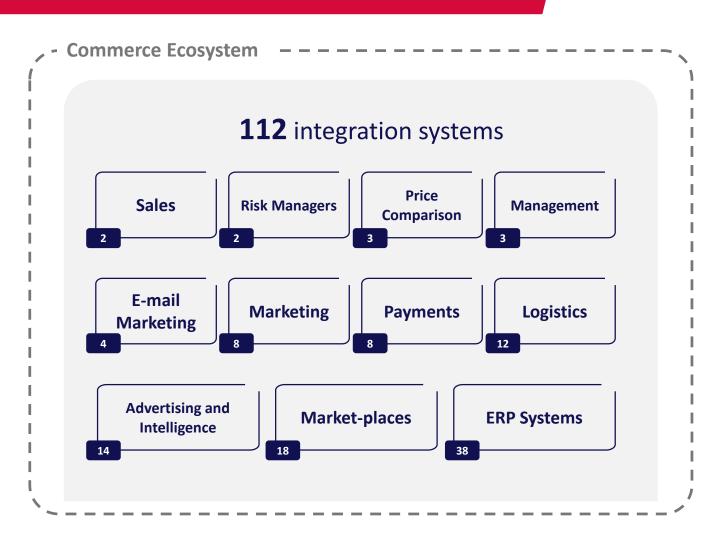
tray

tray

Commerce: Leading solution for Brazilian SMBs



- State-of-the-art platform
- Easy setup for the final costumer
- Agnostic platform that solves all the merchants' operational needs
- Proprietary payment solution YAPAY
- Ecosystem that contributes for merchant's high sales growth
- M&A possibilities



Commerce Represents >6% of the Brazilian E-Commerce GMV⁽¹⁾

Main development of Commerce Ecosystem in 2019



// New sales channels integration (Market-places)

Increase in the number of integrated Market-places. Tray now makes available the publication of offers in 6 mores channels: Dafiti, Kanui, Cissa Magazine, Olist, Carrefour and Webcontinental

// Integration with new logistics operators

Integration with Jadlog and Gollog as new certified logistics operators through APIs

// Yapay's partnership with other Ecommerce platforms

Partnership with Bis2Bis, BizCommerce, FastCommerce, MageShop, Yampi, Irroba, broadening the Ecosystem of integrated partners, in addition to offering modules for the main opensource solutions in the market

II New Costumer Center

The new customer center brings major changes in the experience of buyers to track their orders. Fully responsive, allows access from desktops and mobile devices with the same ease of use

// New certified partners

We certified 70 new partners, reaching a total of 448 partners approved in our programs. We launched 25 more themes for our Theme Shop. Our Theme Shop has a total of 104 themes

BeOnline / SaaS: Full portfolio for SMBs' <u>Digitalization</u>



Accelerated development of new features and products

To be the best BeOnline in the market (New products in 4Q)



Acceleration of the current SaaS portfolio i.e. Site Builder and Voip communication platform



Acquisitions



Consolidation of the leading position in the hosting market and high synergy through the sale of SaaS products at KingHost client's base



Second Generation of SaaS



SaaS digitalization model for restaurants without dependence on market-place platforms

Entry into the mobile solutions market – expanding the solution to other segments

Main development of BeOnline / SaaS portfolio



// Site Builder and virtual store of the Site Builder received great features

Launch of new features, such as a new image bank (with more than 550 thousand images), integration with Facebook (for transferring content between the website and Facebook) and with Google Analytics. The "Criador de Site" store now has inventory management, catalog management for image and price management, module for calculating freight and also an image bank with more than 740 thousand images

// Productivity for entrepreneurs with high growth and reinforcements in digital Workplace

Launch of new SaaS IP communication product with features such as softphone for mobile extensions, voice mail, call history, real-time expenses and call center support

// New launches that expand our performance in Digital Presence

Launch of a new Wordpress Hosting product, with greater facilities for customers related to the creation of templates and plug-ins, and an increase in cost-benefit and security

// We have readjusted and grown in products for Developers

We redesigned the entire VPS line, which is now available for Windows operating systems with high performance servers

Launch of Database as a Service (DBaaS), a database as a service product for developers who demand persistent data storage, high scalability and performance

PEOPLE



"Locaweb is a **PEOPLE COMPANY**. We have more than 500 professionals involved in technology and as they are highly demanded professionals in the market, we constantly need to create programs to hire the best professionals and develop them internally"



Profit Sharing Program

Career Plan









Incentive to Education



Trainee Program

Diversity Program



Program "I want to be a Dev"



(ျို်) Leadership Program



Succession Pipeline

Program "I want to be a PO"



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Results

Results highlights

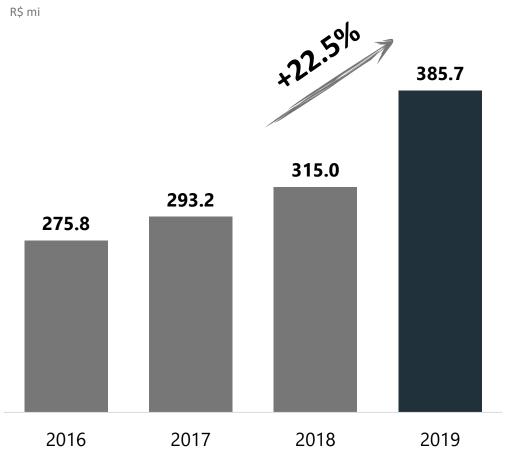


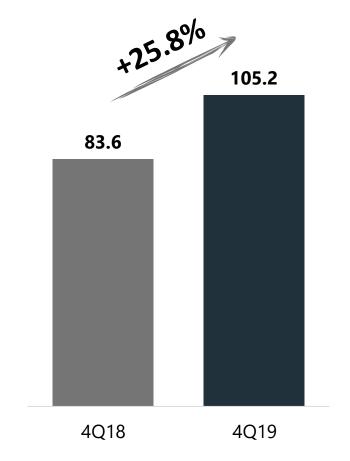
+22.5%	Net Revenue in 2019 vs 2018 (R\$ 385.7 million)	+40.3%	Adjusted EBITDA growth in 2019 vs 2018 (R\$ 110,9 million)
+25.8%	Net Revenue in the 4T19 vs 4T18	R\$ 114.7 million	Adjusted EBITDA in 2019 considering KingHost FY
+46.5%	Commerce Net Revenue in 2019 vs 2018	+48.4%	Adjusted Net Income growth in 2019 vs 2018 (R\$ 28.2 million)
+57.1%	GMV growth in 2019 vs 2018	+69.0%	Cash Generation ¹ growth in 2019 (R\$ 63.2 million)

Historical of Growth



Net Revenue



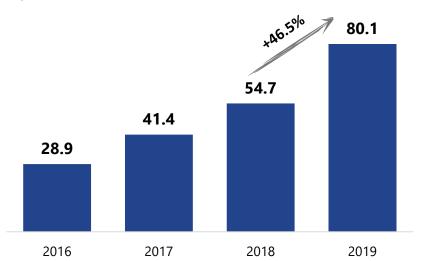


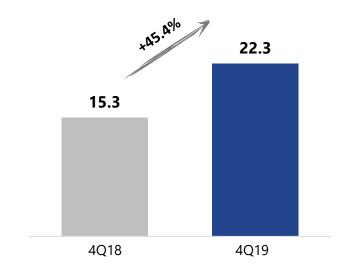
Net Revenue: Strong growth in both segments





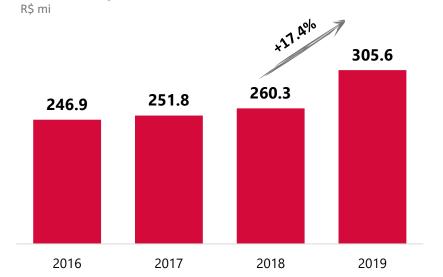
R\$ mi

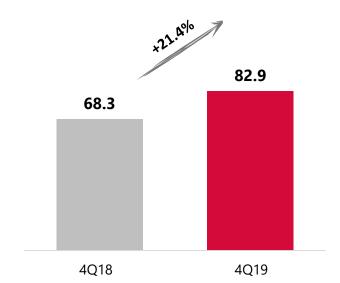






BeOnline / SaaS

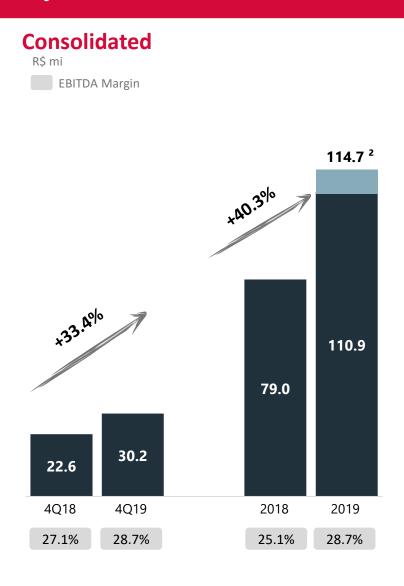


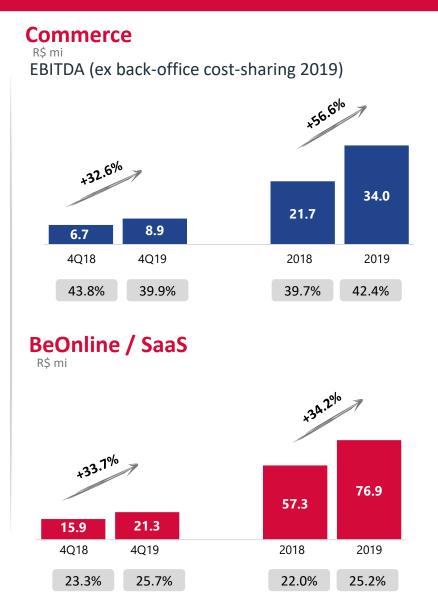




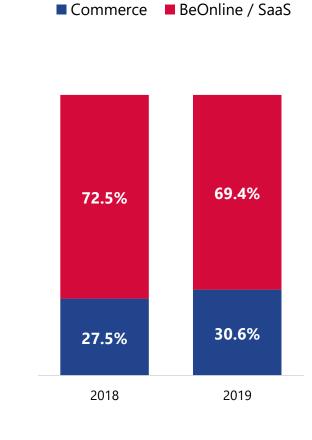
Adjusted EBITDA¹: Growth and margin expansion











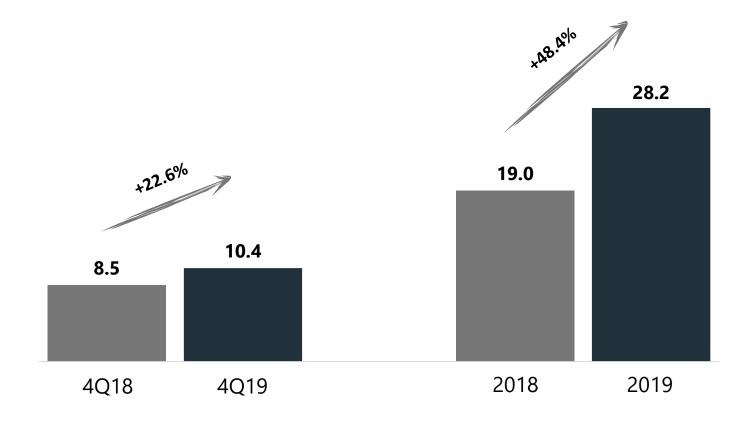
⁽¹⁾ Adjusted EBITDA and Adjusted EBITDA Margin are non-GAAP financial metrics. For more information on our use of non-GAAP metrics, please refer to item 3.2. of the Company's Reference Form

⁽²⁾ Considering KingHost FY

Adjusted Net Income: Expansion in 2019



R\$ mi



Adjusted Net Income growth of 48.4% in 2018, reaching R\$ 28.2 million

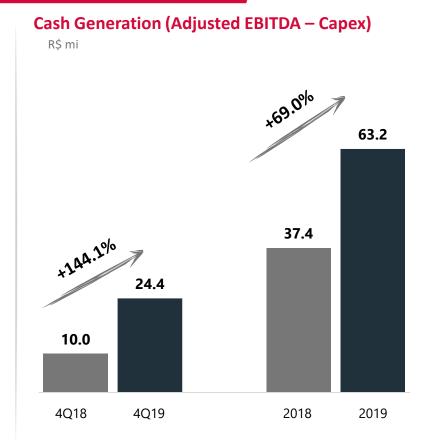
Cash-generating and capitalized Company



Cash Flow

R\$ mi

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Income (loss) before income taxes	7.0	6.8	2.2%	24.3	20.1	20.8%
Items that do not affect cash	22.4	17.5	28.3%	74.1	54.9	34.9%
Variations in working capital	(9.2)	(7.0)	31.7%	(15.6)	(16.4)	-5.3%
Net cash provided by operating activities	20.2	17.3	16.7%	82.8	58.6	41.4%
Capex for permanent assets	(2.6)	(8.0)	-66.8%	(34.6)	(29.6)	17.0%
Capex for development	(3.1)	(4.7)	-32.7%	(13.1)	(12.0)	8.6%
Free Cash Flow - After Capex	14.4	4.7	209.1%	35.2	17.0	106.9%
Acquisition	(1.0)	0.0	n/a	(27.1)	(27.3)	-1.0%
Net cash provided by investment activities	(6.8)	(12.6)	-46.3%	(74.7)	(69.0)	8.4%
Loan and financing	(7.5)	(2.6)	185.8%	15.8	(3.4)	-567.2%
Commercial lease	(2.6)	-	n/a	(10.1)	-	n/a
Dividends and interest on equity	(2.4)	(1.7)	44.9%	(8.5)	(7.9)	7.8%
Others	(0.5)	1.2	-139.6%	2.3	1.7	30.9%
Net cash provided by financing activities	(12.9)	(3.1)	314.1%	(0.6)	(9.6)	-93.6%
Net increase (decrease) in cash and cash equivalents	0.4	1.5	-70.8%	7.5	(19.9)	137.6%



106.9% growth in Free Cash Flow and 69.0% in Adjusted EBITDA (-) CAPEX

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Covid-19

How do we act?



We created a crisis committee, formed by the CEO and directors, which assesses the Covid-19 scenario daily. Our focus is on the **safety of our employees and the continuity of our operation**. The main decisions taken already implemented are:

- II Intensive guidance and information plan for employees, following WHO guidelines and other reliable sources
- II We reinforce all hygiene measures. The cleaning team is doing an intense job in the areas of greatest risk and placing alcohol gel in dozens of points of greatest circulation and risk (i.e. biometrics)
- **We reassure** our customers about the normality of our operation by notice on the website and individual reports
- **//** We anticipate the flu vaccination campaign for March 20
- We implemented a **Home Office plan that reached 99% of the entire Company** (as of March 24th). As we are already structured for remote work, this did not affect productivity or generate extra costs

Impacts / Operation Characteristic



Our Business is Resilient

!! We have **97% of recurring revenue** with **automatic renewal**;

Low revenue concentration: Our largest client is responsible for generating less than 1% of the Company's revenue

II We are a **capitalized** and **cash-generating** Company

II More than 80% of our sales (in R\$) are made through digital channels

II Our services will be **needed most** in a scenario of **increasing digitalization**

Potential impacts in our operations



- Products for small clients (which is Locaweb's focus) are suffering low impact (low ticket, essential service)
- Some products showed an increase in sales: Tray // Voip communication platform // Delivery Direto
- **II** Dollar appreciation may be an opportunity for products with competitors priced in US\$
- Circulation restriction might impact large client's operation: reduction in new sales, but it should freeze the migration to others platform
- Deacceleration of the economy may reduce the growth of GMV. However, offline businesses search for online solutions can be an opportunity

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2020 drivers

We are ready to keep growing in 2020



- // Well-positioned and relevant Company in a high growth segment: **E-Commerce**
- **// Most complete portfolio** in Brazil for digitalizing **SMBs**
- Well-capitalized Company with the resources obtained from the IPO and with strong and consistent cash generation
- Clear strategy and robust M&A pipeline
- II Ability to launch products that complement the ecosystem and increase the possibilities of cross-sell and up-sell
- // We have programs to **Develop**, **Retain and Attract** the best **people**
- **We** can use our low CAC to accelerate customer acquisition
- // We can contribute to the market digitization post-Covid